





## EUROPEAN NEWS

## UN chief encouraged by Moscow peace talks

By Anthony Robinson in Moscow  
THE SECRETARY General of the United Nations, Javier Perez de Cuellar, said he had received "support and encouragement" from Soviet leaders for UN-inspired efforts to arrange a negotiated settlement to the Afghan problem. He announced this at a news conference following two hours of direct talks with Mr Yuri Andropov, the Soviet leader, on Monday and a three-hour session yesterday with Mr Andrei Gromyko, the Foreign Minister.

When asked to provide some insights into the growth of his optimism, however, Mr de Cuellar replied "I rely on a number of reasons for hope." Pressed further as to whether he had reminded his Soviet hosts of the various UN resolutions calling for withdrawal of Soviet troops he replied "one of the elements in the problem is the presence of Soviet troops in the area. But if you want me to tell you that I think Mr Andropov will withdraw troops tomorrow I think that you are not as naive as all that."

Earlier Mr de Cuellar told news agencies that Mr Andropov was a sharp-witted man with a sense of humour and a deep understanding of foreign affairs. He added that he had had a frank and useful exchange of views during which he had commented on the Soviet leader on a wide range of international issues, including Afghanistan.

## Belgrade seeks extradition of oil executive

By David Buchan  
YUGOSLAVIA has announced its intention to seek the extradition from West Germany of Mr Sijepan Djurekovic, the former director of INA, the largest company and main oil supplier in Yugoslavia, on charges of embezzlement.

The Djurekovic case has become something of a cause celebre in Yugoslavia because of the financial difficulties afflicting the oil company, and its principal banker in Croatia, Privredna Banka of Zagreb.

Parliamentary deputies were told, according to Tanjug, the official news agency, that Mr Djurekovic was "suspected of embezzlement, signing detrimental contracts, forgery and participation in hostile activities," the latter pertains to allegations that he has consorted with anti-Yugoslav Ustase emigres in Munich where he has been since last year.

## French Government refuses to yield over currency curbs

By PAUL BETTS IN PARIS

THE FRENCH Government yesterday resisted mounting pressure from the country's travel agents and the electorate at large to water down the severe foreign exchange regulations in its controversial austerity package unveiled last Friday.

After agreeing earlier to hold consultations with the travel industry and saying the restrictions would only be applied this year, the ministry's statement yesterday contained no new concessions to French tourists or the travel agents.

Moreover, the ministry launched a new anti-inflation campaign against a whole series of commercial sectors including butchers, fishermen, hotel-owners and hairdressers. None of them, the ministry claimed, have played their part in the country's general anti-inflation commitment.

That commitment was restated by President Francois Mitterrand last week during his address to the French people. Yesterday the Economy and Finance Ministry claimed the sectors it pinpointed had exceeded the average price increases in France.

The Ministry said these sectors had increased their prices by an average of between 9.18 per cent so far this year. This compared with the national average of less than 4 per cent, it claimed.

The authorities also indicated they were considering measures against these professions to prevent what the communiqué called the "contagious effect" of such price increases.

The Government's latest austerity package continues to arouse widespread criticism and controversy in France. The highest of these criticisms is that the package is too harsh.

Thousands of white-coated French junior doctors marched through central Paris yesterday as part of a week-old strike that has crippled hospital services throughout the country, Reuters reports.

gest row remains focused on the tourist restrictions which were outlined in detail by the Economy and Finance Ministry yesterday.

While the travel industry continued to warn of the dire consequences to its business and planning a silent march of protest in Paris today the Government has decided not to yield to pressures for further concessions.

In its communiqué yesterday, the ministry reiterated the FF2,000 (£189) per adult a year limit for tourists and FF1,000 per child aged under 10.

## Algeria-Spain gas pipeline has backing of Gonzalez

By OUR RABAT CORRESPONDENT

THE recently established Socialist Government in Madrid sets high store by the plan to build a gas pipeline from Algeria, crossing Moroccan territory, to Spain.

This was emphasised yesterday by Sr Felipe Gonzalez, Spanish Prime Minister, who said in an interview published during his official visit to Morocco that the project could have "enormous importance" for the West Mediterranean area.

He made it clear that he would pursue the plan seriously as soon as political conditions permitted. A go-ahead depends on the outcome of moves towards normalising relations between Morocco and Algeria.

A year ago, a study by the Bechtel company concluded that the project was feasible despite the pressure in waters more than 6,000 feet deep.

Sr Gonzalez said that recent moves towards normalisation of relations between Morocco and Algeria had raised "great hopes in North Africa and

southern Europe." He was referring to the meeting on February 26 between King Hassan of Morocco and President Chadli Benjedid of Algeria, the first direct contact between leaders of the two countries for 10 years.

The Spanish Premier wound up a 48-hour visit to Morocco after conferring with King Hassan yesterday, a few days after Sr Alfonso Guerra, the Deputy Prime Minister, visited Algeria to confer with President Chadli, all part of Spanish moves to give priority to relations with North Africa.

Sr Guerra was accompanied by Sr Carlos Solchaga, the Energy Minister, who discussed with his Algerian counterpart, Mr Belkacem Nabi, the problem of Algerian liquefied natural gas deliveries to Spain.

The recession has plagued Spain unable to absorb all the LNG it contracted to buy from Algeria and negotiations on the questions are to be held on April 7. But, for the future Spain sees a pipeline as a better idea.

## May Day hint by Solidarity

By Christopher Bobinski in Warsaw

SOLIDARITY underground activists headed by Mr Zbigniew Bujak indicated that they will celebrate Labour Day (May Day) in Warsaw.

The same time, public gestures by the authorities seem intended to coax as many of the fugitive activists as possible back to their homes before that date and the Pope's visit the following month.

The Warsaw Solidarity leadership have hinted that a demonstration will be called as last year, on May 1, and warns that "the day should not be disturbed by anyone."

Gen Czeslaw Kiszczak, the Interior Minister, said in Parliament last week that the authorities were ready for any demonstrations on that day.

Earlier this week, however, the main TV news channel, Telewizja Polska, one of the most senior members of Solidarity to have emerged from hiding, the commentary quoted the general's statement in Parliament that "it isn't our intention to fill prisons."

Communists said later that Mr Kiszczak who had reported to the police that day in Warsaw was freed to go home after the conversation. Another union official, Mr Jerzy Pierscia, from Radom was also reported yesterday to have turned himself in and was later freed.

## EEC unveils plan to help Greek integration

By GILES MERRITT IN BRUSSELS

THE EUROPEAN Commission yesterday unveiled proposals for a special régime covering Greece's membership of the European Community. It was at a meeting, at the same time, accelerating Greece's full integration into the EEC.

The Brussels proposals for Greece, which have now been adopted by the 12-member Commission, come exactly a year after EEC heads of government directed the Commission to study the Greek Government's memorandum setting out the new EEC member-state's accession problems.

The new measures for Greece being put forward by Brussels are in addition to the 1985-81

Integrated Mediterranean Programme recently adopted by the Commission and which envisages Community investment during that period of some 2.5bn European Currency Units (Ecu) (£1.6bn).

The additional six-point strategy being presented follows a six-month examination by over 200 Commission officials of Greece's particular EEC-related difficulties, and covers such areas as taxation, agriculture, industry and public investment and transport infrastructure.

Although strictly speaking the suggested new régime for Greek membership of the EEC does not change the conditions negotiated before Athens' formal

accession in January 1981, it does imply considerable modification of some of the terms. It therefore risks being branded as a blueprint for a "two-speed Europe."

The detailed plan for overcoming Greece's EEC membership difficulties is certain to come under close scrutiny by both the Spanish and Portuguese governments, as its identification of the problem areas in the Greek economy could have a direct impact on the two EEC candidate countries' difficult accession negotiations.

An important element in the Brussels Commission's response to the Greek memorandum will be the modification of the January 1984 deadline for

Greece's introduction of Value Added Tax. Instead, the Commission is to agree with Athens a new timetable for fiscal reform and the elimination of existing infringements of Community law on taxation matters, with VAT being introduced after next year only on a selective basis.

Mr Richard Burke, Ireland's EEC Commissioner, who has been responsible for agreeing the revised integration framework, said yesterday that it is not yet possible to place a precise figure on the cost of many of the new proposals. Many of them, however, involve increased Community spending on Greece's agriculture and transport infrastructures.

## Agreement in sight on U.S. military bases

By VICTOR WALKER IN ATHENS

AN AGREEMENT on the future of U.S. military bases in Greece is expected to be initiated during the five weeks separating the Western and Greek Orthodox Easter.

The talks between Mr Ronald Reagan, the U.S. President, and Mr Yiannis Kapsis, the Greek Foreign Under-Secretary, have now adjourned.

The Greek Government spokesman said there had been "some progress." The first phase, covering the political framework of an eventual agreement, would probably be wound up when the talks resumed after the Western Easter.

he talks bogged down after President Ronald Reagan sent a budget to Congress forecasting an increase to \$755m from \$400m in U.S. military aid to Turkey next year, but with aid to Greece unchanged at \$250m.

The optimism contrasts with earlier reports of a deadlock over what Greece will obtain, in the form of military aid, in return for permitting the four main bases and several ancillary facilities to continue operating at least for the next few years.

he talks bogged down after President Ronald Reagan sent a budget to Congress forecasting an increase to \$755m from \$400m in U.S. military aid to Turkey next year, but with aid to Greece unchanged at \$250m.

This would up set the 7:10 ratio in military aid to Greece at least \$60m in 1983 to \$250m in 1984, respectively, the total \$310m proposed for

When the Greeks protested, Mr Reagan told Mr Andropoulos, the Prime Minister, that military aid would be increased following an agreement on the bases.

The U.S. is now thought to have offered military equipment worth more than \$500m. This would preserve the ratio for military aid, without meeting the additional Greek request for a 10:1 ratio applied to total U.S. aid to Turkey.

Extension of the formula to economic aid, of which Greece receives none from the U.S., would require Greece to receive at least \$60m in 1983 to \$250m in 1984, respectively, the total \$310m proposed for

Turkey. While the Greeks are insisting on other conditions—including a timetable for eventual closure of the bases and guarantees that no operations will be carried out from them against the interests of countries friendly with Greece—settlement of the aid issue would remove the main stumbling block.

Mr Papandreu has been caught between Socialist Party election campaigning 18 months ago against "the bases of death" and the need to ensure Greece's continued "imprisonability" under the 1952 Aegean dispute with Turkey ever lead to a clash

## Malta may quit European institutions after criticism

By GODFREY GRIMA IN VALETTA

THE GOVERNMENT of Mr Dom Mintoff, the Maltese Premier, was last night expected to put a resolution before parliament threatening to withdraw from European institutions after criticism in the European Parliament of the ruling Labour Party's civil rights record.

The European Parliament on March 11 accused Mr Mintoff's Government of limiting civil liberties on the island, with discrimination against the Maltese Nationalist Party led by Dr Eddie Fenech Adami, and of trying to force foreign embassies to sever their ties with the nationalists in breach of established international conventions.

The European Parliament's resolution also called on the EEC Commission to withdraw its aid proposals for Malta including the grant of 10m Ecu (\$2.2m) and a proposed 5m Ecu aid package, "until all political liberties in Malta are guaranteed."

Some European MPs described what was happening in Malta as similar to events in Albania, adding that Malta was the only Western country where the party which ob-



Mr Dom Mintoff

consider its participation in European institutions, including the Council of Europe.

"The resolution is a gross insult to the Maltese people and mirrors the aversion harboured by certain European countries towards Malta," Dr Carmelo Mifsud Bonnici, the Labour Party's leader-designate, stated in a letter.

Last night's resolution in the Maltese house of representatives was expected to be cast in the same mould and probably again carry the threat of Malta's withdrawal from European institutions.

What has particularly angered Mr Mintoff's Government, besides the charge of restricting democratic liberties, is the fact that the European Parliament resolution was adopted a day after agreement was reached with the Nationalist Party to return to parliament.

The Nationalists, who at last December's general election polled 4,000 votes more but won three parliamentary seats less than Mr Mintoff's Labour Party, were expected to end a 15-month boycott of parliamentary sittings last night.

## Soares promises '100 measures in 100 days'

By DIANA SMITH IN LISBON

PORTUGAL'S Socialist leader, Sr Mario Soares, has promised that if elected in April, his party will pass 100 urgent measures in 100 days to attack the most dramatic problems facing the country.

In 100 days, the Socialists plan to introduce legislation to clean up corruption and violent crime, stimulate more production, offer benefits in housing, health and social security to offset the harsh sacrifices that would be demanded of the Portuguese because of the economic crisis, strengthen the rights of those who work, and encourage employment of the young.

Most important of all, according to Sr Soares, is rapid establishment of a "social pact," in which he says his Government would devote rapid, intensive efforts, in order to avoid violent confrontation.

Sr Soares believes that management and unions, even those backed by the Communist Party, will respond to a call for a binding social pact, once the gravity of Portugal's economic situation is clearly put to them. At latest reckoning, Sr Soares' party stands a strong chance of winning the April election. He and his colleagues are carrying out a high-powered assault on the media.



Sr Mario Soares

Sr Soares, in ebullient good humour as the election draws near, stressed that the Socialists are the first Portuguese party ever to commit themselves to firm measures with a deadline. The outgoing alliance, he quipped, "couldn't pass 20 measures in three years; they'll probably try to go one better than us and offer 150 measures now."

The system has emerged from crisis with real hope of becoming a stronger force for economic stability, writes David Marsh in Paris

## EMS proves sturdier four-year-old than expected

"WE DIDN'T take the Delors statements—threatening to take the French franc out of the European Monetary System—too badly. We realised they were mainly for home consumption. Since Delors (the French Finance Minister) is the man most likely to follow policies based on achieving convergence, our preference for his position in the Paris government to be strengthened. If that happens, I am quite optimistic," says a top official at the Bundesbank, the West German central bank.

The main danger came from the French. The Germans are rather keen on having the EMS. That's how the French managed to blackmail them... to keep the system stable you need some cuts in real wages in France. But I don't know whether the Government has the guts," says a second European central banker.

"The French policies are out of step. If they just keep going merrily along without reducing their budget deficit, the trade deficit and the inflation rate, then there'll be another crisis in October," says the head of international treasury operations of one of the largest New York banks.

THESE three statements made last week following the hard-fought agreement in Brussels last Monday to realign currencies in the European Monetary System, emphasise the delicacy of the threads now holding together Europe's four-year-old exchange rate stabilisation scheme although its future may be strengthened by the tough measures announced by the French government on Friday.

As it is the EMS has proved much sturdier than was earlier expected and the central banks which run it—previously doubtful about the scheme's usefulness—now have no doubts that it should be kept going.

Currency rates have been realigned in a compromise which has made up for divergent EEC inflation rates, kept the basic rules of the EMS intact and given some advantage to each of the eight partner countries—all the EEC mem-

bers except Britain and Greece. The foreign exchanges, after several months of unrest focused on the inexorable rise of the D-Mark against the franc, have been calmed.

And following the new French measures—aimed crucially at bringing the French economy more into line with Germany's—there is room for optimism that the EMS is actually a stronger force for economic stability.

The system has evolved into a much less ambitious scheme than was hoped when it was set up in March 1979. But the gloomiest fears of quick disintegration have not been realised.

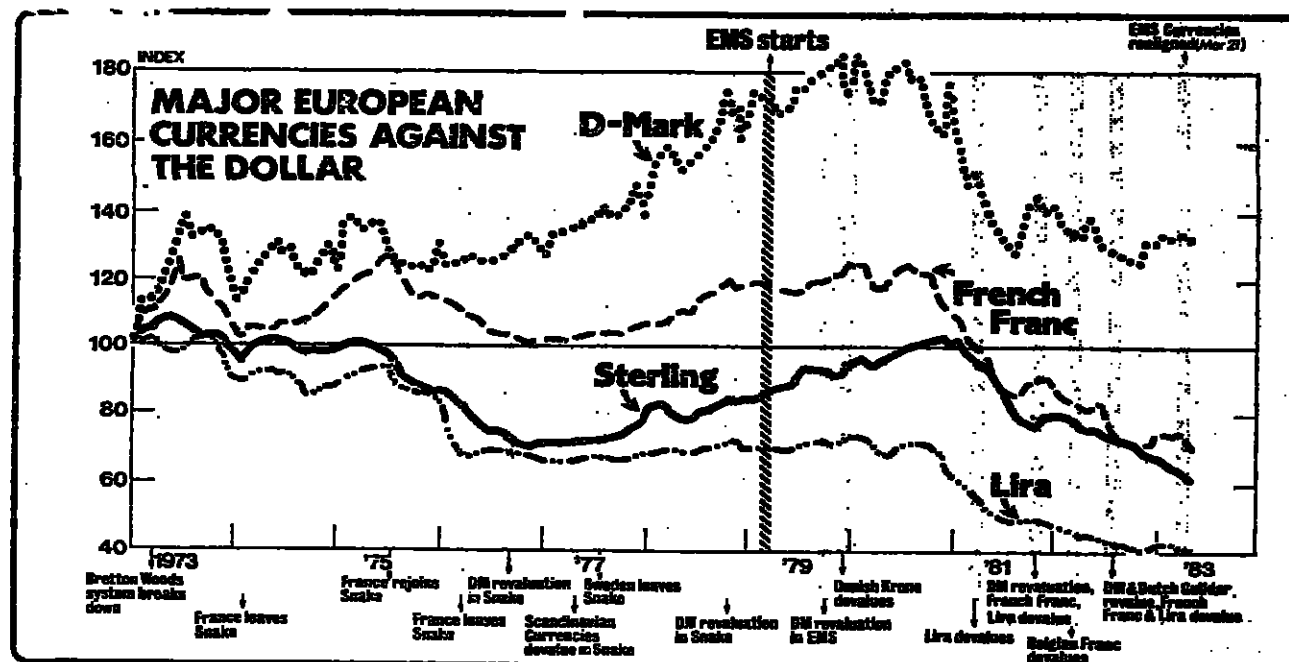
Originally, the scheme had a two-fold objective. It was supposed to stabilise EEC exchange rates at a time when the world economy was being upset by a weak dollar. It also aimed to promote economic convergence in Europe by pushing inflation rates down towards the 3 to 5 per cent German level—by forcing similar economic policies on partner governments.

These goals themselves were modest compared with the earlier EEC ideal of reaching full monetary union by 1980. Compared with the original aims, the EMS's performance has been disappointing. After four major realignments in four years—the last three compressed into the last 17 months by the tough measures announced by the French government on Friday.

The gaps between individual countries' economies—notably the difference in French and German inflation and current account performances—are still marked, even though lately there have been signs of convergence.

Any illusions that the scheme could pave the way for a return to the fixed exchange rates abandoned 20 years ago have thus been well and truly dashed.

But at least governments and central banks have found a technique for running an exchange rate system which dampens volatility and consequent economic damage of



pure floating, yet which also avoids the excessive rigidity which ultimately brought the downfall of the fixed parity Bretton Woods system.

The operation of the EMS has to be set against the uncertainties that have plagued European economies since the end of 1978.

The oil price almost tripled, then dropped by a sixth. The dollar has been weak but excessively strong, bringing to Europe both higher inflation—by increasing import prices, especially of oil—and higher unemployment, because countries have generally run restrictive monetary policies to try to keep up with high U.S. interest rates and dampen their own currency depreciation.

Freely floating exchange rates of currencies outside the EMS are not only the dollar, but also sterling and the yen—have been highly volatile. They have often moved against the pattern of relative inflation rates, which should normally be the ultimate arbiter of currency movements. This volatility, both day-

to-day and over longer periods, has hampered investment planning and introduced fresh hindrances to world trade.

The recession has been much more severe and prolonged than expected, with EEC unemployment exactly doubling (from 12.4m) since the setting up of the EMS in March 1979.

Last but not least, the key political axis between Bonn and Paris has undergone a 180 degree shift, putting fresh strains on the always delicate balance between the D-Mark and Franc.

For the first time since the war, a right-wing government is in power in Germany at the same time that the left rules in France.

Against this background, the way the EMS has held together can be judged a relative success. To adapt Churchill's phrase about democracy, it looks the worst form of monetary system—apart from all the other forms which have been tried.

So far at least, it has helped prevent EEC governments resorting to 1930s-style competi-

tive devaluations and protectionist policies to force their way out of recession.

"My main preoccupation," says the European central banker quoted earlier, "is to preserve the European customs union. In that sense, the lip service the EMS paid by EEC governments on Monday has paid off."

It has also been an effective instrument promoting convergence of economic policies more quickly than would otherwise have happened.

EEC central banks are still worried that monetary policies in Paris are not tight enough. This is because tight French exchange controls insulate France from the monetary squeeze that would otherwise result from massive intervention to support the franc.

But overall, compared with the ambitious expansionary goals of the French Socialists when they came to power in summer 1981, the shift back to economic orthodoxy—associated first with the franc de-

valuation last June, now with the latest measures—has been impressively rapid.

Significantly, governments which have had to tighten policies to keep their currencies in the EMS have followed policies close to those which must have been laid down under "stability programmes" administered by the International Monetary Fund.

When Belgium took tough accompanying measures—including the severing of wage indexation—along with the Belgian franc devaluation in February 1982, it was actually following policies which had been informally suggested by the IMF.

Similarly, France's proposed drawing of a large Community loan could be made conditional, under EEC rules, on an economic programme very close to that which would be recommended by the Fund.

Last week's package of realignments and devaluations involving all eight EMS currencies—the most complex exchange rate adjustment since

the devaluation of the dollar under the Smithsonian agreement of December 1971—has many sensible points.

● The D-Mark revaluation of 5.5 per cent might look too much for the German economy, with its unemployment total of 2.5m, to bear. But the Bundesbank is counting on the anti-inflation effect of the upward move to help "bolster" domestic growth—and restrain expansion in the EEC's powerhouse economy will be of crucial help to France's effort to reduce its trade deficit this year.

The Bundesbank points out that the actual impact on exchange rates of the realignment package is much less than that of re-aligning percentages would suggest. Partly because of the strength of the dollar, partly because EMS currencies do not immediately take up anything like the full movement of domestic currencies, the changes (the D-mark for instance has moved from its ceiling against the franc under the old fluctuation range of 36-90c in the new one), the trade-weighted value of the D-mark last week was hardly changed.

● France's insistence on limiting its individual devaluation was mainly for political reasons. But the small devaluation also limits the size of the downward move against the dollar, and thus lowers the overall adverse impact on the French inflation rate. The trade-weighted drop of the franc last week was around 3 per cent.

● The realignments of the Belgian franc, Danish krone and Dutch guilder are neatly justified in the light of these countries' relatively low inflation rates. Belgium and Denmark in particular have averaged the past few years' realignments in "real" exchange rates and their insistence on revealing shows that neither country is looking for the "competitive" devaluation approach to boosting their economies.

● Shrewd, if costly, intervention tactics by the central banks—particularly the French and Belgians—thwarted the

profits made out of the realignment by currency speculators. The Bank of France's action in driving up interest rates, to astronomical levels, succeeded in driving short-term speculators out of the market in the week before the adjustment.

By a freak of the calendar, the weekend Brussels negotiations marked an international monetary milestone—the 10th anniversary of the start of floating exchange rates.

On March 9 1973 the foreign exchanges reopened after a forced two-week closure—caused like this month's turmoil, by revaluation pressure on the D-Mark—during which governments decided finally to abandon fixed parties and let their currencies move freely against the dollar.

A third European central banker—a veteran of years of currency ups and downs—stressed that the failure of Bretton Woods was that exchange rate changes were "so loaded with prestige and political drama that the whole decision-making process was hampered."

Even though this month's public wrangling in Brussels may have had a positive effect in boosting the Delors image, he is worried that it marks a return to the old pattern.

"A system should not have realignments every eight or nine months. The policy should be to have no changes for a couple of years. If the authorities were determined they could do it," says this central banker.

"The lesson of Bretton Woods was that you want to have stable exchange rates for long enough to create confidence on domestic policies. But if you have to change rates that shouldn't be so loaded with prestige as the question of who is going up, who is going down, because of overriding importance. That doesn't do any good for anyone—and I wonder whether the other party takes notice."

**IDEAL BUSINESS LOCATIONS**  
For expansion and relocation  
Free of charge and without  
any commitment  
250-300 sq ft office space  
10-15 employees  
13 adjacent parking spaces  
Call: 01-234-5678



## ENERGY REVIEW

# Australia's coal industry feels the pinch

By Gerard McCloskey

### JAPAN'S COAL IMPORTS

(Figures in millions of tonnes)

	1982	1981
<b>Coking coal</b>		
Coke-making industry	3.34	3.89
Blast furnace steelmakers	50.11	60.47
Other users	1.82	0.97
<b>Total</b>	<b>63.47</b>	<b>65.33</b>
<b>Steam coal</b>		
Ceramics/earthenware	6.49	7.61
Nine electric power companies	1.58	0.73
Other electric industry	2.32	2.56
Other users	0.76	0.72
<b>Total</b>	<b>13.65</b>	<b>11.64</b>
<b>Anthracite</b>	<b>0.63</b>	<b>0.81</b>
<b>Grand total</b>	<b>77.76</b>	<b>77.78</b>

Source: Japan's Ministry for International Trade and Industry

AFTER THREE weeks of negotiations, the first of the Australian coking coal producers finally reached a pricing agreement with the Japanese steel mills in Tokyo on Monday night. At \$54 a tonne, the settlement for supplies of Kembla Coal and Coke's hard coking coal is a sharp \$12-a-tonne cut from the fiscal 1982-83 price. Nonetheless, the signing will bring a collective sigh of relief from the beleaguered Australian coal industry and was quickly used as a benchmark by four other Australian coking coal producers currently in Tokyo — Utah, Bellambi, Theiss and Theiss-Dampier Mitsui.

### A difficult three weeks

By last night Theiss, Bellambi and Theiss-Dampier Mitsui had settled at \$54 with Utah said to be on the verge of agreement. The volume of shipments of Bellambi's South Bull coal is not yet known but Kembla will be providing 1.1m tonnes during the year, Theiss a ceiling of 1.7m tonnes from its South Blackwater mine and Theiss-Dampier Mitsui 1.6-2.3m tonnes. A sixth term, representing a group of producers shipping out of Newcastle, New South Wales, is expected to settle at around \$48.50 a tonne for its poorer-quality soft coking coal. This will also represent a \$12-a-tonne cut on current prices.

It has been a difficult three weeks for the Australian producers. When they went to Tokyo, they knew that they were up against declining Japanese steel production, an increasing share of the steel production being accounted for by Japanese scrap-steel merchants and a whole string of scalps already hanging from the steel producers' belts. China's National Coal Import and Export Corporation and South Africa's Witbank Collieries had followed a trend set by producers from the U.S. led by Pittston — a trend which saw price cuts of 20 per cent and deliveries reduced to up to half 1982 levels.

The first blow to strike the Australians was the March 8 devaluation of the Australian dollar. With pens poised above the contract, Kembla's negotiators realised that the devaluation effectively gave the

Japanese an extra 10 per cent of leverage on price levels. But more emphatic pressure from the new Government followed hard on the heels of the devaluation. All Australian coal exporting companies were informed in a string of telexes to go easy on any contract talks. A separate telex was sent to Kembla which, Tokyo sources claim, instructed the Queensland producer to cease negotiations forthwith — the Government reportedly waving a threat of withholding an export licence for any agreement of which it did not approve. Whatever the contents of the message from the trade and resources department, Kembla immediately quit Tokyo for home.

Talks resumed the following week but broke off again last week with the sides unable to bridge a \$2-a-tonne gap between what the Australians were demanding and what the Japanese were prepared to pay. But, according to Japanese and Australian commentators, at least part of the delay was caused by the insistence of Mr Peter Walsh, Australia's new Resources and Energy Minister to be consulted about the details of the negotiations before agreement was reached. His newly-created department was said to have established an "unofficial" \$55-a-tonne guide price for sales to Japan.

The Japanese are clearly angered by the adoption of a more interventionist stance by Australia's Government. Long before the election, coal buyers in Tokyo reacted strongly against the \$2.3m takeover by Broken Hill Proprietary of Utah International which puts the Australian steelmaker in majority ownership or control of one quarter of all Japanese coking coal imports.

What Mr Walsh now proposes would restrain the easy operation of the coal market even more and may accelerate the Japanese shift away from Australia as its major supplier. Mr Walsh has rejected the idea of establishing a producer cartel but says arrangements will be made to ensure that any contracts negotiated are in the interest of the whole industry. This will be done through federal control of licences and, he says, a satisfactory price will be a prerequisite for a licence. The drawn-out negotiations in Tokyo for supplies for the financial year beginning on

Friday, were conducted against an atmosphere of crisis in Australia. Redundancies and threats of redundancies within the Australian coal industry have mounted since the change of government and producers in New South Wales, in particular, have warned that the new price levels will make a number of mines uneconomic.

Such is the level of anxiety that the Government has acceded to a request from the Australian Coal Association for a national meeting, between federal and government leaders and industry representatives. The meeting takes place today.

The Miners' Federation, too, has called for a national summit to stall further redundancies in the industry. The union concern has grown following the laying-off of over 800 workers in the last two weeks in mines operated by BHP and R.W. Miller (Holdings) and the possibility of further dismissals. BHP laid off 641 workers from collieries at Newcastle and Wollongong which supply coal to its steel-making plants. The latest redundancies bring to 1,500 the number of miners who have lost their jobs in New South Wales since June last year.

In Queensland 800 miners are facing a similar fate with many mines — particularly those operated by Bowen Basin coal operators Utah Development, CSR-Theiss and Theiss-Dampier Mitsui — heavily overmanned. "The industry is facing its worst crisis in over 20 years,"

says Mr Andrew Vickers, Queensland Colliery Employees Union president. He suggests all Queensland miners accept a 35-hour working week instead of the present 42-hour week. "We must do everything to avert sackings."

One call before today's meeting with the Government was for a reduction in state and federal taxes and other charges. According to the Australian Coal Association, current direct and indirect charges amount to an extra A\$16 (about \$9.50) a tonne, most of this coming from state rail and port charges. Cutting these charges would provide one of the few methods of coping with new Japanese price levels, it suggests.

Mines particularly put in jeopardy by the new Japanese levels include Bellambi — the highest cost producer on the south coast — and, possibly, the wholly-owned BP subsidiary Clutha Development, which also has a high-cost structure. It is believed that some underground operations by other producers including Kembla, Austen and Butta, Coal and Allied and Buchanan Borehole would also be uneconomic at the new lower prices.

But will Peter Walsh argue the industry's case within the Government for lower taxes? Certainly taxes were put on the top of the agenda for today's meeting and Mr Walsh has said that his Government must develop a more rational approach to the industry's taxation. It is known that Labor

would like to introduce a resources rent tax to be imposed on profits rather than production but the coal producers will find this too nice an argument. Less tax, not just different taxes, will be their call.

Whatever the changes to be made by the Australians to keep their coal industry on a route to long-term profitability, the one part of the equation with which they are clearly going to have to live is Japan, the world's biggest coal buyers.

While, at 25.4m tonnes, the bulk of last year's coking coal sales came from Australia, its producers had suffered a 12.8 per cent decline from 1981's sales of 29.1m tonnes. Steadily increasing its share of the Japanese market over the past two years has been the U.S., which raised coking coal exports from 21.6m tonnes in 1981 to 23.9m tonnes last year. A long way behind came Canada with 9.5m tonnes, South Africa (3.3m tonnes), China (1.4m tonnes) and the Soviet Union (1.1m tonnes).

### Time to look elsewhere

The cutback for Australian coal was not because of price — it remains one of Japan's cheapest sources on a CIF basis. Rather it stemmed from the rash of strikes in the coal and transport industries which be devilled supplies in 1981. Japan's steel men decided that, with nearly half its coal coming from Australia, it was time to look for other sources.

However, the long-term prospect for coking coal salesmen in Japan is none too rosy. Pig iron production forecasts for Japan are flat while, on the supply side, an extra 20m tonnes of annual capacity — all of it aimed at the Japanese market — are due to come into production in Canada and Australia.

The impact of these new prices on the steam coal market is still not clear, although contracts of \$36 a tonne and \$39.50 a tonne FOB Richards Bay have been stuck between Japan's Electric Power Development Corporation and Witbank Collieries and Total South Africa respectively. Spot prices for similar coals have been reported even lower.

Gerard McCloskey is editor of the Financial Times International Coal Report.

## Leading UK mine groups in link-up

By Maurice Samuelson  
In London

THE MERGER between two of Britain's leading mining equipment groups underlines the industry's sharpening competition in overseas markets when the National Coal Board (NCB), its main customer, has been pruning expenditure.

Fletcher Sutcliffe Wild (FSW), the mining equipment offshoot of Booker McConnell, the food, services and engineering group, has been sold to Dobson Park Industries, the mining machinery and engineering group.

FSW is a major manufacturer of the automatic conveyors which move coal from the pit face. It also manufactures powered hydraulic supports, the modern equivalent of pit props, which move forward in pursuit of the retreating coal face.

Through its subsidiary Gullick Dobson, Dobson Park is one of the two main suppliers of roof supports to the NCB which spends more than £200m (\$280m) a year on supports and conveyors.

Some 90 per cent of the UK roof support market is shared almost equally between Gullick Dobson and a subsidiary of the Dowty mining equipment group. The NCB buys the remaining 10 per cent from FSW and Babcock.

Analysis believe a major motive for Dobson's purchase of FSW lies in its competition, mainly with Dowty, for overseas contracts.

Last year's exports by members of the Association of British Mining Equipment Companies totalled £189m of which a large proportion comprised roof supports.

By adding FSW's automatic conveyors to its equipment range, Dobson Park would be in a stronger position to be chosen as lead contractor for new mining projects.

British manufacturers are looking to the U.S. as a major market where there is a growing trend to adopt "long wall" mining techniques used in the British coalfields. This technique involves coal being sheared in a continuous swathe with the face being continually advanced on a broad front.

FSW is primarily a conveyor maker, but is also a respected member of the powered support industry. Merger details, Page 22



If you are concerned for the care of the frail and elderly — ensure that the same concern lives on after your own life-time. This warm-hearted motive of remembrance, and being remembered, has prompted many thousands of generous people to support MHA with a living legacy. Will you become one of them?

Today we have 35 Homes caring for nearly 1100 elderly residents throughout Britain. We now plan to develop *Sheltered Housing plus Extra-care* in sufficient quantity to bring another 1000 elderly people into our care by 1990. Will you help?

Please consult your Solicitor; or write to MHA for a leaflet which gives guidance in making a Will or for arranging a codicil.



**METHODIST HOMES FOR THE AGED**

11 Tufton Street, Westminster, London SW1P 3DD

Reg. Charity No. 218504

**For the Top Telephone and Telex staff ring**

THE THREE  
TELEX AGENCY  
01-353 3611

**RENT/RATE-FREE FACTORIES**

Expanding or relocating your business in a steel closure area? We can organise a new factory, possibly rent-free initially. Ring BSC Industry on 01-486 0344 Ext. 300 or write to us at NLA Tower, 12 Aldersgate Road, Croydon, CR9 3JH.

**SOCIETE NATIONALE INDUSTRIELLE AEROSPATIALE**

100% 1975 1985 FF 100,000,000

Pursuant to the terms and conditions of the above loan, Bonds for a nominal amount of FF 10,000,000 have been drawn for redemption in the presence of a Notary Public on March 15, 1983.

The following Bonds will be reimbursed at par value on or after May 6, 1983, coupons due May 6, 1984 and following attached:

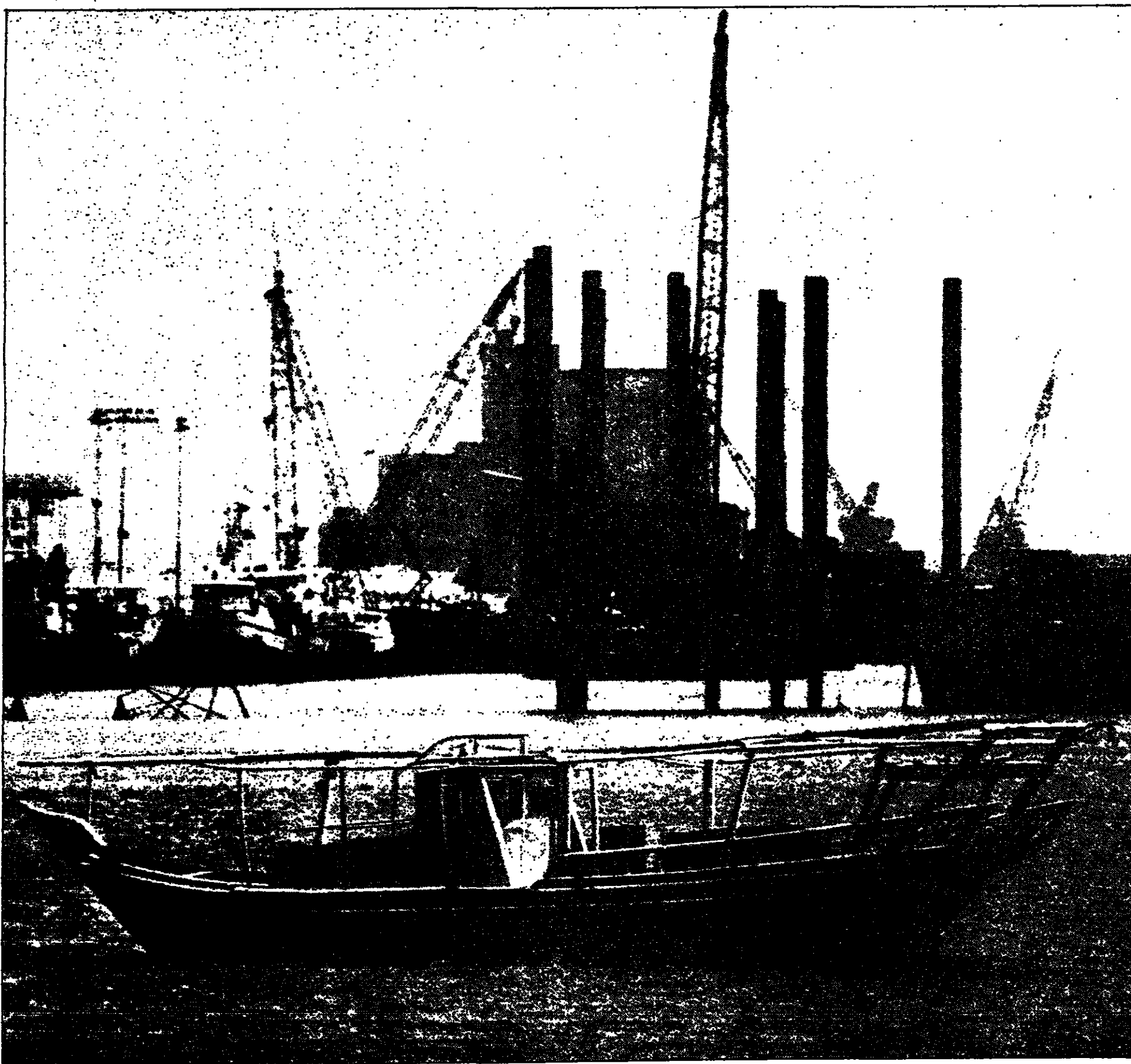
001, 006 to 020 incl.	023 to 036 incl.
041 to 053 incl.	055 to 059 incl.
061 to 066 incl.	069 to 071 incl.
073 to 081 incl.	083 to 089 incl.
098 to 112 incl.	114 to 136 incl.
138 to 152 incl.	154 to 175 incl.
206 to 240 incl.	242 to 252 incl.
260 to 262 incl.	303 to 314 incl.
339 to 342 incl.	349 to 424 incl.
9166 to 10000 incl.	

Amount bought on the market: FF 3,200,000.

Amount outstanding: FF 29,000,000.

Outstanding drawn Bonds: 9178 9180 and 9181.

Fiscal Agent: KREDIETBANK Luxembourg, S.A. Luxembourg 1983.



## New opportunities in the Middle East: Deutsche Bank now in Bahrain.

The importance of the Middle East for our economy has been increasing steadily over the past few years.

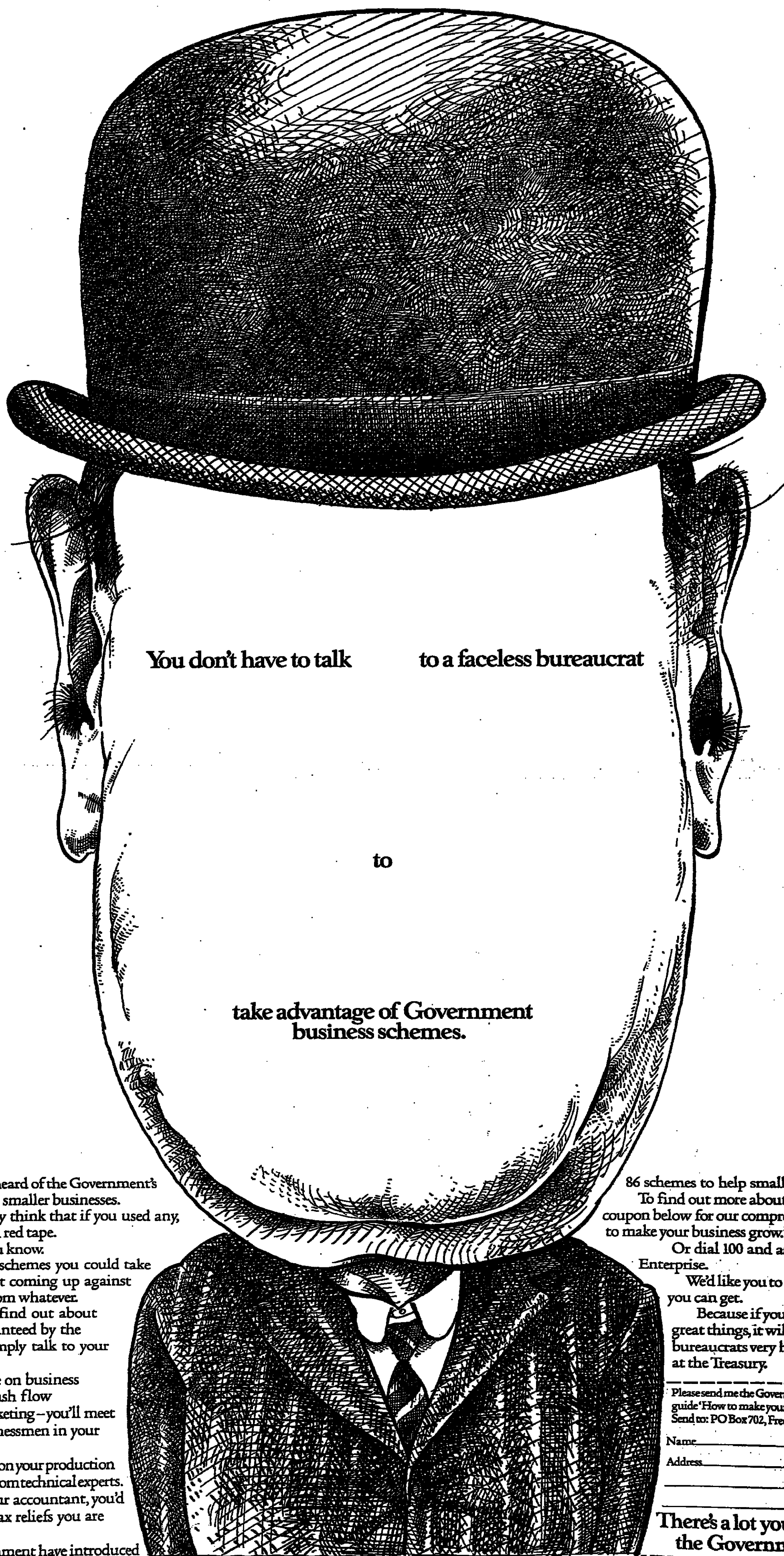
In order to offer you our services in this important economic area, Deutsche Bank has opened its own Representative Office on the Gulf.

We can put you in touch with the right people. We can help you to launch new business projects. And we can provide all the information you need on economic developments.

Deutsche Bank AG, Representative Office, Manama Centre Building, Entrance 1, 6th Floor, Government Road, P.O. Box 20619, Manama, State of Bahrain, Tel. 27 66 30, Telex 8493.

Deutsche Bank





You don't have to talk to a faceless bureaucrat

to

take advantage of Government  
business schemes.

You've probably heard of the Government's incentive schemes for smaller businesses.

And you probably think that if you used any, you'd get tied up with red tape.

You wouldn't, you know.

There are many schemes you could take advantage of without coming up against any kind of officialdom whatever.

For example, to find out about business loans guaranteed by the Government, you simply talk to your own bank manager.

For expert advice on business problems—such as cash flow management or marketing—you'll meet with successful businessmen in your own field.

For practical help on your production problems, you'd hear from technical experts.

By talking to your accountant, you'd learn of the special tax reliefs you are eligible for.

In all, the Government have introduced

86 schemes to help smaller businesses prosper.

To find out more about them, send in the coupon below for our comprehensive guide: 'How to make your business grow.'

Or dial 100 and ask for Freefone Enterprise.

We'd like you to take all the incentives you can get.

Because if your business goes on to great things, it will make some bureaucrats very happy indeed... those at the Treasury.

Please send me the Government's comprehensive guide 'How to make your business grow'.

Send to: PO Box 702, Freeport, London SW20 8BR.

Name FT 303B

Address

There's a lot you can get from  
the Government. Take it.

فكانت من الأعمال



الجمهورية

## OVERSEAS NEWS

### INDONESIA'S MAN OF POWER

## Suharto appoints forces' chief

By Richard Cowper in Jakarta

A NEW STAR has emerged on the Indonesian political scene this week with the installation on Monday of General Benny Murdhani as commander of the 350,000-strong armed forces and his surprise appointment yesterday as head of the country's powerful national security agency, Kopkamtib.

Gen. Murdhani, newly promoted to four-star general, is one of President Suharto's closest and most trusted advisers, and the decision to appoint him to both posts is likely to make him one of the most powerful figures in Indonesian political life.

The job of armed forces commander is particularly important as it is the army

which provides the main support for President Suharto's new order regime. Kopkamtib has played a major role since it was set up in 1965 to root out Communists and combat subversion. It has done much to ensure that the political parties co-operate with the Government.

Gen. Murdhani, who is half Javanese, half Batak, served under Gen Suharto in the military campaign in 1962 to wrest Irian Jaya (formerly Dutch New Guinea) from the Dutch, and later played a key role in helping to restore diplomatic relations with Kuala Lumpur following President Sukarno's armed

confrontation campaign against the fledgling Malaysian state. For the past nine years Gen Murdhani has controlled the Defence Ministry's intelligence staff and been deputy chief of the overseas state intelligence body, Bakin. For more than five years he has also headed the country's strategic intelligence centre. Gen Murdhani continues to hold these posts too, at least for the moment.

Few Indonesians and foreigners have had direct access to him. Two years ago he surfaced playing a leading role in organising the armed attack by an elite paratroop brigade on a hijacked Indonesian airliner at Bangkok's

Don Mueang airport. The raid was a success: five hijackers were killed and all but one of the hostages released unharm. Gen Murdhani's rise to prominence reflects the trust in which the President holds him and emphasises the decline from grace of the former Defence Minister and commander of the armed forces, General Muhammad Jusuf.

Gen Jusuf was widely regarded as the most popular general in Indonesia, but many believe that he was threatening the position of President Suharto himself. Yesterday he was installed as chairman of the State Audit Board.

## Peking criticises U.S. moves on Taiwan

By Mark Baker in Peking

CHINA has warned the U.S. that their relationship is deteriorating. It has also stepped up criticism of U.S. moves on Taiwan and the Asian Development Bank.

Wu Xueqian, the Chinese Foreign Minister, told a delegation from the U.S. House of Representatives, led by Mr Thomas O'Neill, the Speaker, that China was concerned about continuing obstacles in the relationship.

"What makes us feel uneasy is that these obstacles have not been surmounted through the efforts of both sides but, on the contrary, have increased."

Wu singled out draft resolutions submitted to the U.S. Senate and House of Representatives earlier this year which argue for the rights of Taiwanese in determining the island's future. Taiwan was part of China, he said, and it was not the place of U.S. committees to debate the issue.

Earlier the Foreign Ministry made its strongest statement so far on the U.S. failure to support its bid to take over Taiwan's seat on the Manila-based Asian Development Bank.

Qi Huaiyuan, the Ministry's Director of Information, said remarks by the U.S. State Department showed that "the U.S. is actually putting obstacles in the way of the bank's admission of the People's Republic of China."

The State Department spokesman said last week that the U.S. recognised the People's Republic as the legal representative of China in international organisations, but added: "The expulsion of Taiwan would have serious implications for continued U.S. participation and funding for the ADB."

## Zimbabwe bishops accuse army of Matabeleland 'reign of terror'

By Michael Holman in Harare

ZIMBABWE'S Roman Catholic bishops have accused units of the Zimbabwe army of killing and maiming hundreds of innocent people in a "reign of terror" in Matabeleland which has yet to end.

The statement, by the country's seven bishops, calls for a judicial inquiry and corroborates reports by foreign journalists and aid organisations on the activities of the North Korean-trained Fifth Brigade in the southern province, a stronghold of the opposition Zapu party. An anti-dissident operation began in mid-January.

The government has denied the reports, but the statement by the bishops, whose evidence has already been forwarded to the government, seems bound to increase pressure on Mr Mugabe, the Prime Minister, to order a full inquiry through a judicial commission.

So far the government has ordered an internal investigation, according to a delegation from the Catholic Justice and Peace Commission which met Mr Mugabe on Monday, and it is clear that the bishops' statement, to be released today, will

increase the Government's embarrassment.

The statement, while acknowledging that dissidents have "maltreated and killed a considerable number of persons" and that the government has a right to use the army, adds: "Violent reaction against dissident activity has, to our certain knowledge, brought about the maiming and death of hundreds and hundreds of innocent people."

There is, it says, "incontrovertible evidence that many wanton atrocities and brutalities have been and are still being perpetrated."

One test of government reaction to the bishops' statement will be whether the local press decides to publish it.

According to the bishops, the "mass media" in Zimbabwe "have singularly failed to keep the people properly informed."

The statement continues, "point to a reign of terror caused by wanton killings, woundings, beatings, burnings and rapings... people in rural areas are starving, not only because of the drought, but because in some cases supplies of food have been



Mr Mugabe

deliberately cut off."

It also accuses "certain influential people" of having "inflamed the situation."

Other "public figures" have made speeches which sought "to hide the atrocities that have taken place." This would seem to be a reference to statements and speeches by some government ministers since the troubles began.

## Patrick Cockburn reports on the continuing plight of refugees in Sidon

## Palestinians fear new massacre in Lebanon

SINCE the Israeli invasion last June, Lebanon has become a dangerous place to live if you are a Palestinian.

Five years ago, Nabil Sharawi scraped together the money to open a sweet shop in Sidon. The shop prospered and he moved to a small apartment in the prosperous Abra area, in the hills overlooking the city.

Last month Nabil Sharawi was killed by Christian extremists, who tore out his eyes and teeth. It is events like these that fan the fear of the 450,000 Palestinians in Lebanon that the massacres at Sabra and Chatila refugee camps will be repeated.

"It is the wrong time and place to be a Palestinian," said a member of the community, an engineer on his way to work in the Gulf. Most Palestinians have nowhere to go. In Beirut the survivors of last September's massacre have crowded back into the houses and streets where their relatives were slain, patching up bomb and shell-damaged walls and houses with raw concrete blocks.

In Sabra and Chatila the Palestinians have a measure of security because they are guarded by French and Italian troops from the 4,800-strong multinational force. Behind the Israeli line in Sidon and further south, they face graver dangers. The Israelis have turned over much of the responsibility for security to Major Saad Haddad, the Lebanese army renegade and his largely Christian militia, which used to hold only the far southern fringe of Lebanon close to the Israeli border.

Today his powers have expanded. On the main road into Sidon from the north Major Haddad's men have established checkpoints backed by antique but possibly effective World War II tanks. Other members of his militia are around the town, many wearing a small but distinctive gold cross around their neck. Sidon is an overwhelmingly Moslem city and the fear of more killings is almost as strong among local Lebanese as it is among Palestinians.

So far this year, more than a dozen local Palestinians have died. Their killers, including Nabil Sharawi's, probably came from a string of Christian villages to the east of Sidon. Intimidation has its effect on other prosperous Palestinians who had moved into the hill suburbs. They are being forced out, leaving their apartments without compensation. Often they are told to move

across the railway tracks which mark the edge of Ain el Helwe, the largest refugee camp in Lebanon. In 1980 the camp, a sprawling disorganised township, had a population of 24,000 and today its muddy streets and small cabins look very crowded. Many buildings were damaged or destroyed in heavy fighting between the Israelis and the Palestine Liberation Organisation last June.

Most of the residents are women and children. The men often work in the Gulf and support their families through remittances. Since the war, many have fled to the Bekaa Valley, which is under Syrian control, or are in the Israeli prison camp at Anser. Last week a woman was shot in the leg during a demonstration in Ain el Helwe demanding the release of men from Anser.

"Any Palestinian of military age is in danger of arrest by the Christian militia," said a man from Sidon, three of whose brothers are in Anser. A small Palestinian national guard has been set up to defend the camp by the Israelis, but it is unlikely long to survive their departure.

If the Israelis do withdraw, the Palestinians face different problems in the south of Lebanon. Some 270,000 Palestinians are registered by the United Nations, mostly refugees or their descendants who arrived in Lebanon in 1948. Another 170,000 or so are not registered, and the Government of President Amin Gemayel is pledged to get this latter group out of Lebanon.

All Palestinians in the country face endless problems getting travel documents and passports. There are 80,000 Palestinians with Lebanese passports working in Saudi Arabia who are having difficulties getting their passports renewed because the Government says that many of the passports are forged or illegally held.

Many Palestinians feel extremely bitter at the unwillingness of the Gulf states to accept any more Palestinians. Saudi Arabia and Kuwait are particularly difficult to enter. Such access is crucial for their future because so many Palestinian families, and indeed many Lebanese, are dependent on one or more sons making a high income in the Gulf.

Even before the war last year there were few jobs available in Lebanon. Since the start of the civil war in 1975, the country has been kept afloat by the \$150m a month remitted by 200,000 Lebanese nationals working abroad.

For the Palestinians remaining in Lebanon the future has looked bleak since the departure of the PLO. At best, they remain vulnerable to pressure from an unsympathetic Government. At worst they could face a repeat of last September's killings.



Palestinians arrested during the Israeli invasion last year.

## Oil slick '15 miles off Bahrain'

BAHRAIN—The leading edge of a giant oil slick was only 15 miles off Bahrain and Qatar yesterday and is likely to hit one or both, Gulf environment officials said.

They added that about one quarter of the slick was made up of large globules of thick, tarry crude. It was causing untold damage to marine life.

Experts say the oil threatens to shut vital desalination plants in five Gulf states—Saudi Arabia, Kuwait, Bahrain, Qatar and the United Arab Emirates. The slick is coming from two

wells—one hit by a ship last month and the other alleged to have been damaged by an Iraqi attack on March 2—which lie in a Gulf war combat zone. The spill is the worst in the region's history.

In Abu Dhabi, United Arab Emirates officials said another slick, a mile long and 15 feet wide, had polluted Al-Hamriyah harbour in Dubai, which is used by small crafters and shows plying mainly to Iran and Somalia. Scientists at a local university were analysing the oil to see if it came from the Iranian

they said—Reuters.

Mary Frings adds: A team from the Red Adair company needs an assurance of eight to 10 days' operational safety in Iran's offshore Nowruz oil field to fight the fires and cap the leaking wells. The assurance has yet to be given, and the team remains in Houston. It is clear that the Iranians are not going to beg for concessions from Iraq, so any limited ceasefire agreement would have to be brought about by regional pressure.

## What happens when you give a big customer too much credit?

You could be buying sales at far too high a price. At the time, it may all seem perfectly normal and sensible. All bad debts were good debts once... or you would never have taken them on.

## What happens when that credit doubles in three years?

On the statistics, your risk from other people's credit failure is probably twice what it was three years ago. Have any of your other business risks doubled in the last three years? If they did, you'd check the insurance. Wouldn't you?

Send for the figures, as soon as you get to the office. Scribble a note on the margin, now, to remind you. Or tear out this advertisement.

## What happens when it reaches 40p in every £ of your current assets?

40% is the average. In some companies it will be less. In others it will be more: the risk will be higher. It is the risk insurers call 'The Great Uncovered', because its sheer size is almost unbelievable at first. But it is true enough. And the risk is real. Over 210 businesses fail every week that's one every ten minutes of a working day.

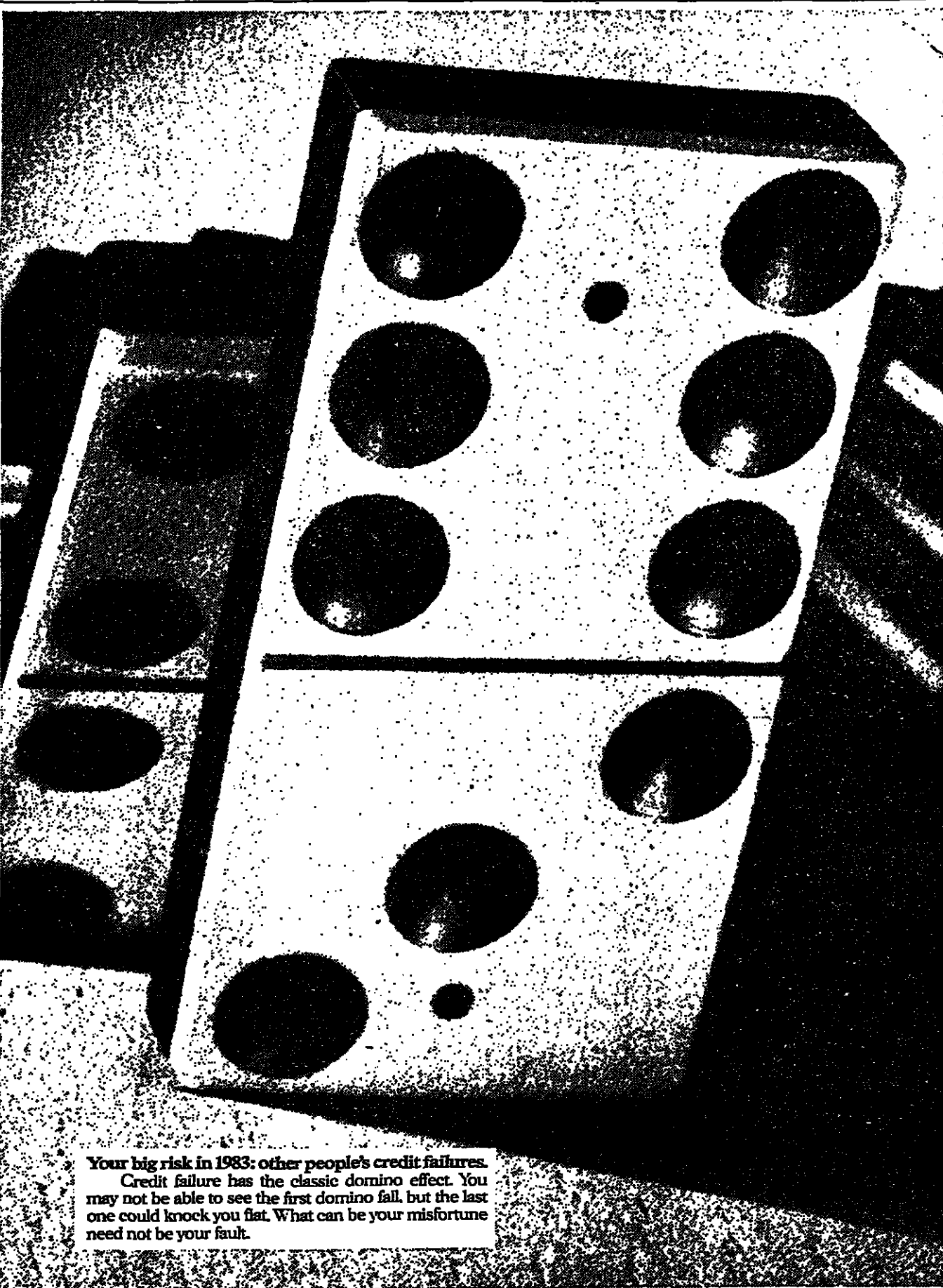
## What happens when you have a risk that big and don't insure it?

When you give credit, it is like investing money in somebody else's business. The larger that investment is, the more you need to protect it. Credit insurance and only credit insurance is designed to do this.

When your credit gets too big, it absorbs money which you could use in your own business. It costs you expansion, opportunities, jobs. Credit insurance can help to correct this. It can tighten up your whole financial operation.

It can never make a bad business into a good one. But it can make an efficient business more efficient.

Last year, Trade Indemnity insured over £13 thousand million of business credit. This is the back-up you get, as a Trade Indemnity client.



Your big risk in 1983: other people's credit failures. Credit failure has the classic domino effect. You may not be able to see the first domino fall, but the last one could knock you flat. What can be your misfortune need not be your fault.

Insure your credit with Trade Indemnity, and you can have a large, instantly liquid Bad Debt Reserve at known, tax-allowable cost; a second opinion, with millions of

money behind it, on every credit risk; smoother cash-flow; easier access to new finance. Trade Indemnity take the big risk. You don't.

## Trade Indemnity Credit Insurance

TAKES THE RISK OUT OF CREDIT.

Take the first step here and now! Ask your broker: ring 01-739 4311 and talk to Charles McCann or send him this coupon straight away. FT/28/83

Trade Indemnity plc, Trade Indemnity House, 12-34 Great Eastern Street, LONDON EC2A 3AX.

Please tell me what kind of service you could offer to my business.

NAME OF BUSINESS

NATURE OF BUSINESS

COMPANY

ADDRESS

POSTCODE

**A NEW MANUFACTURING PROJECT**  
Choose a steel closure area with a consultancy study. Ring BSC Industry on 01-688 0362. Ext. 300 or write to us at NLA Tower, 12 Adelaide Road, Croydon, CR9 3JH.

BASE LENDING RATES	
A.B.N. Bank	10 1/2%
Allied Irish Bank	10 1/2%
Amro Bank	10 1/2%
Henry Ansbacher	10 1/2%
Arbutnot Latham	10 1/2%
Armitage Trust Ltd.	10 1/2%
Associates Cap. Corp.	11%
Banco de Bilbao	10 1/2%
Bank of America	10 1/2%
BCCI	10 1/2%
Bank of Ireland	10 1/2%
Bank Leumi (UK) plc	10 1/2%
Bank of Cyprus	10 1/2%
Bank Street, Gen.	10 1/2%
Banque Belge Ltd.	10 1/2%
Banque du Rhone	11 1/2%
Barclays Bank	10 1/2%
Benedict Trust Ltd.	11 1/2%
Brenar Holdings Ltd.	11 1/2%
Brit. Bank of Mid. East	10 1/2%
Brown Shipley	11 1/2%
Canada Permanent	11 1/2%
Castle Court Trust Ltd.	11 1/2%
Cayzer Ltd.	10 1/2%
Cedar Holdings	11 1/2%
Charterhouse Japhet	10 1/2%
Charringtons	10 1/2%
Citibank Savings	10 1/2%
Clydesdale Bank	10 1/2%
C. E. Coates	10 1/2%
Comm. Bk. of East	10 1/2%
Consolidated Credits	11 1/2%
Co-operative Bank	10 1/2%
The Cyprus Popular Bk.	10 1/2%
Duncan Lawrence	10 1/2%
E. T. Trust	11 1/2%
Exeter Trust Ltd.	11 1/2%
First Nat. Bk. Corp.	10 1/2%
First Nat. Sec. Ltd.	10 1/2%
Robert Fraser	11 1/2%
Grindlays Bank	10 1/2%
Guinness Mahon	10 1/2%
Hampshire Bank	10 1/2%
Heritable & Gen. Trust	10 1/2%
Hill Samuel	10 1/2%
C. Hoare & Co.	10 1/2%
Hongkong & Shanghai	10 1/2%
Kingsnorth Trust Ltd.	12%
Knowles & Co. Ltd.	11%
Lloyds Bank	10 1/2%
Mallinham Limited	10 1/2%
Edward & Mansel & Co.	12%
Midland Bank	10 1/2%
Morgan Grenfell	10 1/2%
National Westminster	10 1/2%
Norwich Gen. Trst.	10 1/2%
P. S. Nelson & Co.	10 1/2%
Royal Trust Co. Canada	10 1/2%
Roxburgh Guarantee	11%
Slavenburg's Bank	10 1/2%
Standard Chartered	10 1/2%
Trade Dev. Bank	10 1/2%
Trustee Savings Bank	10 1/2%
U.C.B.	10 1/2%
United Bank of Kuwait	10 1/2%
Volkswagen Int. Ltd.	10 1/2%
Westpac Banking Corp.	10 1/2%
Williams & Glyn's	10 1/2%
Winttrust Secs. Ltd.	10 1/2%
Yorkshire Bank	10 1/2%
Members of the Accepting Houses Committee:	
7-month deposits	7.5%
1-month deposits	7.5%
2-month deposits	7.5%
3-month deposits	7.5%
6-month deposits	7.5%
12-month deposits	7.5%
Call deposits	7.5%
21-day deposits	7.5%
Demand deposits	7.5%
Mortgage base rate	



## AMERICAN NEWS

## El Salvador civil rights claims 'unjustified'

By Hugh O'Shaughnessy

THREE U.S. Congressmen have taken issue with the claims of the Reagan Administration that the human rights situation in El Salvador is improving. A press conference they were holding on Monday in San Salvador was broken up by General Jose Guillermo Garcia, the defence minister.

Representative Richard Oberstar said that the Administration's recent certification that the observance of human rights by the Salvadoran government had improved was "unjustified and invalid."

This claim was backed up by Representative James Jeffords and Bill Richardson. Gen Garcia brusquely accused the three U.S. legislators of being biased and cut short their remarks. Journalists present were ushered out.

Most of eastern Salvador was without electricity on Monday after left-wing FSLN guerrillas blew up a pylon in the department of San Vicente.

According to the FSLN clandestine radio station Radio Venceremos the guerrillas have captured 400 prisoners and 900 automatic weapons this year and inflicted more than 1,000 casualties on government forces.

A Salvadoran military report says that the 22,000-strong army suffered 3,647 dead and injured last year and that 144 were missing. Mr Thomas James Western, a correspondent for Associated Press, the U.S. news agency, arrested in the Salvadoran capital last Saturday said in a letter smuggled out from prison that he had been detained by the authorities who "want to intimidate the international Press."

The situation in Central America is likely to figure prominently at the meeting of the Socialist International grouping of social democratic and labour parties to be held at Albufeira in the Portuguese Algarve next week. In the past the SI has given strong support to democratic socialist forces pushing for reform in Central America, particularly in El Salvador and Guatemala.

Doreen Gillespie in Lima charts the rise of a shadowy Peruvian guerrilla group

## Shining Path leads to violence in the Andes



Dynamite stolen from mines is a favourite weapon for attacking police stations. Picked into time, it is catapulted over distance of 100 yards using native Andean slings. The police seem to have little doubt about the origins of the subversive group. They are circled posters with a photograph of Sr Abimael Guzman (alias Camarada Gonzalo), wanted for "illegal organisation of armed groups, terrorism and disturbance of the peace".

The group is not new, although its campaign of sabotage followed by assassinations of police and civil authorities started when the government of President Fernando Belaunde Terry came to power. Former members of the military regime which ruled Peru from 1968 to 1980 say they knew about the group's activities for years.

Students' federation for the three years up to 1970, but later dropped out of student politics. The group, which broke away from the Peruvian Communist Party in the early 1970s, appears to be determined to implant socialism in Peru through a prolonged war in the countryside leading to the occupation of towns and cities. The struggle includes the Southern Central Sierra regions of Ayacucho, Huancavelica and Apurimac, one of the poorest parts of Peru. Native communities there eke a living out of subsistence farming and barter. Some barely speak Spanish and there is no electricity or running water.

It is hard to say how large Shining Path is—although there are more than 500 alleged terrorists in prison—or how much support it has from the peasant farmers who are meant to be the backbone of the revolution.

Some light has been thrown on the native communities' reaction by a report on the killing of eight journalists in the remote Andean village of Uchuraccay in January. The report, prepared by Sr Mario Vargas Llosa, the novelist, Sr Mario Castro, a journalist and Sr Abraham Guzman, a lawyer, says a group of communities living in the mountains declared war on the Shining Path and killed at least 24 guerrillas in January.

The communities, who live in an area which had been abandoned by both police and civil authorities since the Government sent in troops in December, say that the guerrillas took



Peruvian peasants carry the body of one of the eight journalists killed by guerrillas who thought the newsmen were guerrillas.

their food and animals and killed two local people who resisted them.

They had also ordered them to plant only as much food as they needed themselves and to stop selling the surplus, for which they received salt, matches and coca. An Indian fair was forced to close and the road to its was dynamited.

The Vargas Llosa report says that the communities' decision to kill any terrorists who came into the area was backed by comments from police who, on being asked for protection, had told them to "defend yourselves—kill them."

The report says the communities killed the terrorists, by collective decision but that the main culprit was the Shining Path which had created the climate of violence. Violent deaths in the southern Andes up to the end of last year included 37 police, one soldier, nine civil authorities, 71 civilians and 48 guerrillas. Sr Vargas Llosa estimates the number of deaths has probably doubled since then.

## Venezuelan debt refinancing talks 'progressing well'

BY KIM RUAD IN CARACAS

VENEZUELAN negotiations to refinance about \$10bn in short-term foreign debt are progressing well and should be completed in three to four months, Dr Arturo Sosa, the Finance Minister said late on Monday in a televised message to the nation.

Dr Sosa, who was scheduled to meet a group of 12 international banks today in New York, said that Venezuela was

negotiating from a "strong position" despite adverse influences on the oil market that have reduced export revenues this year. In reviewing the economic difficulties that Venezuela has been facing, Dr Sosa said that during the first six weeks of this year country's totalled more than \$14bn and this trend, projected over the full year, would have meant full-year expenditures of \$28bn.

The new oil pricing and production structure established by the Organisation of Petroleum Exporting Countries will give Venezuela "estimated revenues of \$16.7bn this year. The Government has therefore been forced to take steps to cut expenditure," Dr Sosa said.

Dr Sosa said the new multiple exchange rate system established by the Government in February. The rate of Bolívares 4.30 to the

dollar will apply to servicing of both the private and public sector debt. Government expenditure abroad, including imports of essential goods and expenditure by the state oil industry, Petroleos de Venezuela, and the Venezuelan Investment Fund.

A second level of Bolívares 6 will apply to goods and services complementing local sources, and a third group, using the

free market rate, which was Bolívares 8.10 per dollar on Monday, will include travel, remittances abroad and imports not included in the Bolívar 4.30 list nor on the list of forbidden imports.

Dr Sosa said that Venezuela imports of goods and services last year totalled \$18.5bn, and that preliminary 1983 estimates for imports, falling into the Bolívares 4.30 and Bolívares 8 rate categories come to about \$9.5bn.

## East-West trade high on May summit agenda

BY REGINALD DAME, U.S. EDITOR IN WASHINGTON

THE FORTHCOMING Williamsburg Summit of the leaders of the world's seven leading industrial nations is likely to discuss better international co-ordination of exchange rates, as well as economic policy in general, according to U.S. organisers.

The summit, to be held May 28-30, is the fifth in an annual series in which western leaders try to discuss their main economic and political concerns. U.S. officials say that they are expecting to try to reach any new negotiated agreements at Williamsburg, Virginia, which they hope will be a relaxed informal affair.

The summit is expected to discuss East-West trade and economic relations will be a major topic. On the other hand, they deny allegations by the Japanese, among others, that they are determined that East-West issues should dominate the time table.

Japanese concern appears to be based on a misunderstanding of a letter sent by President Ronald Reagan in January to the other participants—the leaders of the UK, France, West Germany, Italy, Canada and Japan—in which he proposed that the two main topics should be an assessment of world macroeconomic trends and East-West relations.

Discussion at Williamsburg will be partly based on a range of studies which are being prepared by the G7 nations, which will come up for discussion in one international forum or another at about the time of the summit. Some of them form part of the bargain between the U.S.

and its partners under which Washington lifted its sanctions against the Soviet gas pipeline to Western Europe last year in exchange for European agreement to conduct a thorough review of economic relations with the Eastern Bloc.

The studies are: ● A joint review by the Paris-based secretariats of the Organisation for Economic Co-operation and Development and the International Energy Agency of the West's energy requirements and its vulnerability to decisions by all outside suppliers.

● A Nato study of East-West security relations, which should be ready by the Nato Ministerial meeting in early June, but which cannot be formally discussed at Williamsburg as Japan is not a Nato member.

An OECD review of export credit policies in advance of the early May deadline, when the existing OECD "consensus" on the issue expires.

● An OECD study on the balance of trade, including East-West trade, including barter-type "counter-trade" which the U.S. believes to favour the East.

● A U.S.-inspired study on exchange-rate intervention.

Interview with Reginald Dame, Page 18

## Lower oil price forecast

BY CARLA RAPOPORT IN SAN FRANCISCO

DR ALAN GREENSPAN, a lead economist at the Federal Reserve Bank of San Francisco, predicted that the price of oil could fall as low as \$22 a barrel over the next few months.

Dr Greenspan, speaking at the eighth international petroleum conference in San Francisco, said: "We are now on a knife-edge with the balance of Opec

production and world demand. Where do prices go, if demand continues to fall?"

The economist said he was sceptical of reports that worldwide stocks of oil have been used up at an unusually high rate. "Our data suggests that inventory liquidation is not as high as 50 or 60 barrels a day. That means that Opec is producing more or demand is lower," he said.

## WORLD TRADE NEWS

## Japan's current account swings back to surplus

BY JUREK MARTIN IN TOKYO

THE JAPANESE balance of payments on current account swung back into surplus on an unadjusted basis in February from its customary January deficit.

However, the preliminary figures issued yesterday by the Ministry of Finance do not reveal evidence of continued strengthening in Japanese exports that had appeared in the seasonally adjusted figures for January.

The unadjusted current account surplus last month, \$947m, compares with a deficit of \$1,449m in January. The principal factor was the transformation of January's unadjusted trade deficit of \$818m into a surplus of \$2,159m.

The deficit on long-term capital account also narrowed to \$255m in February from \$621m in the previous month.

Merchandise exports, at \$12,039m, were 4.5 per cent below the level of the same month in 1982, though higher than the \$9,329m of January, traditionally the worst month for Japanese overseas sales. Raw imports, on the other hand, were 13.5 per cent below those of February, 1982, at \$8,999m—largely because the value of oil

imports dropped 17 per cent. Seasonally adjusted, however, exports in February were 8.1 per cent below those of a year ago, whereas in January they had recorded a sharp 18 per cent adjusted increase over the same month of 1982, the first such monthly advance since April last year.

In the 1982 calendar year, Japan recorded a current account surplus of \$6,859m and a merchandise trade surplus of \$18,089m. Some growth in the current account surplus had been expected for this year (perhaps \$4bn-\$5bn) even before the extent of the latest round of oil price cuts had become apparent.

Bank of Japan officials are now prepared to add, in what they concede are very rough estimates, at least another \$2bn to the improvement. This reflects the excess of savings on oil imports over any adverse impact in merchandise trade stemming from lower Opec orders for Japanese goods and it assumes that the economies of major trading partners, especially the U.S., perform somewhat better this year than had appeared likely a short while ago.

## Iraq gets Amman credit to pay Jordanian companies

BY PATRICK COCKBURN

JORDAN is to give Iraq a \$50m credit to help Jordanian companies facing losses because of non-payment by Baghdad. Some \$45m is for Jordanian manufacturing industry and \$20m for services and joint ventures with Iraqi state companies.

Since the start of the Iran-Iraq war in 1980 Iraq has substantially increased its imports through the Jordanian port of Aqaba. This led to a boom in Jordanian trucking. In 1981, 38 per cent of Jordan's domestic exports went to Iraq and many factories had expanded to meet demand. These are all now being hit by Iraq's financial difficulties.

Jordanian banks are not very enthusiastic about increasing their exposure in financing trade with Iraq or with a number of Jordanian contractors which have projects there. It is time for government or government-related finance. The private sector cannot afford rescheduling of payments by Iraq, a banker in Amman said.

Iraq is currently seeking credit in different forms from many of its suppliers. The U.S. Department of Agriculture has recently said that it had approved a credit of \$230m for grain and other agricultural products. This in addition to a credit of \$210m made by the U.S. at the end of last year.

## Dutch grain trade hit by Soviet 'boycott'

By Walter Ellis in Amsterdam

THE ANNUAL spring thaw which is now re-opening the northern Baltic ports has done little to unfreeze trade relations between the Soviet Union and the Netherlands. Rotterdam, the world's largest port and the main trans-shipment port last year for grain bound for the Soviet Union, has this year handled not so much as a single ear of corn for Moscow, and the season for indirect shipments is about to close. Soon the grain will begin going directly.

Most grain traders in Rotterdam are convinced that the reason for the disintegration of a profitable trade—1.4m tonnes last year—is the continuing refusal of the Dutch Government to grant Moscow permission to open a consulate in the port-city. Mr Hans van den Broek, the Dutch Foreign Minister, recently refused to do this, his aide on the issue, despite an open threat of a grain boycott by Mr Viktor Beletsky, the Soviet Ambassador, made to Dutch businessmen in November. All that The Hague will offer is an increased involvement by Soviet managers in jointly run trade ventures.

Mr van den Broek last month expelled a Soviet diplomat for alleged spying and is concerned that Moscow should not have a presence in Rotterdam which could be used as the basis for espionage. It is pointed out that the port is a major trans-shipment point for Nato military equipment.

## French group wins Malaysian power contract

PARIS — Alsthom-Atlantique said it won a contract totalling FF11bn (\$194m) to supply equipment and services for a 900 Mw electrical generating station in Malaysia.

Earlier, in Japan, Toshiba Corporation had announced that a consortium of Alsthom-Atlantique, Toshiba and Mitsui had won the overall contract to build the \$800m (\$230m) station. Alsthom-Atlantique said it would supply gas and steam turbines for the station. Reuters

## Spider's web of collaboration in the world motor industry

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

SOME OBSERVERS predict that a "spider's web" of joint ventures and collaborative agreements will spread swiftly through the motor industry as it seeks further economies of scale without resorting to full-blooded mergers.

The process is already well under way as a booklet produced by the Automotive Industry Data group shows. It contains details of 217 agreements.

As AID suggests, a venture between two major vehicle manufacturers can shape the future for dozens of component makers because the deal can lead to the transfer

of design authority away from the traditional centres.

Each of the world's top 19 vehicle producers have been given special treatment in the booklet and the accompanying chart (see right) give an example of the kind of information available.

Nissan of Japan's involvement with other groups include: ● Alfa Romeo and Nissan have a joint company for production in Italy of 60,000 cars a year beginning late 1983.

● Fiat and Nissan have a 55.5 per cent shareholding in Motor Iberica of Spain and two Datsun models are being introduced to strengthen the product range.

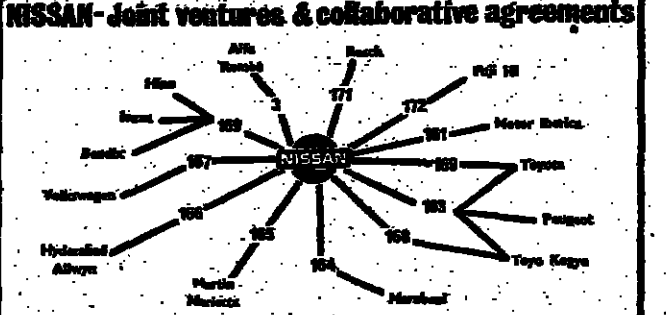
163—Nissan has a stake in South African glass manufacturing company Weglas through a subsidiary company in conjunction with subsidiaries of Toyota, Peugeot and Toyo Kogyo.

164—Nissan and Marubeni Corporation have each acquired 15 per cent of the Philippines Nissan of the Philippines with DMC Industries holding 70 per cent.

165—Nissan has a technology exchange agreement with Martin Marietta of the U.S. for aerospace and defence related products.

166—Nissan has an agreement with Hyderabad Allyn Metalworks of India for the

## NISSAN: Joint ventures &amp; collaborative agreements



manufacture of 10,000 light commercial vehicles a year. 167—Nissan is to build the Volkswagen Santana in Japan beginning October 1983 at 60,000 a year. Output could rise to 180,000 a year.

168—Nissan owns 65 per cent of Jafco with Toyo Kogyo holding 35 per cent.

169—Nissan has a 15.1 per cent holding in Akabane Brake Company along with Bendix 19.4 per cent, Toyota

18.6 per cent, Isuzu, 7.5 per cent and Hino 3.5 per cent.

171—Nissan owns 11.2 per cent of Diesel Kiki, licensed by Bosch (76 per cent) to manufacture fuel injection equipment. Isuzu holds 17.9 per cent of Diesel Kiki.

172—Fujii Heavy Industries (Sakura) is associated with the Nissan group. ● Joint Ventures: AID, 34 St John Street, Leichfield, Staffs. WS13 6PH. £25 or £45.

New Korean underground railway at Pusan

## Bids for a subway to the Olympics

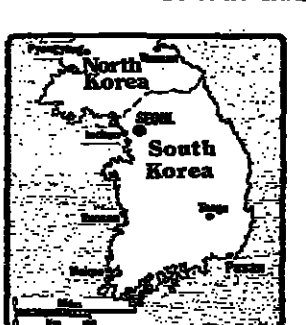
BY ANN CHARTERS IN SEOUL

IN A PUSH to complete mass urban transit systems before the 1986 Asian Games and 1988 summer Olympics, another Korean subway project is under way, this time in the large port city of Pusan. Four competitors from four countries await the announcement of the successful bidder in early May.

Once again, as in the Korean capital of Seoul's project, for which bidding took place last year, Japanese, French and British companies comprise the short list for final tenders put forward to the Pusan city government. For this project, however, Asea of Sweden, is looking to build the rolling stock, joining a consortium of seven UK companies.

The group, led by Hawker Siddeley, offered a package deal including fixed equipment, workshops and maintenance equipment, communication and signalling systems, power supply and automatic fare collection.

Other British companies involved include Westinghouse Signal and Westinghouse Brake, Victrola, Balfour Beatty, Hawker Siddeley Power Engineering, and Hawker Siddeley Revenue Control. Alsthom Atlantique of France is making a second attempt to win a Korean subway contract after its consortium lost the



contract for Seoul subway lines 3 and 4 to GEC of the UK and Westinghouse and Wabco of the U.S. last year.

For the 2.5 km subway line in Pusan, a city of 2.5m, the Japanese companies of Mitsubishi and Marubeni tendered separate bids for the rolling stock, but offered a joint bid together with Mitsui for the rest of the equipment. Japanese concerns were responsible for building Seoul's first two subway lines but lost in last year's bidding on the two additional stages.

Bids range from \$200m-\$270m according to project officials with one of the key issues being the amount of local content. The Pusan city government specified that roughly 50 per cent of

the equipment and supplies be Korean-made. The subway cars are to be manufactured locally, but only two companies, one in the Hyundai group and one in the Daewoo group, have the capability. This means foreign bidders are pitted against each other for the best terms from these two local suppliers. Financing and supply terms are part of the tenders, but no details are available.

Expectations are that the latest round of negotiations, resulting in revised bids in February is to be the last. Unlike bidding for the Seoul subway project which went through tortuous rounds of negotiations and expensive revisions of tenders, the pressure of time on Pusan may hasten the decision.

The city's first subway line is scheduled for partial operation in 1985 and completion in late 1986.

The civil work started two years ago with simultaneous construction undertaken by eight separate contractors at distinct sites. Two additional lines are on the drawing board, but no civil construction has started.

Not surprisingly, commercial considerations brush up against political pressures with contracts awarded for Korea's major infrastructure projects.

New Korean underground railway at Pusan

## Bids for a subway to the Olympics

BY ANN CHARTERS IN SEOUL

Some think Japan's recent \$4bn agreement to build a subway in Seoul that more international bids may go to Japanese concerns. Others point out that Korea's favourable trade balance with countries such as Great Britain and Sweden give companies from those areas an advantage.

Whatever the outcome of the Pusan contract, competitors were recently awarded a contract for an LNG terminal and are building Korea's first two nuclear power plants.

GEC, Westinghouse and Wabco are now at work on the Seoul subway. It is still officially set for completion in 1984, although tunnelling through the downtown area of the city has yet to begin. The Seoul project for foreign suppliers is larger at \$195m for GEC and \$151m for Westinghouse and Wabco. GEC acts in an overall supervisory capacity for interfacing the system in addition to supplying track and maintenance equipment and the subway cars.

The latter are being built locally with Daewoo. The American concerns are supplying the electric communications and signalling equipment. By 1986 when suburban trains are connected to the system, the subways are expected to carry 40 per cent of Seoul's commuters.

EEC anti-dumping duties on steel

BRUSSELS — The European Community Commission today announced the imposition of provisional anti-dumping duties against some steel imports from Argentina, Brazil, Canada and Venezuela. Reuters

The Commission said in a statement that imports from these four countries of iron or steel coils for re-rolling rose sharply to reach 6.5 per cent of the Community market last year, against 1.1 per cent in 1981. Further they were under-cutting Community prices by up to 25 per cent.

Platform order: Göteborger Arrendat, the offshore branch of Sweden's state-owned Svenska Varv Ship-building Group, has signed a contract with the Copenhagen-based Tønder Shipbuilding Company to build two diving and accommodation platforms worth about \$10m (\$91m), writes David Brown from Stockholm.

The platforms, designed GVA 2006, will occupy Arrendat's entire 2,700-sq-m workshop for the early part of 1985 the group said.

U.S. car dealers: Tokyo and Honda car dealers led the U.S. market in cars sold per dealership in 1982 for the second consecutive year, a report by the U.S. Department of Commerce says. Monday, writes AP in Detroit. Automotive News said that top-selling domestic car dealerships last year were Oldsmobile and Buick.



البيان

# FIRST LAW IN CASH MANAGEMENT.

Ignore this law at your peril.

Just remember that unhealthy cash flows are proving rather terminal in the present climate.

And that one of the biggest causes of ill-health is the unnecessary handing over of large sums of cash for the purchase of capital equipment.

We say 'unnecessary' because there is a sensible economic alternative which is helping many companies not only survive, but thrive: medium term equipment finance from Mercantile Credit.

Instead of handing over a large cash sum – or increasing your liability to your bank – you take out a leasing or purchase plan to spread the load.

You choose the equipment yourself (and it can range from a company car to an off-shore oil rig) and we pay for it. You then pay us on a pre-arranged schedule which ideally should fit your cash flow painlessly.

And the plans are not only designed to help you avoid parting with cash unnecessarily. They can also enable you to take account of your tax situation and make the most of the investment incentives available. Indeed it is possible that you could actually have more cash after acquiring the equipment than before!

Instalment finance – for the consumer as well as industry – has been our business for almost fifty years. It is all we do. So, not unnaturally, we do it very well.

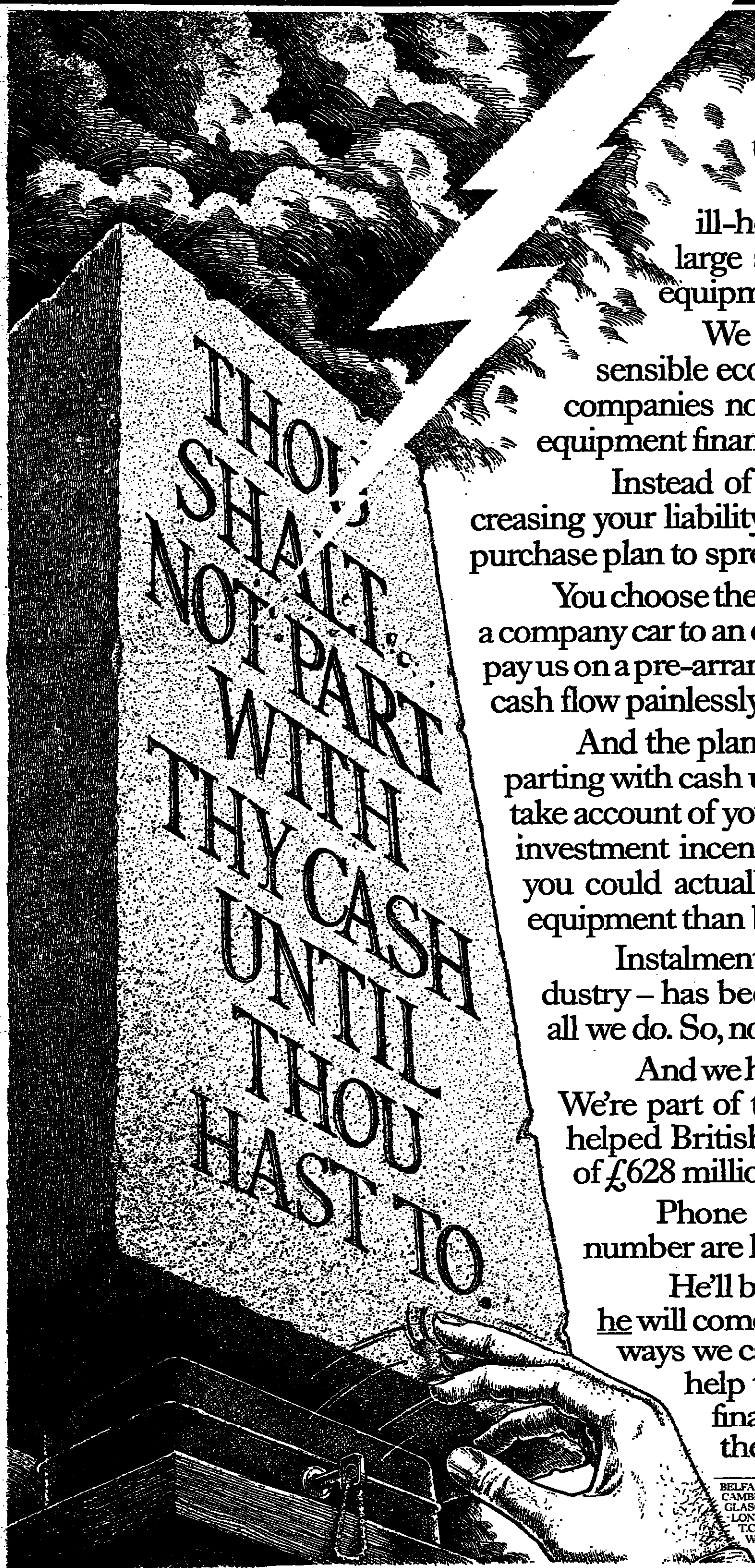
And we have the resources to match the experience. We're part of the Barclays Group, and last year alone helped British industry acquire equipment to the tune of £628 million.

Phone your local Director now – his name and number are listed below.

He'll be happy to come out to your premises (yes, he will come to you) to discuss your plans and the best ways we can help to finance them.

**M Mercantile Credit**  
WE'LL HELP YOU ACHIEVE MORE  
WITH YOUR CASH.

BELFAST: D.I. Hogg, tel: 0232-246565. BIRMINGHAM: P.T. Williams, tel: 021-434 5471. BRISTOL: A.H. Hooton, tel: 0272-297631.  
CAMBRIDGE: K.J. Postings, tel: 0223-315424. CROYDON: G.P.H. Brewer, tel: 01-681 1681. EXETER: M.C. Mallock, tel: 0392-32872.  
GLASGOW: I.G. McBain, tel: 041-332 8591. LEEDS: W.A. Day, tel: 0532-445831. LIVERPOOL: D. Pritchard, tel: 051-227 1631.  
LONDON: J.W. Goodwin, tel: 01-404 0090/0433. MANCHESTER: B.J. Handley, tel: 061-833 9100. NEWCASTLE-UPON-TYNE: T.C. Duff, tel: 0632-815321. NOTTINGHAM: R. Simblet, tel: 0602-411261. SOUTHAMPTON: C.G. Spear, tel: 0703-34611.  
WATFORD: J.C. Burt, tel: 0923-21221.



## UK NEWS

Labour Party and employers chart separate courses for Britain

## Foot plans for emergency action

FINANCIAL TIMES REPORTER

THE LABOUR Party yesterday launched a plan for a programme which, it claims will establish a "fairer, more prosperous and more caring Britain".

But its 15,000-word document, "The New Hope For Britain," gives a warning that its proposals will involve a reform of taxation "so that the rich pay their full share and the tax burden on the lower paid is reduced."

The document, which will form the basis of Labour's general election manifesto, was introduced by Mr Michael Foot, the Labour leader, and is the most comprehensive statement yet of their policies since Mrs Margaret Thatcher the Prime Minister, came to power in 1979.

It includes an emergency programme of action to bring about a complete change of direction for the nation. Labour says it will implement this programme within days of taking office and then embark on a five-year programme which it says will add up to a considerable increase in public spending.

In a foreword, Mr Foot said: "The special sense in which the general election will decide our future derives partly from the nature of modern conservatism, symbolised by Mrs Thatcher herself."

"She represents the competitive system in its most callous manifestation."

"She worships the profit motive, the money test. Nothing else, no other value in life, is allowed to count. She exalts victorial values, without even a passing comprehension of the human suffering and indignity which the mass of our people had to endure in a pre-democratic age."

"She truly represents the readiness of the Conservative Party, old and new, to act in a crisis to protect the interests of a small privileged class."

Mr Foot said the Labour Party came into being to vanquish the hard-pitched values of victorial Britain. "It was a fight to introduce civilized standards into the world of devil-take-the-hindmost individualism," he said.

The document repeats Labour's determination to reduce unemployment to below 1m within five years of taking office. "We recognise the enormous scale of this task, but it remains the central objective of our economic policy," the document adds. "It would be wrong to finance the initial boost to spending by increasing taxation."

But it warns: "Once the economy



Foot: 'election will decide our future'

gets much nearer to full employment, some taxes will have to be increased, both to shift the tax balance towards those who can best afford to pay, and to help finance our social programme."

The document talks about industrial relations as a "battleground," and goes on: "We believe there is a better way to harness the goodwill and co-operation of working people and to work together to create a better life for all."

Labour would restore exchange to "counter currency speculation and to make available to industry and government in Britain the large capital resources now flowing overseas." Import controls, with tariffs and quotas if necessary, would be introduced to achieve a trade balance.

There would be direct measures to restrain prices with powers given to a new price commission to investigate companies, monitor price increases and order price freezes and reductions.

Britain would be returned to public ownership and full public control and ownership of British Petroleum would be achieved.

The emergency programme, to be implemented within days of taking office, would involve cancellation of the Trident programme, a refusal to deploy cruise missiles, and the start of discussions to remove nuclear bases from Britain.

Arms sales to "repressive" regimes would be banned. There would also be a ban on lead in petrol and an urgent start to improve inner cities.

Citizenship and immigration laws would be introduced which would not discriminate against either women or black and Asian Britons.

## Compromise ruled out in BL's Maestro strike

BY ARTHUR SMITH

UNIONS and management were last night adopting entrenched positions in the strike by 5,000 workers which has halted all car assembly at Austin Rover's Cowley factory at Oxford.

The company has already laid off 1,700 workers at Oxford and the numbers are expected to climb rapidly following the total stoppage of the successful new Maestro model. The Rover, Acclaim and Ambassador models are also at a standstill.

Austin Rover, BL's volume car division, has warned of the possible consequences of a prolonged dispute for jobs and investment at Cowley. But last night the company was holding to a firm line and stressing that stocks of the Maestro were high.

"High output meant we exceeded our launch stock target by 50 per cent. The pipeline is very full and there will be no short term impact on the market place," a senior executive said.

The management insists no compromise was possible on its demand that workers should end the long established custom of "washing up time." The assembly lines are stopped for three minutes before the end of each shift

to allow workers time to clean up.

"To keep the tracks running from belt to belt," according to the company, would give an extra hour's production each week - the equivalent of 100 extra cars.

The trade unions have rejected management calls to reconvene mass meetings of the workers to reconsider the strike decision.

Mr David Buckle, Oxford District Secretary of the Transport Workers' Union, said employees were clear about the issues. They were tired of "autocratic management" and wanted to "re-establish their self respect."

## Vauxhall workers lift ban on 'S' car

By Our Labour Staff

WORKERS at Vauxhall's Luton plant finally voted yesterday to call off their proposed ban on imports of the General Motors Spanish built "S" car in return for a clear commitment from the company for a resumption of night shift production.

The vote follows decisions earlier this month by workers at the Ellesmere Port Cheshire plant to call off resistance but a surprise initial refusal to follow suit by the 6,000 Luton workers.

Now that Luton has accepted the company's package and called off action the commercial vehicles plant at Dunstable is expected to fall into line.

After protracted talks between union officials and the company, agreement was reached on boosting output in the UK with a second shift at Luton and Ellesmere Port. The company also gave specific assurances to workers at Luton - the biggest plant - on maintaining pay rates and redeploying staff. It has repeatedly said that if sales drop imports will be reduced first.

● The leadership of the Amalgamated Union of Engineering (AUEW) workers - yesterday stepped into the Ford dispute at Halewood Manselbyside with a call for an independent inquiry into the sacking of an assembly line worker which started the strike.

Mr Terry Duffy, president of the AUEW, accused the management of over-hasty action in going ahead with the sacking for alleged vandalism. He said: "I have no doubt that someone in Ford must have known that incident would precipitate a dispute. That is the tragedy of it."

The AUEW, which has about 3,000 men laid off in the body plant in effect, supporting the position of the Transport and General Workers' Union which is also calling for an independent inquiry.

As the strike enters its fourth week the management is resigned to the official dispute going over the Easter holiday. No mass meetings of the 4,000 assembly line workers on strike have yet been arranged.

The dispute has so far cost production of 14,000 Escort cars worth in excess of £70m at showroom prices.

## Lock-out threat at TV factory

By Robin Reeves

WORKERS at the GEC-Hitachi television plant at Hirwaun, South Wales, are being warned they may be locked out unless they accept a standstill in wages for a second year running, and a cut in bonus payments.

The workforce at the Anglo-Japanese-owned plant, which makes some 1,200 colour televisions a day, have voted to begin a work-to-rule next week, if the management goes ahead with the wages freeze and bonus cut, which would reduce the average pay of semi-skilled workers by £7 to about £34 a week.

Union officials have been told that in the event of a work-to-rule, the company will close the factory.

Mr Graham Williams, the plant's general manager, who was recently transferred from one of GEC's Scottish plants, also wants to sub-contract certain engineering work done "in-house" to outside contractors and also switch to buying some components from Japan instead of making them in South Wales.

Last year, GEC-Hitachi announced 800 redundancies at the plant, reducing the workforce to less than 1,200, in a move to cut production costs.

## Nuclear Fuels to buy spot market uranium

BY DAVID FISHLICK, SCIENCE EDITOR

BRITISH Nuclear Fuels (BNFL), is to buy about £10m worth of uranium on the spot market as a capital investment for its uranium enrichment factory at Capenhurst, Cheshire.

Mr Alan Johnson, BNFL director responsible for uranium enrichment, said yesterday he had asked the British Civil Uranium Procurement Organisation (BCUPO) to buy "a few hundred tonnes" when the uranium spot market price was around \$20 per lb. The price yesterday was \$21.75.

The BCUPO is an agency which buys uranium in the international marketplace on behalf of the British electricity industry.

BNFL, as a shareholder in Urenco, the Anglo-German-Dutch toll enrichment company, enriches uranium purchased by its customers, including the British electricity industry.

It requires, however, a "float" of uranium to fill up newly commissioned enrichment capacity, as it brings new gas centrifuge equipment on-stream, and to act as a buffer stockpile and increase the flexibility of plant operations.

While gas centrifuge capacity remained small, the factory borrowed uranium from the BNFL stockpile for this purpose.

## Bid for VHF networks

BY RAYMOND SNOODY

THE GOVERNMENT will push for two new national VHF radio networks for Britain at next year's regional radio conference in Geneva.

Home Secretary Mr William Whitelaw said in a written answer yesterday that this will be the Government objective when allocations of extended wave bands are made for Europe next year.

One of the new networks would be used for BBC Radio 1, which

now shares a VHF network with Radio 2. The other would go to the Independent Broadcasting Authority for a national independent local radio service.

Such networks could not become available for broadcasting until early 1990. The wavebands are occupied by emergency services and they would have to be relocated and re-equipped.

## CBI mixes recipe for prosperity

BY LISA WOOD

THE CONFEDERATION of British Industry (CBI) yesterday published a 76 point "checklist" of conditions it believes are needed for trade and industry to prosper during the life of the next Parliament.

Its booklet, Making Britain Grow, is being sent to all MPs and prospective parliamentary candidates. It aims to set out in a simple form the needs and problems of business.

Sir Terence Beckett, director general of the CBI said: "What we are doing is acquainting all the political parties with what we think is necessary for business success. I would hope we could influence all and each of them in some way."

Sir Terence said that over past years the CBI had been critical of both Labour and Conservative governments. "What we support are things that are good for business," he said. The CBI also is hoping to

inform the electorate of its views with regional CBI's conducting local media interviews.

Proposals include:

● Reduction of public current spending to provide scope for reducing taxation.

● Expansion of spending on capital projects such as roads, bridges and transport "which has fallen sharply in the past five years."

● Abolition of Metropolitan county councils, and local elections to be held each year for all types of authorities to contest one third of council seats.

● Employers to be encouraged to be more involved in managing schools and other teaching establishments.

● Abolition of investment income surcharge to encourage personal saving and investment, and setting the ultimate target for income tax at 25 per cent basic rate and a top rate of 50 per cent.



Sir Terence Beckett: 'cure for a hangover'

● Resistance by Government of any formal or statutory incomes policy "either to justify excessive expansion of the economy or as a means to control pay demands."

● Raising of public sector employ-

ees' contribution for indexed pensions at least to the notional 8 per cent paid by the Civil Service and "eventually such indexation should be limited or phased out."

● Changing by law the present system of contracting-out of the political levy to a system of contracting-in.

● Remaining a fully committed member of the EEC and "to seize its opportunities."

Sir Terence, at a press conference to launch the document said it was a re-statement of policies "not designed to intoxicate, rather a cure for a hangover."

He called for a "rolling back of the frontiers of the state." In 1979, he said public spending accounted for 40 per cent of the Gross National Product. This had risen to 45 per cent in 1981-82 and was likely to increase to 50 per cent by the end of the decade.

## For bank head-offices and their branches.

In the banking world, Nixdorf computers are the Number One in Europe.

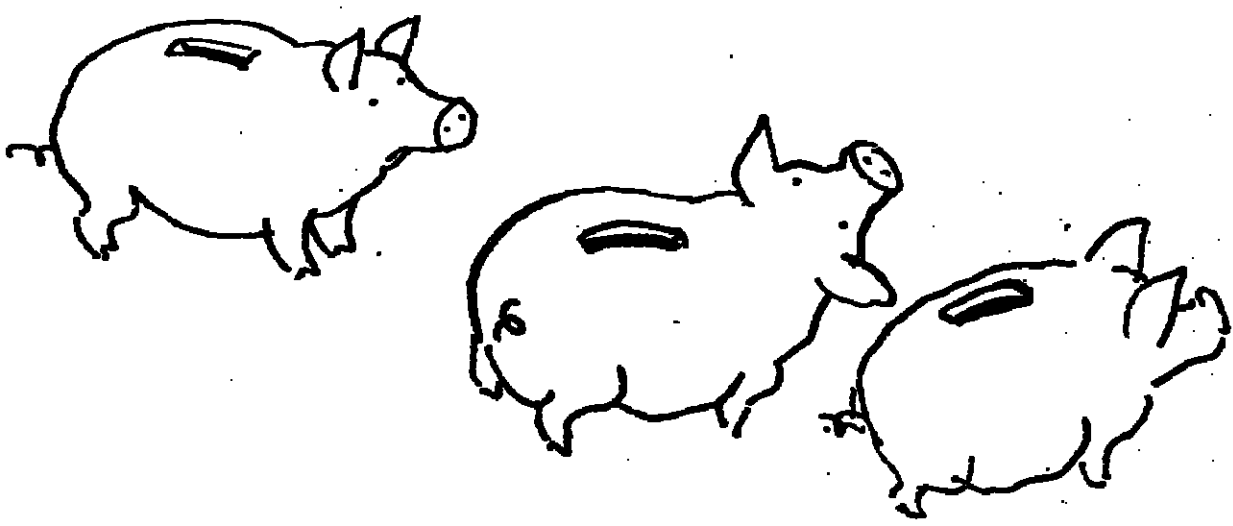
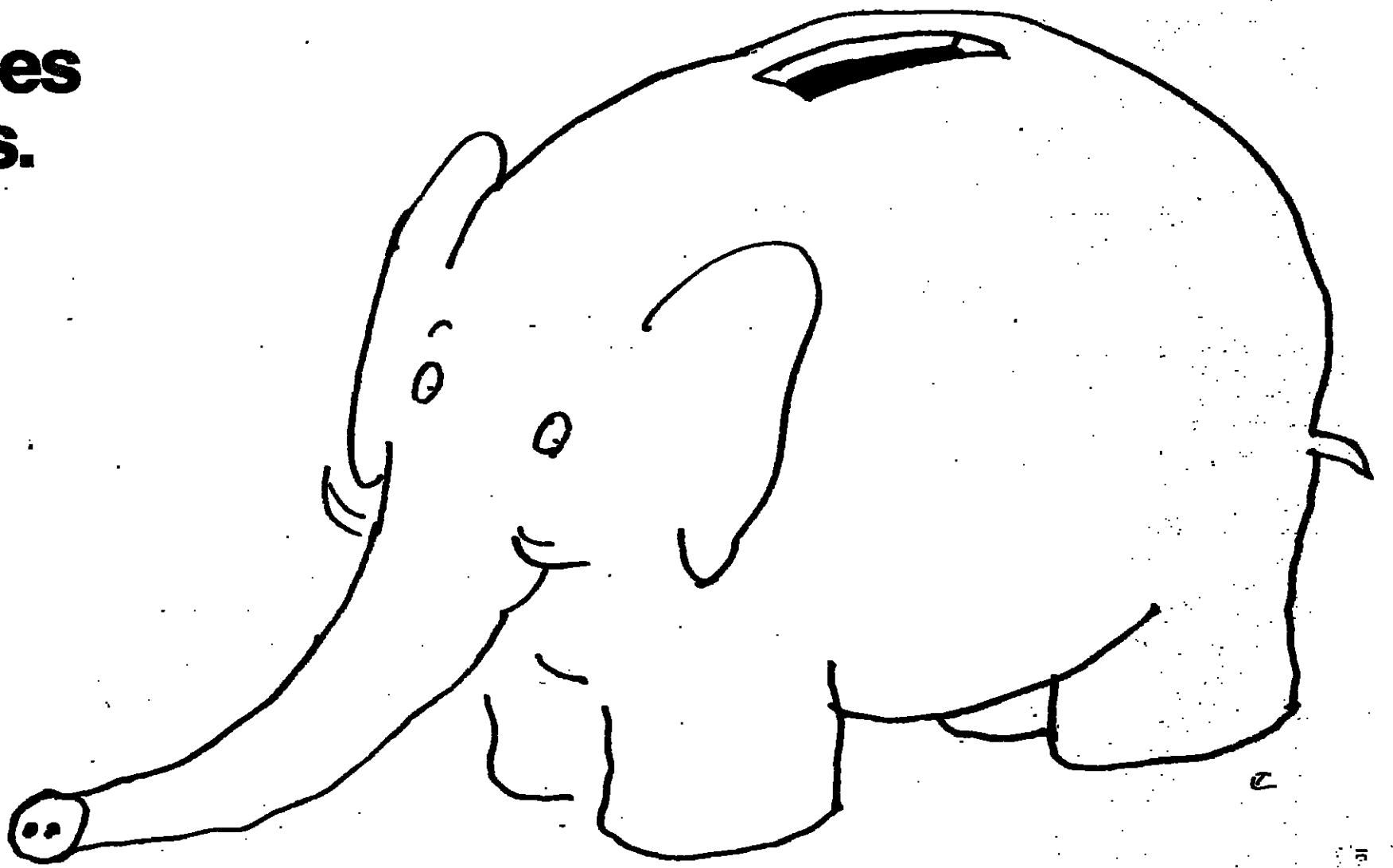
With good reason, too. Nixdorf was the first in the field with decentralised data processing. The concept of sharing graduated and tailored computer power between head-offices and their branches.

A concept that's equally beneficial for bank personnel and customers. Giving bank personnel at display workstations all the data they require right at their desk. Giving customers the pleasing experience of even better service from their bank: through quicker information and more comprehensive advice, through new services such as easy access to self-service computers for automatic cash withdrawals and immediate details of their accounts.

Years of close cooperation between banking and computer specialists have put Nixdorf hardware and software well in front: With a proven and future-safe computer system for big banks and the small - with 35,000 Nixdorf banking terminals already operating at head-offices and their branches.

When it comes to data and information processing in banking, Nixdorf is a partner you can entirely depend on. With readily available advice at any of the sales and service bases in the Nixdorf worldwide network, Nixdorf is always nearby.

Visit us at the Hannover Fair, Hall 1 CeBIT, Stand No. B 4703/4803 and C 6101/6401.

NIXDORF  
COMPUTER



## UK NEWS

## Scottish shipyards fear more job losses

By Mark Meredith

SHIPBUILDING on the Clyde is braced for further contraction after a sharp fall in orders. This has left British shipbuilders seeking possibly 5,000 redundancies, and many of these may fall on Scotland's largest shipyard, Scott Lithgow, which employs 5,000.

Management and unions for the entire industry meet tomorrow to discuss the cutbacks and where they will be made. Possibly 2,000 jobs may be lost at Scottish yards.

Yesterday, Scott Lithgow was working to full capacity with maximum overtime. Construction was under way on two semi-submersible vessels for BP and Bristol and a seabed operations and diving support vessel for the Royal Navy - three contracts worth a total of £100m.

Yet, the activity along the Clyde in front of the towns of Port Glasgow and Greenock masked deeper problems. Productivity is somewhere near the bottom for the Corporation yards and work will dry up some time during the summer with no further construction commissions. Scott Lithgow's last order came in December, 1981.

Mr Cameron Parker, chief executive of Scott Lithgow, said yesterday that his yard had been treated harshly with unfair comparisons being made between its performance and that of other yards. Encouragement in the Government's recent budget could mean new business for the yard, although the time lag leading to new orders would be considerable, he said.

Scott Lithgow had invested £12m in the past three years to give it capabilities to build drill ships and semi-submersible hulls used for emergencies and other service work. Along with the investment had come more demanding forms of construction. Special techniques had to be learned, often at some cost in terms of mistakes and time.

Nearby, in the towns of Port Glasgow and Greenock, other redundancies are awaited at two electronics companies, IBM and National Semiconductor, which employ 3,500 and provide the only other sizeable source of employment for the towns.

## Lawson stresses threat to loss-making pits

BY BRIAN GROOM

THE NEED for loss-making pits to be closed was signalled yesterday by Mr Nigel Lawson, Energy Secretary, in the wake of his appointment of Mr Ian MacGregor as chairman of the National Coal Board (NCB).

He also declared that the nuclear component of electricity generation, at present 16 per cent compared with 75 per cent for coal, must be substantially increased.

Mr Lawson's words will increase fears among miners that Mr MacGregor's appointment signals a further reduction in the coal industry's workforce, at present numbering 200,000. At least 60 of the NCB's 193 collieries are expected to reach the end of their workable reserves by 1990-91. Mr Arthur Scargill, president of the National Union of Mineworkers, claims there is a "hit list" of 95 pits due for closure.

Mr Lawson told the annual conference of the Electrical Power Engineers' Association (EPEA) at York that the coal industry was being subsidised by more than £1.5m a day. "This cannot be justified," he said.

The Government had invested more than £3bn in coal in the past

four years. A new, low-cost mine at Selby in Yorkshire would start producing coal in a few days' time and approval had been given to the opening up of the north-east Leicestershire coalfield.

"But there will be no money to develop the industry's future as it should be developed if it is all being dissipated in keeping open worn out, loss-making pits elsewhere," he said.

The Energy Secretary said no one had a greater interest in securing an efficient, low-cost coal industry than the electricity supply industry, coal's biggest customer.

Effective competition for coal was of vital importance to the electricity industry and its customers, and this, for the foreseeable future could come only from nuclear power.

He said the Central Electricity Generating Board's latest assessment showed that the Magnox stations, which were not built primarily for cost-reducing reasons, and which had been the industry's main producers for the past 15 to 20 years, were likely to prove to have been an economic proposition over their lifetime as a whole.

He added that the comparison between the latest modern nuclear and coal-fired plant - Hinkley Point B and Drax - suggested a clear advantage for nuclear power. "Pretty well all our major industrial competitors are now ahead of us in developing their nuclear power capacity. While we, in this country, pioneered the introduction of civil nuclear power and once generated a higher proportion of our electricity this way than any other country in the world, we have now fallen back to eighth place."

Mr Lawson defended the Energy Bill, which he said was designed to give private generators for the first time the ability to compete with the state-owned supply industry on fair and equal terms.

This has been opposed by the EPEA and other electricity unions, which claim it will mean private sector investment taking the lead over the public network.

Mr MacGregor's appointment was greeted with dismay yesterday by leaders of the 40,000 miners in Derbyshire and Nottinghamshire. Mr John Toon, secretary of the South Derbyshire miners described it as "a tragedy for the industry."

## Sizewell 'protects work for 6,000'

By A Special Correspondent

ABOUT 6,000 British manufacturing jobs will be safeguarded over four years if Sizewell B is built, the public inquiry heard yesterday.

Dr Ned Franklin, managing director of the National Nuclear Corporation (NNC), said a large amount of equipment and services could be supplied by British firms which had already shown considerable interest in the £1.2bn pressurised water reactor (PWR) project.

The pressure vessel contract will go to Framatome in France but GEC has already won the design contract for the turbines and will build them if Sizewell B goes ahead.

Dr Franklin said UK industry would be able to develop its capability and might be able eventually to market complete PWR stations. The UK had acquired a considerable amount of knowledge of the PWR but unless it built at least one plant export potential would not arise.

Dr Franklin said the world economic depression had reduced orders for nuclear plants, and for the rest of this decade the prospect for any exporting country was bleak.

## Ulster board aims for 5,000 new jobs

BY OUR BELFAST CORRESPONDENT

THE Northern Ireland Industrial Development Board (IDB) has set itself a target of 5,000 new jobs in the coming year, rising to 20,000 in 1985-86.

The IDB, established seven months ago to tackle the region's economic problems, admitted yesterday it needed to "promote" 20,000 new jobs a year but said Ulster had had enough unfulfilled promises.

Jobs promoted are defined as those promised by companies which the IDB helps to form or expand. Normally only about 60 per cent of those jobs ever appear on the ground.

The announcement of "realistic targets" was linked to the new campaign to improve Northern Ireland's image as an industrial investment location.

Extensive research among businessmen in Britain, the US and West Germany shows that only 12 per cent of those questioned thought Northern Ireland was "above average" as a place for new projects, putting it 19th out of 20 countries.

The research, conducted last year by MORI, also revealed that 69 per cent of those questioned would not recommend Ulster for investment.

The IDB will not set unattainable goals, said the chairman, Sir Desmond Limerick. It was styled as a

business and, as such, was concerned with the real world. Chief executive Mr Saxon Tate said the best recent year for job promotion was 1966, with a figure of more than 7,000. The current year would yield around 3,500.

The 1983-84 target would be 5,000, of which 3,000 would come from expansions in local industry and 2,000 from inward investment. Mr Tate said: "Even these figures rely on an upturn in world trade, supported by the Government's enhanced incentives package for Ulster announced last week."

The IDB has engaged the London-based Yellowhammer Company to shape its overseas promotional effort. It also wants the co-operation of business and other sections of Ulster society to help sell the region.

It will initiate a group called the Northern Ireland Partnership acting as a forum for those with goodwill towards the IDB's efforts. A Great Britain-Northern Ireland Association and an American-Northern Ireland Association will be formed to draw on those prepared to be unofficial ambassadors.

The IDB's overseas efforts to attract industry will concentrate on four sectors - office equipment, robotics, biomedical engineering and computer software.

## Seddon outlines cuts in workforce

By Mick Garnett Northern Correspondent

SEDDON ATKINSON the Oldham-based heavy truck manufacturer told union representatives yesterday that it wanted to reduce its workforce of 1,000 by about 130. It is also considering whether to close the company's components manufacturing facility which employs a further 250.

The management is carrying out a feasibility study to see which one of three options it should follow. These were: demanding right across the components manufacturing plant at Oldham; closure of one or more departments, or the shutting of the whole components facility which makes parts such as axles.

A statement said the company's performance had been severely hit not only by the recession and the collapse of the truck market, but also the decision by International Harvester, the parent company, to sell Seddon Atkinson. This, it said, had resulted in a loss of confidence among customers which had further reduced sales.

Seddon closed its Preston manufacturing plant with the loss of 800 jobs two years ago.

## Company awarded £57,000

BY JOHN HUNT

A COMPANY which was refused financial assistance under the Industry Act has been paid £57,000 compensation by the Government, it is disclosed in the 1982 annual report from Sir Cecil Clothier, the Ombudsman - the official who investigates complaints about maladministration by authority.

The company - which, in accordance with normal practice, is unnamed - sought interest-related grants to fund projects in mining, manufacturing and construction.

Confusion arose because under changes introduced by the new Conservative Government in 1979 industrial assistance was selectively channelled to the areas of worst unemployment.

Projects already being discussed before that date were to be granted assistance only if "meaningful" discussions had taken place with the

Department of Industry during the previous six months.

In this instance the Department decided meaningful discussions had been held but a minister later ruled the talks had been of a general nature.

Sir Cecil comments: "I was entirely satisfied from my investigation that both parties to the discussions had been aware that they had been meaningful and the Department agreed to my suggestion that compensation of £57,000 should be paid."

He criticised the Department for not taking agreed notes of the discussions. The Department had agreed to remedy this.

During the year the Ombudsman received 838 complaints. There were 202 full investigations, and of these 67 (33 per cent) were wholly justified and 64 (32 per cent) partly justified.

Sir Cecil found the commonest factor was a failure of communication. He urged departments to re-examine their explanatory literature with a view to rewriting and clarifying it.

An unusual case concerned a British pensioner living in Jerusalem whose pension had not been increased in line with the annual up-rating.

Britain has a reciprocal National Insurance agreement with Israel but it was found to apply only to those living in Israeli territory as defined in July 1956. This complainant lived in East Jerusalem which was occupied by Israel after that date.

When Sir Cecil took up the matter the Department agreed to the increase and £1,800 was paid in arrears. A review brought 22 similar cases to light in Israel and these pensions were also increased.

## BBC and cable company in film link

BY RAYMOND SNOODY

THE BBC has formed an association with a leading U.S. cable company to help finance a series of British feature films to be made by independent producers.

The BBC plans to contribute around £700,000 per film towards the costs of as many as six films a year in the £4m-£5.5m budget range.

The films are likely to be shown first in the cinema, then on cable, satellite and video, before receiving a general television viewing.

The U.S. company is believed to be Home Box Office (HBO), the largest and most profitable of the American cable companies. It specialises in showing feature films.

It is the first time the BBC has directly financed the making of fea-

ture films as opposed to guaranteeing payments for screening rights.

The move is clearly the BBC's first step in trying to meet the much greater demands for programme material it will face when direct broadcast satellite (DBS) channels begin in autumn 1986.

"We clearly need to get on the right side of the production process. We also want to see more films made in this country," said Mr Gunnar Rugheimer, new controller of acquisitions and programmes for DBS, yesterday.

An announcement will be made shortly about the first of the films which will have a British director, a British writer and will be shot in the UK and France.

Apart from the £700,000 from the BBC, the cable company is expected

to put up around £1.7m, and around £350,000 will be accounted for by the capital tax allowances given on British films - a scheme recently extended until 1987. The balance will come from pre-launch sales.

Mr Rugheimer said: "The arrival of American cable as a major user of feature films has created, together with the capital allowances, a situation where our £700,000 is a very respectable participation in the partnership."

He believes, however, that the growth of a new market for British film-makers could be placed in jeopardy if any attempt is made to tax the showing of films on television as suggested by some producers.

Mr Iain Sproat, the minister responsible for the film industry, is

currently reviewing methods of financing the industry.

One suggestion from the British Film Producers Association was that television should pay a levy of 4 p a viewer for films shown and that the money should go towards the commissioning of new films. The BBC has urged Mr Sproat to leave the whole thing to market forces.

Mr Rugheimer said that with the present capital allowances in place and the available financial resources "we can get a number of British projects off the ground, but if people started dipping into our pockets we certainly would not be able to do so."

A levy on films shown on television would have cost £8.3m in 1981 and around £4.8m last year.

## The Original Stimulant and other perks for Industry.



In 1728 The Royal Bank of Scotland did something that seemed very un-Scottish.

It introduced the 'cash-credit', a business loan for 'merchants of good standing'.

No Scottish invention since has done so much to stimulate production. (Neither the

rotative steam engine, nor television, not even the coffee percolator!)

And nothing nowadays seems more Scottish than commercial investment.

Funds up here are available from a wide network of distinctly Scottish clearing banks, merchant banks, insurance companies, investment trusts and venture capital firms.

And us.

A distinctly Scottish development agency, we can do more than handle the perks—the industrial grants, the help with plant, the rent-free factories—we can offer long term loan finance and even equity participation.

Need help with expansion or start-up finance?

Come to where the buzz is.

**Locate in Scotland.**

It could be the best idea you've ever had.



The cona-type office percolator was invented by Scottish marine engineer Robert Napier in 1840.

LOCATE IN SCOTLAND, 17 COCKSPUR ST, LONDON SW1Y 5BL. TEL. 01 839 2117. TELEX 8811015.



## THE MANAGEMENT PAGE

Larsen and Toubro

## Riding high on key Indian industries

R. C. Murthy on the pragmatic approach of an expanding conglomerate

A SHINY stainless steel model of a section of a nuclear reactor stands in the Bombay office of N. M. Desai, chairman and chief executive of Larsen & Toubro, a high-technology engineering company. The model bears witness to an activity which the company, founded in India by two Danes before the Second World War, got into more by accident than design.

The instigator for the move was the Indian Government, which enlisted the co-operation of private sector companies five years ago to accelerate the country's nuclear power and space programmes. In the process, the public sector monopoly for such contracts was ended.

Today L & T is consolidating its position in two other industries vital to India's economy — cement manufacturing and shipping — thus broadening its activities even further. The group now has 10 manufacturing plants at six locations spread around the country. L & T is the market leader for sophisticated electrical switches. In addition to cement, it manufactures paper and chemicals. A subsidiary, Engineering Construction Corporation, is involved in civil and mechanical construction contracts in India and overseas. Another offshoot in Singapore manufactures bottle closures.

When L & T was brought into India's nuclear programme to make one of the two CANDU (nuclear reactor vessels) for the first pressurised heavy water reactor (PHWR) power station in the desert of Rajasthan based on the Canadian CANDU design, it had to work hard to execute complicated design changes made by India's Atomic Energy Commission. "It was a challenge to make the modified nuclear reactor," comments Desai.

India now has three other PHWR power stations in various stages of construction. L & T has won contracts for both of the reactor vessels for the country's latest power station at Kakrapar, on the west coast in Gujarat.

L & T has designed an automatic welding system for weld-



ing inaccessible tritium points in reactor vessels for which the company's R and D executive, T. Sami, was honoured by the Government last year. "We do not make much money on these contracts," says Desai. What makes the company persist with not-so-profitable jobs is adherence to one of the two principles laid down by its founder-chairman, Henning Holck-Larsen, who retired to his native Denmark five years ago. "Build something of importance to India," the other precept which the company adheres to steadfastly is "Keep the customer happy."

The driving force for L & T's technological progress was Holck-Larsen, who went into partnership with another Dane in India, the late Soren K. Toubro, before the last war, to work in imported equipment. When international trade came to a standstill in the war years, they switched to manufacturing. The company was turned into a public limited company with Rs 2m (\$200,000) capital in the early 1950s and started manufacture of simple switchgear and dairy equipment under licence from Danish companies.

This production programme suited the needs of the Indian economy then. The emphasis in the first five-year plan (1951-55)

Larsen & Toubro moved into the nuclear power industry more by accident than design as a result of an invitation from the Indian Government. The move was "a challenge" according to N. M. Desai (left), the chairman. Today the company is heavily involved in the country's nuclear programme, for example, making a CANDU (nuclear reactor vessel) at the Borsbom works.

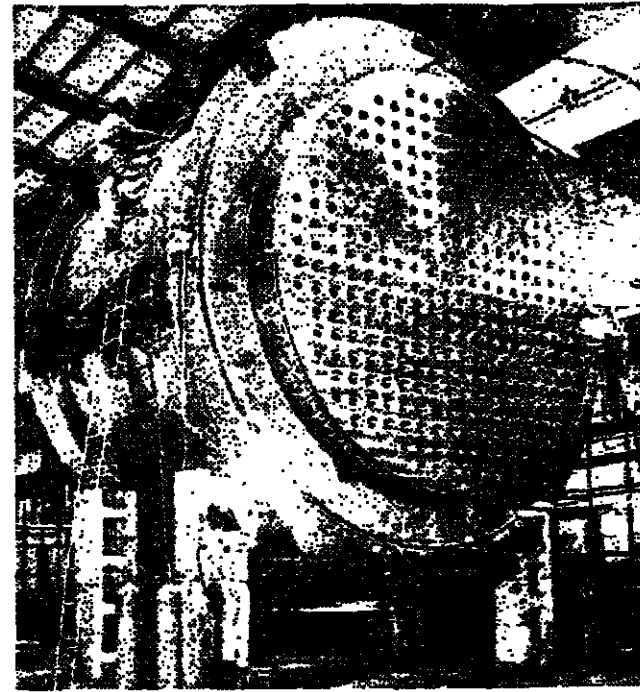
was on agriculture. As India's economic planning acquired sophistication, and the emphasis shifted to heavy industry, Holck-Larsen set his sights higher. Earthmoving equipment was manufactured with the technical collaboration of Pöclan of France at Bangalore in the Southern state of Karnataka. Utkal Machinery was established in the eastern coastal state of Orissa, as an L & T subsidiary to make a wide range of heavy equipment with the technical help of Voith of West Germany.

The basic strengths of L & T are a vast reservoir of trained manpower and capacity to assimilate technology. For instance, its entry to switchgear manufacture started in 1958 with technical designs from Laur Krudsen of Denmark for making starters and switchfuses for industrial application. In a decade, the company improved upon the imported design and won a "good industrial design award" at the Hannover Fair for four years in a row, till last year.

Such an attitude is more an exception than the rule in Indian industry, which wants periodic updating of technology by imports. A strong R and D base, modern tooling facilities and of course, the "will to do things on our own," have contributed to L & T's success, says Desai.

Since Desai took the helm of the company, there has been a sea-change in corporate policy. L & T went into cement manufacture and shipping, which are not natural fields of diversification.

This was done for three reasons: "The pull of the Gulf for jobs was so great that the



danger existed of L & T being drained of its trained manpower."

Desai formulated a bold corporate plan to harness the talent of executives by offering incentives (subsidised education for staff children) and challenging assignments. The thrust in high technology areas, hitherto not attempted in India, gave a new meaning to the enterprising executives. Manufacture of outcropping for the Government's space exploration programme and building heavy water towers are cases in point.

Diversification of production was considered the only way to improve profitability for L & T. But as a big business house (defined by the Government as having assets of more than Rs 200m) it could enter only two areas of manufacture — cement and shipping. The choice for diversification was limited, yet corporate decision-making was not easy. The outlook for cement, which was subject to Government price control at that time, was not good and shipping continued to be affected by world recession.

Desai, a Gujarati (a linguistic group in western India known for entrepreneurial drive) took a calculated risk in pushing the company into cement and shipping. A 3,600 tonnes per day (TPD) cement plant is under construction now. The company bought two ships last year, taking advantage of the slump in ship prices and ordered three new ships from Japanese yards to be delivered over the next

few months. In February 1982, the Government relaxed cement price control permitting producers to sell one-third of production on the market (the remaining two-thirds to be handed over to the Government at a fixed price under the dual pricing scheme). This has dramatically improved the economics of cement manufacture.

The diversifications are planned to take advantage of tax rebates for new investment and open up opportunities for the managers. Tax management has become a major objective of corporate planning now.

Larsen & Toubro is looking into leather processing for export and electronics for the domestic market. Whether the company makes commodities or enters shipping, Desai insists it would remain basically a high technology engineering company. "I am graduating from being a mere contractor to taking up turnkey jobs in the future. Sales turnover is projected to rise to Rs 10bn in 1990 from Rs 2.5bn in the year to September 1982."

As the company grows, new problems are cropping up. Each of the eight groups into which the company is divided is a profit centre, says Desai, and there is a tendency to lower sights and play safe. He foresees the danger of "bureaucratisation," implying a lowering of efficiency. It is to these problems the company would then have to address itself.

## How a PET notion made Dan Ludlow competitive

A UK soft drinks manufacturer has turned a new bottling technology to great advantage. Maurice Samuelson reports

SHIPPING orangeade to citrus growing Israel seems as quixotic as taking coals to Newcastle. But it is proving good business for the Silver Spring Mineral Water Company of Folkestone. The reason for its Israel deliveries (which have earned it more than £600,000 since last July) lies less in the flavour of its beverages than in its competitive prices. These in turn largely depend on how they are packaged.

The company, owned by managing director Dan Ludlow and his family, is one of a growing number of small and medium sized soft drinks makers which are producing bottles made of polyethylene terephthalate (PET) in their own plants.

The practice has not yet spread to large companies like Cadbury-Schweppes or Beecham-Compa. These companies, together with the international co-suppliers, also use huge quantities of PET bottles. But they prefer to purchase them from the trade bottle manufacturers, such as Fibreyle (part of Mardon Packaging International), the privately owned Lin Pac company, or Metal Box.

They have held back from making their own bottles because it would be outside their mainstream business, because they would lose their client as large scale purchasers of packaging, and because PET bottle-making technology is still evolving. Smaller companies which have less purchasing power with the packaging industry, therefore, have a far greater incentive to be independent of it.

PET is the bright, rigid plastic which has emerged as the most successful new packaging material for 20 years. In little more than a decade since arriving in the UK it has overtaken glass as the main rival to cans for carbonated drinks. It is also rapidly penetrating the beer market and has overtaken party cans as the main container for large take home packs of beer.

The two litre PET bottles form the bulk of Silver Spring's supplies to Tabari, one of the leading Israeli soft drinks companies, whose drinks sell under



Dan Ludlow, delighted

the Hebrew "Crystal" label. Tabari, which has decided to install its own PET bottle-making plant, turned to Silver Spring, which had already been filling cans for it and asked if it could also supply filled PET bottles.

Dan Ludlow accepted the challenge with relish even though he had never attempted anything like it before and despite the cost of the bottle blowing machines which he decided to purchase from SMTP Sidel of France.

Showing visitors around his new bottle making machines, he says "I am so delighted I cannot believe they're mine." quickly adding his gratitude for the confidence shown in him by the main Folkestone branch of the Nat-West Bank. His enthusiasm has also affected his 80 strong workforce, which includes his four sons.

His decision to "go vertical" by making his own bottles was a bold step for a small company. It involved erecting a 12,000 sq feet factory alongside Silver Spring's existing bottling and can-filling hall on the Park

Farm Industrial Estate at the foot of the Downs.

Together with ancillary plant, such as compressors and a storage silo, the PET bottle equipment, made by SMTP Sidel of France, cost nearly £1m. But it helped to boost Silver Spring's turnover in 1982-83 by £1.7m to £4.5m and its pre-tax profit is expected to be about £300,000.

Ludlow is now committed to spending a second £1m for a one-litre bottle blowing line, which is due to be in operation next month.

In his first nine months as a PET bottle producer, Ludlow has acquired a reputation in the glass-bottle packaging industry as a man who is "ready to have a go."

The move to PET, he says, was prompted by the same factors which six years ago, made him install his own line for filling 12m cans. This was the steady decline in the traditional lemonade trade using returnable glass bottles, the former mainstay of his business.

With this market shrinking, Silver Spring now increasingly into contract filling for other drinks makers, while continuing to produce its own little-known brands — Bing, Spring-Up, Cocopina and Kola Cola.

It has contracted for some of the biggest UK soft drinks groups, for international co-suppliers and for several retail chains, with their own label beverages. Sales of "pop" with a penny deposit on the bottle, have dwindled as the friendly corner shops have been replaced by supermarkets. Silver Spring once supplied soft drinks to 30 per cent of the small outlets in Eastern Kent.

Working 24 hours a day for 41 days a week its two-litre PET unit is currently producing 400,000 bottles a week and is quickly building up to its full capacity. The factory can also fill 1m cans and 1m glass bottles a week.

Despite the success of his PET venture, Ludlow has no wish to see too many of his UK contract customers fall to Tabari's example by setting up their own bottling plants.

## Peachtree Software

The gilt-edged investment for your microcomputer

You need to be sure that the application software you choose carries the hallmark of stability and reliability and will be a sound investment for the future. It should enhance the value of the microcomputer you select to solve your business problems.

The Peachtree Portfolio of Application Software meets this need. The range provides for simple book-keeping (Peachtree Basic Accounting Systems), comprehensive accounting (Peachtree Business Management Systems) and integrated office automation (Peachtree Office Productivity Systems).

Peachtree is part of the world's largest Application Software company. We have over 20 years experience helping users of large and small computers get the full value from the computerisation of their business.

A nationwide network of independent computer retailers offers our portfolio of products on many different types of microcomputer. These companies provide the local support you want — backed up by Peachtree.

Major microcomputer manufacturers and distributors have made their investment in Peachtree Software for their computers. They include:

IBM, DIGITAL, BRITANNIA, RANK XEROX, PHILIPS, OSBORNE, POSITRON, OEM, EPSON, GRUNDY, WANG, MEMORY, SAMURAI (distributed by Micrometworks), SANYO and ALTOS (distributed by Logitek).

Peachtree Software is available for these machines through their own distribution networks — backed up by Peachtree.



SEND FOR THE PEACHTREE PORTFOLIO:

Clip the coupon to your card or letterhead and mail it today.

My Company: \_\_\_\_\_

My Name: \_\_\_\_\_

My Computer: \_\_\_\_\_

P11

## THE SOFTWARE THAT WORKS FOR YOU

Peachtree Software International Limited  
43-53 Moorbridge Road, Maidenhead,  
Berkshire SL6 8LT, United Kingdom  
Telephone: Maidenhead 06293 2271  
Telex 849000

A Subsidiary of Management Science America

AN MSA COMPANY

## GENSTAR CORPORATION

NOTICE OF PARTIAL REDEMPTION TO THE HOLDERS OF 14% DEBENTURES DUE APRIL 15, 1991

NOTICE IS HEREBY GIVEN, pursuant to the provisions of the Trust Deed of Hypothecation, Mortgage and Pledge and a Deed of Trust and Mortgage (the "Trust Deed"), both bearing formal date of June 1, 1978, as supplemented by deeds amendatory thereto including, among others, a Supplemental Trust Deed bearing formal date of April 15, 1981 (all hereinafter collectively called the "Trust Deeds") executed by Genstar Corporation (hereinafter called the "Company") and Montreal Trust Company (hereinafter called the "Trustee") as Trustees, for the creation and issue of Debentures of the Company, that \$ 42,500,000 principal amount of the 14% Debentures due April 15, 1991 of the Company bearing the undermentioned distinguishing letters and numbers, namely:

COUPON DEBENTURES, TO BE REDEEMED IN FULL, EACH IN THE DENOMINATION OF \$1,000 AND BEARING THE DISTINGUISHING PREFIX ONE:

000001	000002	000003	000004	000005	000006	000007	000008	000009	000010	000011	000012	000013	000014	000015	000016	000017	000018	000019	000020	000021	000022	000023	000024	000025	000026	000027	000028	000029	000030	000031	000032	000033	000034	000035	000036	000037	000038	000039	000040	000041	000042	000043	000044	000045	000046	000047	000048	000049	000050	000051	000052	000053	000054	000055	000056	000057	000058	000059	000060	000061	000062	000063	000064	000065	000066	000067	000068	000069	000070	000071	000072	000073	000074	000075	000076	000077	000078	000079	000080	000081	000082	000083	000084	000085	000086	000087	000088	000089	000090	000091	000092	000093	000094	000095	000096	000097	000098	000099	000100	000101	000102	000103	000104	000105	000106	000107	000108	000109	000110	000111	000112	000113	000114	000115	000116	000117	000118	000119	000120	000121	000122	000123	000124	000125	000126	000127	000128	000129	000130	000131	000132	000133	000134	000135	000136	000137	000138	000139	000140	000141	000142	000143	000144	000145	000146	000147	000148	000149	000150	000151	000152	000153	000154	000155	000156	000157	000158	000159	000160	000161	000162	000163	000164	000165	000166	000167	000168	000169	000170	000171	000172	000173	000174	000175	000176	000177	000178	000179	000180	000181	000182	000183	000184	000185	000186	000187	000188	000189	000190	000191	000192	000193	000194	000195	000196	000197	000198	000199	000200	000201	000202	000203	000204	000205	000206	000207	000208	000209	000210	000211	000212	000213	000214	000215	000216	000217	000218	000219	000220	000221	000222	000223	000224	000225	000226	000227	000228	000229	000230	000231	000232	000233	000234	000235	000236	000237	000238	000239	000240	000241	000242	000243	000244	000245	000246	000247	000248	000249	000250	000251	000252	000253	000254	000255	000256	000257	000258	000259	000260	000261	000262	000263	000264	000265	000266	000267	000268	000269	000270	000271	000272	000273	000274	000275	000276	000277	000278	000279	000280	000281	000282	000283	000284	000285	000286	000287	000288	000289	000290	000291	000292	000293	000294	000295	000296	000297	000298	000299	000300	000301	000302	000303	000304	000305	000306	000307	000308	000309	000310	000311	000312	000313	000314	000315	000316	000317	000318	000319	000320	000321	000322	000323	000324	000325	000326	000327	000328	000329	000330	000331	000332	000333	000334	000335	000336	000337	000338	000339	000340	000341	000342	000343	000344	000345	000346	000347	000348	000349	000350	000351	000352	000353	000354	000355	000356	000357	000358	000359	000360	000361	000362	000363	000364	000365	000366	000367	000368	000369	000370	000371	000372	000373	000374	000375	000376	000377	000378	000379	000380	000381	000382	000383	000384	000385	000386	000387	000388	000389	000390	000391	000392	000393	000394	000395	000396	000397	000398	000399	000400	000401	000402	000403	000404	000405	000406	000407	000408	000409	000410	000411	000412	000413	000414	000415	000416	000417	000418	000419	000420	000421	000422	000423	000424	000425	000426	000427	000428	000429	000430	000431	000432	000433	000434	000435	000436	000437	000438	000439	000440	000441	000442	000443	000444	000445	000446	000447	000448	000449	000450	000451	000452	000453	000454	000455	000456	000457	000458	000459	000460	000461	000462	000463	000464	000465	000466	000467	000468	000469	000470	000471	000472	000473	000474	000475	000476	000477	000478	000479	000480	000481	000482	000483	000484	000485	000486	000487	000488	000489	000490	000491	000492	000493	000494	000495	000496	000497	000498	000499	000500	000501	000502	000503	000504	000505	000506	000507	000508	000509	000510	000511	000512	000513	000514	000515	000516	000517	000518	000519	000520	000521	000522	000523	000524	000525	000526	000527	000528	000529	000530	000531	000532	000533	000534	000535	000536	000537	000538	000539	000540	000541	000542	000543	000544	000545	000546	000547	000548	000549	000550	000551	000552	000553	000554	000555	000556	000557	000558	000559	000560	000561	000562	000563	000564	000565	000566	000567	000568	000569	000570	000571	000572	000573	000574	000575	000576	000577	000578	000579	000580	000581	000582	000583	000584	000585	000586	000587	000588	000589	000590	000591	000592	000593	000594	000595	000596	000597	000598	000599	000600	000601	000602	000603	000604	000605	000606	000607	000608	000609	000610	000611	000612	000613	000614	000615	000616	000617	000618	000619	000620	000621	000622	000623	000624	000625	000626	000627	000628	000629	000630	000631	000632	000633	000634	000635	000636	000637	000638	000639	000640	000641	000642	000643	000644	000645	000646	000647	000648	000649	000650	000651	000652	000653	000654	000655	000656	000657	000658	000659	000660	000661	000662	000663	000664	000665	000666	000667	000668	000669	000670	000671	000672	000673	000674	000675	000676	000677	000678	000679	000680	000681	000682	000683	000684	000685	000686	000687	000688	000689	000690	000691	000692	000693	000694	000695	000696	000697	000698	000699	000700	000701	000702	000703	000704	000705	000706	000707	000708	000709	000710	000711	000712	000713	000714	000715	000716	000717	000718	000719	000720	000721	000722	000723	000724	000725	000726	000727	000728	000729	000730	000731	000732	000733	000734	000735	000736	000737	000738	000739	000740	000741	000742	000743	000744	000745	000746	000747	000748	000749	000750	000751	000752	000753	000754	000755	000756	000757	000758	000759	000760	000761	000762	000763	000764	000765	000766	000767	000768	000769	000770	000771	000772	000773	000774	000775	000776	000777	000778	000779	000780	000781	000782	000783	000784	000785	000786	000787	000788	000789	000790	000791	000792	000793	000794	000795	000796	000797	000798	000799	000800	000801	000802	000803	000804	000805	000806	000807	000808	000809	000810	000811	000812	000813	000814	000815	000816	000817	000818	000819	000820	000821	000822	000823	000824	000825	000826	000827	000828	000829	000830	000831	000832	000833	000834	000835	000836	000837	000838	000839	000840	000841	000842	000843	000844	000845	000846	000847	000848	000849	000850	000851	000852	000853	000854	000855	000856	000857	000858	000859	000860	000861	000862	000863	000864	000865	000866	000867	000868	000869	000870	000871	000872	000873	000874	000875	000876	000877	000878	000879	000880	000881	000882	000883	000884	000885	000886	000887	000888	000889	000890	000891	000892	000893	000894	000895	000896	000897	000898	000899	000900	000901	000902	000903	000904	000905	000906	000907	000908	000909	000910	000911	000912	000913	000914	000915	000916	000917	000918	000919	000920	000921	000922	000923	000924	000925	000926	000927	000928	000929	000930	000931	000932	000933	000934	000935	000936	000937	000938	000939	000940	000941	000942	000943	000944	000945	000946	000947	000948	000949	000950	000951	000952	000953	000954	000955	000956	000957	000958	000959	000960	000961	000962	000963	000964	000965	000966	000967	000968	000969	000970	000971	000972	000973	000974	000975	000976	000977	000978	000979	000980	000981	000982	000983	000984	000985	000986	000987	000988	000989	000990	000991	000992	000993	000994	000995	000996	000997	000998	000999	001000
--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------



## THE ARTS

## Television/Politics

Malcolm Rutherford

## The Woman at No. 10

About 30 years ago, there was an American record called *The First Lady*. One of the tracks had the then Mrs Kennedy conducting a guided tour of the White House. The hitman was a gift from Mrs So and So of Virginia, and so on. The part of the First Lady was played by an actress.

Last night on ITV Mrs Thatcher played herself without the slightest hint of parody. "This is the first time since the Treasury, made for Clive of India." And again, in the Cabinet room: "The blotters here are very nice when you turn them over."

Yet the resemblance seemed remarkable. There was also more than a touch of Hollywood, especially at the start: Sir Laurence van der Post (who fed her the questions) entering the building, climbing the stairs, the Prime Minister at the top, the cameras clinging to the shot, then the title—*The Woman at No. 10*.

A woman who works at her boxes till two in the morning, then starts again by 8.30 am, clearly still finds time for rehearsal. There are many "of course" to make the programme spontaneous. Stopping by a portrait of Wellington, Mrs Thatcher remarked of Waterloo: "There were 22,000 dead, of course, and, of course, he never fought a battle again." And "of course" Sir

Laurence just happened to have a photograph of the corner shop in Grantham where she was brought up.

Yet there were some marvellous photographs: Mrs Thatcher with the newly born twins and again sitting on the loo, with them a few years later, a picture of her at 18 looking, she said, "very young and earnest." Actually, she looked pretty stunning throughout. We could have seen more of all that.

There were some political insights, too. The Prime Minister's suspicion of civil servants suddenly came out in her comments on her first post at the Ministry of Pensions. She deeply admired her first boss, now Lord Boyd-Carpenter, who wrote so much of her in his memoirs *Way of Life*.

Also a mild surprise. Asked about the Roundheads and the Cavaliers, she replied that she would have been a Cavalier: "not the slightest doubt," she said. Worth pondering. The public image of Mrs Thatcher is one of the puritan. It is nice to have it confirmed that there is a romantic lurking to get out, though I suspect that had she been alive in the 17th century, her attitude would have been a plague on both your houses.

A pity that the question was not followed up. Mrs Thatcher's appearance regularly seemed to me and it came out again at the end of the interview, is that she relies on moral conviction rather than reason. But there is a genuine conflict between the heart and the head.

## Strauss/Festival Hall

Max Loppert

Klaus Tennstedt, who conducted the London Philharmonic Orchestra's Richard Strauss concert on Monday, takes a wonderfully interesting view of the composer. Under his hands, the music leaps to dramatic heights, never sounds complacent or faintly saturated, even when some of his tempo choices or phrase-shapes at first strike the ear as unexpected, the sheer liveliness of the musical movement almost always provides the conductor's most convincing advocacy.

But, not being a fully paid-up member of the party, I did wonder whether Tennstedt could be properly called the Straussians' Straussian. Monday's readings of *Death and Transfiguration* (live) and *Don Quixote* (seemingly) seemed to me to miss the seamless sheen, the effluence, of string tone, seldom sustained a foundation of brass and wind choruses solid without being heavy. The attention tended to be drawn to inner parts, to changes of harmony; the music developed a nervy quality that other conductors gloss over.

This was all to the good in the first work, whose inherent bombast was accordingly reduced, and whose dark opening was polished in colours of fascinatingly intense hue. In the masterly *Don Quixote*,

however, there is a limpidity of the orchestra, which balances all the encyclopaedic mastery of counterpoint, an overall gentleness of wit and nobility of view-point that tended to elude this sharp-edged account. Strangely, the manner of the cello solo, or faintly saturated, even when some of his tempo choices or phrase-shapes at first strike the ear as unexpected, the sheer liveliness of the musical movement almost always provides the conductor's most convincing advocacy.

Between the orchestral works, Tennstedt, came together with Lucia Popp to repeat the performance of the Four Last Songs which they and the LPO have recently recorded for EMI. Miss Popp is in her prime, just now, there is a radiance and full-heartedness about everything she does that makes one want to muffle every criticism. It did seem to me, however, that this was not absolutely the voice for the songs, which are full of richer, and more even tone production from top to bottom, without the hints of metal and slight divergences of timbre that Miss Popp brings to them. In this way, her Strauss exactly matches the conductor's—wonderfully alert and full of interest even while one questions the total rightness of the style.

## Ceramics go on show

An exhibition of Oriental and European ceramics drawn from the family collection at Burghley House, Stamford, Lincolnshire, will be on view to the public, much to its first time, from April 1 to October 2.

The exhibition, entitled *The Wrestling Boys*, after an Azita group of Japanese wrestlers which is the centrepiece of the

show, can be divided into three parts: Japanese, Kakemon; Chinese, Jar Ming and Qing; and 18th century Continental ceramics, particularly Meissen, Chelsea and Bow, which show the Oriental influence on European wares. Altogether approximately 250 pieces from the collection dating back to 1682 will be displayed in the Goddy Rudkin Room.



Maureen O'Farrell, Fiona Hendley, Eva Mottley and Ann Mitchell in 'Widows'

## Television/Chris Dunkley

## Men beware women

The assumption, frequently heard as an assertion, that women's experiences, women's feelings, women's difficulties, women's sufferings, and women's true roles in society are largely ignored by television is not only contrary to the evidence before our eyes, it is the very converse of the truth. The television schedules are now littered with programmes agonising over precisely these subjects and doing so in a manner and with a degree of detail and introspection which has never in the history of broadcasting been applied to the experience of being male.

We need to be clear from the outset that there are two distinct sorts of "women's programmes" appearing regularly these days. The best known—those that are scheduled in peak time—are the popular drama series which have climbed aboard the bandwagon of the women's movement and are pretending to replace old values with new feminist ones. In most cases all that has really happened is that male heroes have been replaced by female heroes while the values have remained unchanged: the heroes are still tough, macho types but now they have becoms, lip-gloss and high heels.

Wonder Woman was perhaps the prototype, and BBC's imported American police series *Cagney and Lacey* is the current typical example; it is simply *Starsky and Hutch* with false eyelashes and blusher. Sharon Gless (Cagney) is seen in 12 stunning outfits—worth several thousand dollars at a guess—before the end of the opening credits. Yet the cops still win as they always did, not just by being smarter than the crooks but by rugged-fuckling them when necessary. It is moderately entertaining and feminists presumably loathe it.

Our own *Widows* from Euston Films has the intelligence to be rather more subtle. As with the same company's *Sweeney* and *Minder* the distinctions between right and wrong, goodies and baddies, are extremely blurred. In fact this time the viewer's sympathies are more than ever directed towards the criminals: not only is the leading cop a mediocre slave-driver (male of course) but the crooks are four poor widow women. I don't relish the modern move towards agnosticism over such matters as the law and robbery with violence but I do recognise with violence that *Widows* as being technically streets ahead of most television drama series.

There are dramas with a bit more feminist guignon: the Brazilian soap opera *Valmiki* on Channel 4 gets

remarkably deeply into the agonies of modern non-nuclear family life and proves, rather than denies, the difference there is in such problems between continent and continent. Impressively it assumes that such problems are common to people, not just women, and this plus the exploitation of the bodily and facial attractiveness of Regina Duarte in the title role doubtless turns feminists against it.

The only drama productions over the last month or so which have treated "women" subjects with real sensitivity were both repeats: Paula Milne's touching and funny BBC play *A Sudden Wrench* about a housewife and mother who is determined to install her own central heating, does so, and goes on to become a plumber's mate; and ITV's American TV-movie *Victims* in which Kate Nelligan played the victim of a production line and down the Welsh mines had choice as free as the birds.

Incidentally the same programme brought us Joan Lester

were told: there was endless talk of "nurturing" and "parenting" and "the commitment to change diapers" and *Encounter* on "A Woman's Place" on ITV. Nowhere on any channel did I find a single programme remotely like these dealing with the image, the role, the problems of men.

*Encounter*, which consisted of a person named Joanna Bogle asking people questions about women's roles and then shouting down the answers, produced from a woman publisher the claim that "What women have been denied for a very long time is choice" for all the world as though the men on the Ford production line and down the Welsh mines had choice as free as the birds.

Incidentally the same programme brought us Joan Lester

'Nowhere on any channel did I find a single programme remotely like these dealing with the image, the role, the problems of men.'

ing the entire male population as rabid beasts.

Good or bad, the point to be made about these programmes is that although they may be outnumbered by others featuring men in the leading parts, the male programmes are not preoccupied with men's problem, masculinity, male roles and so on. Such considerations may crop up very occasionally, but in the female programmes they are the central driving force.

It is in documentaries, and current affairs, however, that the greatest imbalance is apparent. During the past month I have watched Marina Warner's *Joan of Arc*, *The Friday Alternative* about the women's TUC, *Voices on feminism* in art and education, 20-20 *Victims* on sexual discrimination (male of course) but the crooks are four poor widow women. I don't relish the modern move towards agnosticism over such matters as the law and robbery with violence but I do recognise with violence that *Widows* as being technically streets ahead of most television drama series.

There are dramas with a bit more feminist guignon: the Brazilian soap opera *Valmiki* on Channel 4 gets

asserting that there is no difference between the sexes in terms of accomplishment, a claim which egalitarians might wish to be true but which is peculiarly difficult to sustain. In the last 200 years our supposedly repressed womanhood has produced some of the best fiction in the English language, from Austen and the Brontës to Iris Murdoch and Susan Hill and yet failed to produce a single composer, chess player, mathematician, astronomer, or philosopher of world stature. Those of us who find such seeming inconsistencies curious and puzzling might welcome a programme on the subject. Don't expect one though: even raising the matter is considered wickedly anti-woman.

Yet you hear not a murmur about the clear "anti man" sentiment of so many feminist programmes. The hostility ranges from the contempt so clearly indicated by Irene Bruegel in her self-proclaimed "feminist view of Britain's economy in Hong Kong" (the economic welfare of men was better than that of women because "men control the

## Black Light Theatre

Alan Forrest

Jiri Smet's remarkable Black Light Theatre of Prague is 21 years old this year, and celebrates with a tour presenting what it regards as its best things. The Lyric, Hammer-smith, gave the company a respectful, but not over-enthusiastic reception.

My own reaction, seeing Black Light for the first time, except for extracts in a television arts programme, was mixed. For 25 minutes I was enchanted, moved, and laughed a lot. Three-quarters through a two-hour programme, I was willing, and my tongue hanging out for some real theatrical meat.

Black Light's mixture of mime, dance, animation—objects floating in air as they are manipulated by actors and dancers behind the black screen with only two or three people visible to the audience, is a triumph of a theatrical technique. I'm sure their performance would be a superb way of introducing a child to the magic the theatre can achieve.

Violin cases explode, pairs of long Johns and knickers do a dance on a washing line, a photographer's camera becomes a concertina, top hats fly on to an actor's head, a goose leaps out of a violin case and turns into a musical instrument, the ball and chain around a prisoner's feet becomes a hot-air balloon.

Black Light's programme says its principles "go down many centuries". Certainly you can detect echoes of Commedia dell'Arte, the Paris boulevard theatres, those East European animated cartoons that tele-

vision companies use as fillers when the main programme runs short, and in the sequence about the violinist, the Goon Show.

I can imagine Black Light being a hit at an art festival—its first appearance at Edinburgh in 1982 was hailed by critics. But, for my taste, it should be a late-night dessert after a rather more solid evening at the theatre.

The best thing at Hammer-smith was its last thing—a presentation called *Mask*, in which eurs, nose and eyes are involved in a fantastic dance. I didn't like *The Prisoner*, apart from the ball and chain dance—maybe there is some kind of relationship between a man and woman in a prison cell producing a rather grotesque little doll, also in a striped convict suit. Humana sumus!

The trouble with Black Light is that it hasn't really moved with the times as comedy has moved with the times. The acting and miming is arch and stilted. It doesn't really say anything about Czechoslovakia—I'm not expecting political protest, but it is difficult to accept a kind of lovely, colourful bromide, and a few acres, dazzling technique apart, that could have quite well have delighted a Bradford Alhambra pantomime audience.

But I stayed the course. The best of it was very good, movement and light and enthusiasm. Maybe I'm being unkind, because what I really missed was what a crusty old conservative wants most in a theatrical production—words.



Dana Asterova

## Arthur English joins ENO

The comedian Arthur English makes his operatic debut with the English National Opera in their production of Johan Strauss's *Die Fledermaus* which opens on Thursday, April 14, at the London Coliseum. The production will visit the Theatre

Royal Plymouth in May. English will play the role of Francis, the drunken gale of a spoken part always taken by a distinguished comedian; and opens on Thursday, April 14, at the London Coliseum. The production will visit the Theatre

## Arts Guide

Music/Monday, Opera and Ballet/Tuesday, Theatre/Wednesday, Exhibitions/Thursday, A selective guide to all the Arts appears each Friday.

March 25-31

## Theatre

**LONDON**  
*A Map of the World* (Lytton): Brilliant new play by David Hare, set in a luxury Bombay hotel where a UN conference on world poverty has been convened. Chill, meticulous production by the author has strong performances from Roshan Seth (*Nehru in the film Gandhi*) as an Indian novelist, Bill Nighy as journalist and Diana Quick as the actress in the middle of an ideological showdown. (833 2232).  
*Other Places* (Cottesloe): Triple bill of Harold Pinter plays superbly directed by Peter Hall. Pinter breaks new ground in *A Kind of Alaska*, Jodi Deutsch outstanding as a woman coming out of coma after 20 years and accelerating from small girl to adult maturity in half an hour. (833 2232).

*The Plaster of Pausanias* (Dorset): Rottenly vulgar Broadway import that sits Gilbert and Sullivan on a giant set piece, but is all this strenuously arthritic camping about really preferable to the prim stasis of the *O'Jays* Carole traditional (833 0100).  
*84 Charles Street* (Ambassadors): Moving, unspectacular account of the love affair by correspondence laid out on the open stage, with a good selection of the acting talents of the National Theatre and some

unlooked-for singing talents as well. (833 2232).

**NEW YORK**  
*Agnes of God* (Music Box): *The Ties* of Elizabeth Ashley, Geraldine Page and Amanda Plummer enliven a somewhat over-written clash of ideologies. (246 4988).  
*Joseph and the Amazing Technicolor Dreamcoat* (Royale): The first work by Andrew Lloyd-Webber and Tim Rice in a lively and imaginative re-dressing directed by Tony Tanner. (245 5760).  
*Centuries* (Fairbank): Author Jonathan Reynolds takes advantage of a stage watching Francis Ford Coppola shooting *Apocalypse Now* to parody the American film industry in this riotous re-creation of a jungle film set against the end of seasonal typhoons. (452 W. 42nd). (278 4200).

*Nine* (88th St): Two dozen women surround Paul Giamatti in this Tony-award winning musical about the fall of film 9-4, which like the original celebrates creativity, here as a series of Tony-Tune's exciting scenes.  
*Pleasant* (Plymouth): Moving on to Broadway from its Public Theatre opening, Kate Nelligan stars again in a lively and imaginative re-dressing written and directed by David Hare about Europe's transition from war to peace over the last generation. (239 8800).  
*Cats* (Winter Garden): Director Trevor Nunn, fresh from the Broadway success of *Nicholas Nickleby*, has his imaginative and frisky cats stalk slide and dance their way across a transfigured stage in this lavish re-creation of the London hit. (239 8282).

**Top Girls** (Public): After the Royal Court production enjoyed a short-lived run, Caryl Churchill's run-represents with a local cast including film actresses Linda Hunt, Kathryn Grody and Sara Bostford, again directed by Max Stafford Clark. (246 7100).

*Extremities* (West Side Arts, 43rd W. of 9th Av.): The realistic portrayal of sadistic rape, with which the play opens, makes for uncomfortable but rich drama, and author William Mastrosimone manages to maintain high energy levels to challenge an excellent cast led by Susan Sarandon and Jerome Russo. (241 0304).  
*Angels Fall* (Longacre): Leland Wilson's ponderous and pretentious rumination on life after a nuclear accident makes for uncomfortable but rich drama, and author William Mastrosimone manages to maintain high energy levels to challenge an excellent cast led by Susan Sarandon and Jerome Russo. (241 0304).

**WASHINGTON**  
*Screenplay* (Arena): A circus setting is used by director Zoltan Palfi to present Istvan Orosz's last play, which creates its own show trials for a fictitious Hungarian politician revealed from his memoirs in a Paris to witness the testimony prepared against him. (241 9855).  
*Show Boat* (Opera House, Kennedy Center): A cast of 50 from the Broadway Opera Company led by Donald O'Connor reviews the Kern-Hammerstein musical of 1927 with its brilliant score including songs of

**Man River**, Bill and Make Believe. (254 3710).  
*The Incurable Invalid* (Arena Stage): Guthrie Theatre's associate artistic director Garland Wright presents Argan and company with Marc Anagnone Charpentier's original music for *Moliere's* masterpiece about quackery and hypochondria in the ancient regime. (488 3300).

*The Iceman Cometh* (Eisenhower Center): Jason Roberts takes the role of Hickey and Jose Quintero's direction for this O'Neill revival of bar-room reflections through the bottom of the mug. (254 3670).

**CHICAGO**  
*Duet for One* (North Light Rep, 2300 Green Bay, Evanston): Tom Kennedy's slightly veiled story of the painful and frustrating accommodation of a concert artist to growing desire stars Eva Marie Saint. (869 7218).  
*E. R. (Organic)*, 3319 N. Clark: This hit-and-miss local company is long-running success with an earnest parody of hospital-based melodrama, starring Gary Houston as an ambitious young doctor, Shuko Akuma as the receptionist and Lily Monks as the authoritarian nurse. (327 5588).

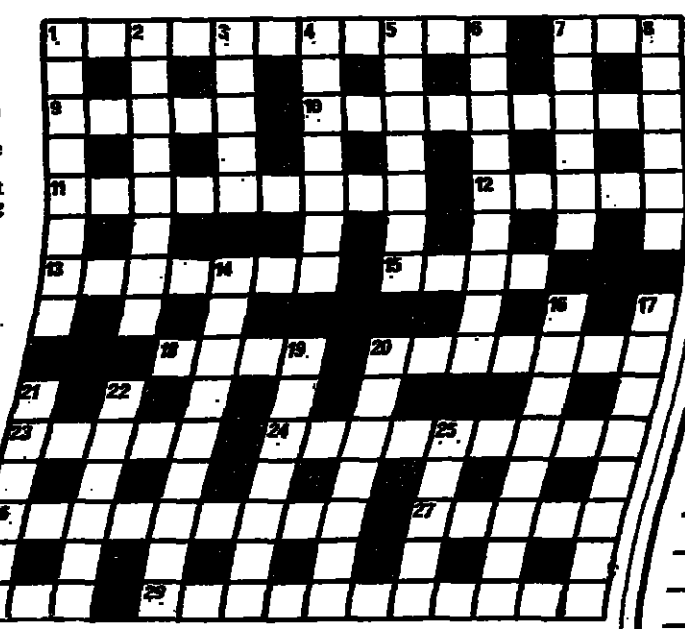
**VIENNA**  
*Vienna's English Theatre* (421 260): Argentin and Old Lace (daily except Sun). Theatre am der Wien (579 632): Anatole (daily except Mon).

## F.T. CROSSWORD

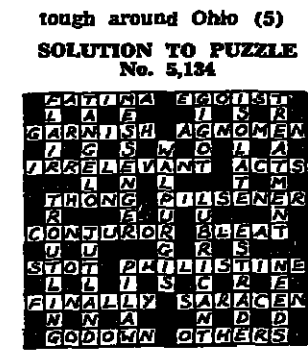
PUZZLE No. 5,135

- ACROSS**  
1 Falsifies credit in Bow (11)  
7 Doctor's bag? (3)  
9 Copper light, comfortable and easy (5)  
10 Heavy sovereign, kept tanner pieces for melting (9)  
11 Means of elevation to professorship? (5-4)  
12 Texan mission not entirely fashionable (8)  
13 ... their missions can mean severe reproaches (7)  
15 Place on table to show potter's colour ... (4)  
16 ... brought up issue of hick touching another ball (4)  
20 Supple in body — that is some going after 10! (7)  
23 Lemonade stock renewed — do call! (3, 2)  
24 This push, by the way, shows our G.E. dash for renovating (9)  
26 Do certain elements require this editor's treatment? (9)  
27 White linen for priest dotted for civil engineer (5)  
28 Agreeable sound (from lady especially) (8)  
29 Astrologer had no fine fiddle to entertain endlessly (11)

- DOWN**  
1 Confront Deury Machin or Jack? (4-4)  
2 I stand corrected at church for aloofness (8)  
3 Film of busy Orpington? (5)  
4 Difficult position for artists' reform (7)  
5 Ordered "time's up" as incentive? (7)  
6 We can rely on them to pocket litter (8)



- 7 He has a means of being free to see foreign lands (6)  
8 Lawn golfer? (6)  
14 Republic of Ireland and that special indulgence—which has for so long been seen as the right of the "gentle" sex.  
16 Old banger giving such trouble — must be! over (8)  
17 Will they go mad in march-time? (6)  
19 Ruffled sea-bird showing cuffs (7)  
20 Left breadwinner below—he needs the experience (7)  
21 Rakish and extremely silly about wine (6)  
22 Black suit for burlesque? (6)  
23 The screen shows what is



## FINANCIAL TIMES

operates a subscription hand delivery service in the business centres of the following major cities

AMSTERDAM BOMBAY BOMBAY  
BOSTON BRUSSELS CHICAGO  
COLOGNE COPENHAGEN  
DUSSELDORF EINDHOVEN  
FRANKFURT GENEVA  
THE HAGUE HAMBURG  
HONG KONG HOUSTON  
JAKARTA KOALA LUMPUR  
LISBON LOS ANGELES LUGANO  
MADRID MANILA MIAMI  
MONTREAL MUNICH  
NEW YORK PARES PORTO  
ROTTERDAM SAN FRANCISCO  
SINGAPORE STOCKHOLM  
STUTTGART TAIPEI TOKYO  
TORONTO UTRECHT VIENNA  
WASHINGTON

For information contact: G. T. Damer, Financial Times, Guildhall Street 54, 6000 Frankfurt, am Main, W. Germany. Telephone 75 98 0; Telex 418193 or 418194. Allen, Financial Times, 75 Rokeby Place, New York, N.Y. 10012. Telephone 488-8300; Telex 294409 FTOL UI.



## FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4A 3BY  
 Telegrams: Finantime, London PS4. Telex: 8954871  
 Telephone: 01-248 8000

Wednesday March 30 1983

## Forward into the past

THE LABOUR PARTY'S campaign document for the next General Election, published yesterday, is called *The New Hope for Britain*. It does not require much exercise of the imagination, however, to see that it is really a compendium of old hopes that failed. Rarely can there have been such a reactionary treatise.

It is simplest, and certainly most damning, to let the document speak for itself. For instance: "At the heart of our programme is Labour's new partnership with the trade unions. . . . We will repeal the divisive Tory employment laws. . . . We must not allow firms to use a return to growth as an excuse to put up prices. . . . Exchange controls will be re-introduced. . . . We must be ready to act on imports directly. . . . We must introduce import controls, using tariffs and quotas, if these prove necessary, to achieve our objective of trade balance. . . . We will buy our food where it is cheaper, on world markets, following Britain's withdrawal from the EEC."

The examples are legion: "We reaffirm our commitment to achieving full public control and ownership of British Petroleum. Labour will phase out health charges (and take a major public stake in the pharmaceutical industry. . . . Labour will give council tenants a new deal. In addition to a freeze on rents for a full year it will . . . empower public landlords to repossess homes sold under the Tories."

## Disarmament

In other words, nothing has been left out. Everything that the Labour Party has ever promised over the years is there, including a few additions like the commitment to a non-nuclear defence policy and a new respect for animal rights.

It is true that the language is sometimes fudged. Take the following section on disarmament: "We must use unilateral steps taken by Britain to secure multilateral solutions on the international level. Unilateralism and multilateralism must go hand in hand if either is to succeed. It is for this reason that we are against moves that would disrupt our existing alliances."

## French austerity merits support

IN 1981, three weeks after the election of President Mitterrand, we predicted that the socialist Mitterrand will follow the Social Democrat Schmidt and the Republican Reagan in learning that the combination of oil-induced deficits, recession and inflation leaves precious little room for economic self-expression.

The forces for economic, and even political, convergence have indeed proved formidably strong. The "supply side" mixture of fiscal laxity and monetary tightness tried in the U.S. gave way to monetary accommodation and mounting pressure to curb the public deficit. In West Germany, the Government changed, largely over the issue of the economic policy. But the transformation in France has eclipsed both. The early signs of employment creation and a self-sustaining dash for growth were suppressed in the case of these devaluations of the French franc, with accompanying economic measures. They have been replaced by the fight against inflation through the imposition of a new wage freeze.

It is a transformation that has required an exhausting amount of political courage of the French president. He has seen the ideals of his Socialist-Communist Government rolled flat between the obligations of EEC membership—the need to keep the French market open to imports, the constraints of the European Monetary System—and the inclination of the world's investment, credit and foreign exchange markets to regard any socialist experiment with heavy scepticism.

## Great value

Yet, as he stressed in his speech to the nation last week: "We did not want and do not want to isolate France from the European Community . . . just as we did not and do not want to distance ourselves, whatever the price may be, from the alliance upon which our security rests."

These wishes are of great value to France's partners in the EEC and in Nato. They have, in this last devaluation alone, cost President Mitterrand an austerity package designed to take spending power away from the French public equivalent to two per cent of GNP, unpopular new taxes and travel restrictions, the expulsion of

But, to be fair to the Labour Party, the language is sometimes plain enough. For example: "We will not permit the siting of cruise missiles in this country and will remove any that are already in place." Again, withdrawal from the European Community will be "completed well within the lifetime of the Parliament." No room for fudging there. Britain is either inside the Community or outside. Labour has stated its position unambiguously and it is doubtful if the party conference will let it forget it.

It may be said in extension that this is a campaign document, not a policy document. It is longer than a programme, not an election manifesto. It will be abridged and may be fudged further before the election takes place. But it begins to look as if, at least under the present leadership, the die is cast. Labour is the party of isolation.

Yet it is not so much that Labour has missed an opportunity to exploit understandable grievances and present Government weaknesses. It is that it has deliberately turned its back on the way the world has changed. Other left-wing parties in Europe have been successful by a process of adaptation to the world as it is. The Social Democrats in West Germany for years an outstanding example until their recent demise. Mr Palme has adapted in Sweden, Mr Gonzalez in Spain, and perhaps even the Communists in France.

The British Labour Party, by contrast, regurgitates old resolutions and sees the future in the past. If ever there were an opportunity for the Social Democratic Party after its setback in Darlington last week, this should be it.

prominent socialist's from ministries, a week-long effort to win support from the Socialist and Communist parties for the package, and a continuing fight to win the co-operation of organised labour.

While there are aspects of the current French Government's approach which must still be considered counterproductive—the absurd and sweeping nationalisation, the reinforced tendency towards dirigisme and interference in industry, the undertones and overtones of protectionism—it is clear that these sacrifices deserve support from France's neighbours and in the financial markets.

Further external pressure on France is not difficult to predict. Even if the Government succeeds in its aim of getting inflation in France down to 8 per cent by the end of this year, there will still be a gap between French and German inflation of some 4-5 per cent, with continuing implications for the French D-mark parity. Even if the Government succeeds in cutting last year's French current account deficit from FF 79bn to around FF 40bn, that deficit will still have to be financed against a background of currency reserves that are all but exhausted.

Resistance within the EEC to arbitrary price rises is so important to French farmers is now reinforced by the mounting U.S. campaign against Europe's subsidised agricultural exports.

But how many more austerity measures can realistically be demanded of the Mitterrand Government? Another crisis could either force the President to abandon his commitment to EEC rules or lead to parliamentary elections and an unpredictable showdown between President and National Assembly.

Other EEC members should take account of these dangers. The French Government itself might profitably reconsider its attitude towards the International Monetary Fund—an institution which is always avoided by governments until it is too late. With elections behind it, and with its commitment to reduce inflation and current deficits so obvious, France could find the IMF a useful ally as it seeks to rebuild its reserves and finance its deficit on trade.

IN recent years the whole future of the world economy has often seemed to turn on the answer to a single question—what happens next to U.S. interest rates? After falling sharply late last year and then stabilising before Christmas, interest rates have started rising ominously again in the past few weeks. What do you think is the cause of this?

People are wondering whether or not the Federal Reserve Board has tightened monetary policy. They have seen press reports about the Fed "snuggling up" the money supply or taking in the slack. They have noticed the Fed's absence in the money markets recently as interest rates have edged up and so they are nervous. I suspect myself that the Fed is just trying to keep on a steady course.

When the Administration keeps asking for "steady course"—steady in terms of what? You used to mean the money supply, but how can they keep a steady course on money supply if nobody even knows what the money supply is?

The Fed is not trying to stop the money supply from growing. They are trying to provide enough money to keep the recovery under way. This recovery is not all the robust at least judging by the preliminary estimate for the gross national product in the first quarter (which showed growth at a 4 per cent annual rate) and other things that we in the Treasury can see. The economy is not snuggling back with the same degree of strength as in other recoveries. The Fed is trying to peer through the fog of the money aggregates, to see another falling analogy, and see what all those figures actually mean.

Well, one genuine sign of steadiness which some people thought they could see was in the behaviour of short-term interest rates, which have remained remarkably stable between 8 and 9 per cent for about four months. But now Fed funds have pushed above 9 per cent again and the Fed seems to have done nothing to stop it.

It is not up to the Secretary of the Treasury to talk in detail about the Fed's market operations, but I will say by this I do not see any sound reason at the moment why short-term interest rates should rise.

What about the overshooting of the money targets? Do you think the Fed should be trying harder to push the figures back towards the ranges it has set?

Let us talk about the M2 target for example. The Fed has said that it will wait and see where the February and March figures settle and then start the new growth bands from there. So what does it matter whether M2 is up this quarter at a rate of 10 per cent or 12 per cent or 14 per cent?

You don't see alarming inflationary implications then if the Fed simply leaves excess money at that level that has already got into the system?

No I don't. I think the economic recovery is now here and we have about the right amount of money in the system to continue recovering without overtly inflating. Looking at all the things that go into prices—labour cost, energy, food prices and productivity—they all point to inflation staying down. On Friday we reduced our official projection of the GNP deflator

An interview with Donald Regan, U.S. Treasury Secretary

## 'I do not see why short-term rates should rise'

ON FRIDAY night as U.S. interest rates and the dollar soared in response to renewed uncertainties about the economic policies of the Reagan Administration and the Federal Reserve Board, Mr Donald Regan (right), the U.S. Treasury Secretary and the Reagan Administration's chief economic spokesman, discussed views of monetary and fiscal policy, exchange rates and the prospects for international economic co-operation with ANATOLE KALETSKY in this special interview.

from 5.4 to 4.5 per cent and even this could turn out to be too high.

Summarising then, you said that interest rates have risen because the markets are nervous and you seem to have implied that what investors are nervous about is not so much the danger of any actual inflation that could be caused by the money supply growth, rather the nervousness is feeding on uncertainty about how the Fed may react to this growth.

That's right, that's right.

If the Fed shares your views about the good outlook on inflation, and judging from Mr Volcker's recent statements, he for one does, why should the markets worry about a monetary tightening?

There doesn't appear to be any rational grounds to expect the Fed to do this. Well, both the short-term and the long-term markets are reacting to one thing—they are worried about the deficit for 1984, 1985 and 1986. I agree that we were to run huge deficits of the \$200bn variety we would abort this recovery because of Treasury borrowing crowding out the private sector.

The markets see such things as last week's budget resolution as a sign that the Democrats in the House of Representatives, calling for more spending and so of course they worry.

But the Democratic budget which you have just said is a lower deficit in it than the one proposed by President Reagan. On the other hand, you said the President has repeatedly ruled out higher

taxes this year and in recent weeks have seemed to back away even from the "standby" tax increases which you proposed in your February budget to raise \$100bn a year in revenues from October 1985 onwards.

We are not backing away from what we said because we explicitly made the standby taxes conditional on our spending cuts being enacted. We don't think the American public should be taxed more simply in order to allow the Congress to continue spending. That Democratic budget increases domestic spending and cuts defence spending, but not in the same proportion, so the deficit they end up with is actually larger. They then want to pay for that deficit with additional taxes. Now where in heaven's name is it written in a textbook that the way to recover from a recession is to raise taxes? I've never seen that suggested and if the Democrats persist, we will go right back to what we had before—the taxes won't go through and the bigger deficits will remain there. That is what the markets are worried about.

Are you saying that on the deficit with additional spending in the Democratic budget you would not even agree to stand-by taxes in October 1985, never mind the immediate tax increases the Democrats call for?

That is correct. Moving to international affairs, the dollar has strengthened again recently against all major currencies. Do you regard the dollar as overvalued?

If our interest rates were to

come down over the next few months and weaken the dollar, we would be happy. The Japanese have told us for example that because of our high interest rates we have been sucking money out of Japan and that may well be so. We recognise that our high rates of interest will attract capital from abroad and this is not something to our liking.

Do you have an idea of what might be a healthy equilibrium level for the dollar?

No, we have never stated that. But we do know it is some place down from where it is now. And we also know that we are going to have massive trade deficits this year, as a result of the strong dollar and our inability to compete with some of the other nations. Of course that has good and bad characteristics. It is bad for us, but good for the rest of the world, and particularly for our major trading partners, of which the European Community is the largest.

In view of the comparative advantage they enjoy when the dollar is strong, do you think your trading partners would actually welcome the dollar weakening, say by 10 per cent or more from its present level? Some people claim for instance that the Japanese and Germans are deliberately keeping their currencies undervalued.

I don't think many countries would object to 10 per cent—that's about ¥220 or DM 2.2 to the dollar—I don't think they would object to that at all. We have never seen any evidence of some hidden hand in Japan, say, guiding the currency—it is the marketplace doing it. If

our interest rates were to

come down over the next few months and weaken the dollar, we would be happy. The Japanese have told us for example that because of our high interest rates we have been sucking money out of Japan and that may well be so. We recognise that our high rates of interest will attract capital from abroad and this is not something to our liking.

Do you have an idea of what might be a healthy equilibrium level for the dollar?

No, we have never stated that. But we do know it is some place down from where it is now. And we also know that we are going to have massive trade deficits this year, as a result of the strong dollar and our inability to compete with some of the other nations. Of course that has good and bad characteristics. It is bad for us, but good for the rest of the world, and particularly for our major trading partners, of which the European Community is the largest.

In view of the comparative advantage they enjoy when the dollar is strong, do you think your trading partners would actually welcome the dollar weakening, say by 10 per cent or more from its present level? Some people claim for instance that the Japanese and Germans are deliberately keeping their currencies undervalued.

I don't think many countries would object to 10 per cent—that's about ¥220 or DM 2.2 to the dollar—I don't think they would object to that at all. We have never seen any evidence of some hidden hand in Japan, say, guiding the currency—it is the marketplace doing it. If our interest rates were to

## Precisely

A reader returned to her Bayswater hotel from a shopping expedition and realised she had forgotten her room number. "I'm afraid I have a terrible memory," she said to the receptionist. "Can you tell me which room I am in?"

The girl smiled sweetly: "This is the foyer, madam."

Observer



Ashley Ashwood

this would all lead to but it would certainly be worth talking about.

All this, recalls your suggestion last fall for a grand review of the whole international financial and trading system—an update of the 1944 Bretton Woods conference—was what you suggested. This idea inspired lots of enthusiasm in Europe but never seemed to follow up.

No, you're very wrong. There has been follow-up. The entire reason I made the suggestion was to start a dialogue and this has gone on in conferences, academic papers and meetings. I personally have been quietly exploring and evaluating what economists, businessmen and others are saying to see if it could be done without going off half cock. Now the time may be getting closer for such an event, and certainly the rhetoric will start up again as we emerge from this worldwide recession. In a recession most nations concentrate on their domestic problems, but now as the recovery begins and they start elections over in many of the key countries, including Japan, Germany and France, there will be more opportunity to think about the international implications of what we are doing.

The convergence at the summit could certainly produce movements along this line but I very much doubt that a major initiative would come out of Williamsburg directly. However the heads of government could, for instance, decide that their finance ministers should devote more attention in future to the stability of currencies.

But when you talk of "policy convergence" it implies more than just currency stability. You mentioned the need for simultaneous economic recovery to combat unemployment. Do you think other countries have done enough on this or are they relying on the U.S., which is now pulling more rapidly out of recession, to act as a world economic locomotive?

We have been very stimulative here and I think others have to some degree. Instead of just one locomotive, I would rather think of a team of horses pulling the world economy out of a rut. With no leading horse, any explicit suggestions to other governments. I think some of the other nations will come in behind the U.S. and link into the harness.

Finally, you have recently said that you are somewhat less worried about the international banking system. Do you see any reason for a new, more concerted approach to the restructuring of developing country debts?

I emphatically do not. I do not believe in any of the ideas which have been surfacing, some here and some in Britain, for some kind of international reserve bank, or anything of that nature. The IMF, the Bank for International Settlements and other mechanisms already in place can handle the situation. I will give you a historical illustration. Do you know that the U.S. never paid back any international debt from 1940 until the period of World War One? We were a debtor developing nation and each year we continued to borrow more abroad. We got into trouble at times, we had some panic, but our creditors stayed with us and our wealth gradually increased until we could repay the debts. I think many of these developing nations will eventually achieve the same thing.

## Men &amp; Matters

## History men

British businessmen, their lives and works, dreams and ambitions, power and avarice—all are about to be chronicled in a major, published venture by the Business History Unit at the London School of Economics.

But this celebration of the top 1,000 UK business figures of the last 100 years will not be printed in the country where they made their fortunes. Faced, when it looked for printers eight months ago, by lower costs and superior technology across the Atlantic, LSE plumped for a Chicago firm, Gale Research.

U.S. costs were three-fifths lower than in Britain. And while UK publishers proposed a run of 1,000, Gale was prepared to guarantee a minimum printing of 2,000 and even more for each of the five volumes.

Professor Leslie Hannah, director of the unit, stood by the decision of Dr David

Jerome, editor of the Dictionary of Business Biography, to take the \$500,000 (£245,000) venture to the U.S. "If any British publisher could do the job, we would be delighted to go to them," he says. "But I agree ruefully, 'is still too much the preserve of gentlemen amateurs.'"

The first of the \$60 volumes, due out next, the end of this year, will include articles on textile magnate and art patron Samuel Courtauld, ironmaster Isaac Lowthian Bell, and estate agent John Clutton.

Later, and likely to increase the anguish of the bypassed UK publishers, LSE intends to make its project international, with 30 volumes or more. The Japanese are especially keen.

Government aid to Chatham House was cut off on the grounds that independent research institutions should be self-sufficient.

Miller was approached about the project in 1980. "I thought it was impossible," he says. "There was a whole illusion that we were so far apart culturally that it would take me forever to make things comprehensible."

But one of China's leading actor-directors Ying Ruocheng produced a Chinese translation

enough," he says—but Watt has also been finding that the task of raising around £400,000 a year to keep the Institute running has been leaving little time for anything else.

Just over a quarter of the Institute's income comes from investments and endowments. The rest has to be collected by persuading business, charitable foundations, and others to support its work. "During the last year that has been a major operation," Watt says.

Government aid to Chatham House was cut off on the grounds that independent research institutions should be self-sufficient.

Miller was approached about the project in 1980. "I thought it was impossible," he says. "There was a whole illusion that we were so far apart culturally that it would take me forever to make things comprehensible."

But one of China's leading actor-directors Ying Ruocheng produced a Chinese translation

## China salesman

Just how far China has emerged from the repression of the "Cultural Revolution" is evident in Peking where American playwright Arthur Miller is now rehearsing the People's Art Theatre in a Chinese version of his "Death of a Salesman".

Miller was approached about the project in 1980. "I thought it was impossible," he says. "There was a whole illusion that we were so far apart culturally that it would take me forever to make things comprehensible."

But one of China's leading actor-directors Ying Ruocheng produced a Chinese translation



"Mark my words—they'll be bringing in robots to wash us while we work next!"

## EUROMARKETS

### INFORMATION FOR SALE

The Financial Times Euromarket Letter combines the unrivalled accuracy and authority of the FT—with its worldwide news-gathering resources and highly developed research facilities—with the exclusivity, depth-of-detail and conciseness of a specialist newsletter.

Each week the Euromarket Letter reports and analyses all the latest developments in the Euromarkets and forecasts upcoming events. As well as being the standard international source for syndicated loans intelligence, the Letter also provides comprehensive coverage of:

- ☐ Medium-term financing
- ☐ Eurocurrencies
- ☐ Domestic bond and money markets
- ☐ New issues and coupons
- ☐ Syndicates and spreads

To: The Marketing Department, FT Business Information Ltd., Bracken House, 10 Cannon Street, LONDON EC4A 3BY.

Please send me a sample copy of the Euromarket Letter together with full subscription details.

Name \_\_\_\_\_

Position \_\_\_\_\_

Company \_\_\_\_\_

Address \_\_\_\_\_

Telephone \_\_\_\_\_

Nature of Business \_\_\_\_\_



ZIMBABWE

# The malaise behind the violence

By Michael Holman in Harare

THROUGHOUT the turbulent years of African nationalism in what was Rhodesia the slogan of the black political leaders was "one man, one vote." Yet in independent Zimbabwe, which next month celebrates its third anniversary, registration for the new electoral roll is so slow that only a fraction of a potential 3.5m voters have so far signed up.

This indifference to a right fought for in a seven-year guerrilla war is one symptom of a profound malaise which has surfaced over the past 12 months. Across a wide range of opinion there is doubt and uncertainty about the country's direction.

The most critical development is the steady deterioration in relations between the ruling Zanu party of Prime Minister Robert Mugabe, and Zapu, the party led by Mr Joshua Nkomo, who earlier this month fled, in effect into exile, in London. That polarisation threatens to leave Zimbabwe today as two nations: one fifth the Ndebele speaking south, represented by Zapu, and the rest the Shona-speaking majority loyal to Zanu.

Recent events in the Zapu stronghold of Matabeleland have made the differences irreconcilable, at least in the short term. Hundreds of civilians have been killed or terrorised in the clash between handbills and agents provocateurs, armed dissidents professing loyalty to Mr Nkomo, and units of the national army sent to suppress them.

Mr Mugabe and his Ministers have strenuously denied charges of brutality levelled against their troops, but a powerful statement yesterday by the Roman Catholic bishops directly accused army units of responsibility, while acknowledging that the dissidents had themselves killed innocent people.

Leading members of Zapu have been seeking to reach an accommodation with the ruling party, but there is no sign that the Government is prepared to offer an olive branch, as long as dissident activity continues. Mr Mugabe's weekend ultimatum to Zapu—to bring peace to Matabeleland or be banned—is one the party cannot meet. All the available evidence suggests that it has little or no direct influence over the gunmen.

Thus the bitter dispute is gradually turning a Government



JOSHUA NKOMO  
Fled to London



ROBERT MUGABE  
Weekend ultimatum

which began so successfully on a note of reconciliation into an administration which is often blatantly authoritarian.

A party which won 57 of the 80 black seats in the 1980 independence elections need not feel insecure about its popular support. Yet Zanu seems determined to extend its power, making the party card a test of loyalty to the state, and a requirement for most offices.

Boards of state-owned companies and statutory authorities are becoming dominated by party supporters, some of whom are clearly ill-suited to their posts.

On the security front the Government continues to renew at six-monthly intervals the draconian emergency powers inherited from Mr Ian Smith, the former Prime Minister, and shows no hesitation in using them.

A lawyer who has handled civil rights cases for years says: "People are afraid of detention without trial of victimisation. In the past they felt they could appeal to the international community in the last resort. Today they feel that most governments prefer to look the other way."

There is a gradual shift in the composition of the army

towards ex-members of Zanu. Mr Mugabe's former guerrilla army, at the expense of Mr Nkomo's former Zipra guerrillas and Mr Smith's regular soldiers. The all-Zanu Fifth Brigade already faces widespread allegations of atrocities in Matabeleland, and now a similar Sixth Brigade is under training.

The authoritarian attitude of Zanu is also revealed in the new Labour Relations Bill, the most important piece of legislation since independence. Among the worst cases of persons in any particular area. It also limits trade union powers as vigorously as Mr Smith's Industrial Conciliation Act which it is designed to replace.

The local media—rebuked by the Catholic bishops in their Easter pastoral letter for failing to report on events in Matabeleland—is generally uncritical in its coverage of government activities. Moreover, there is little public debate about government policy. Yet the gap between Zanu's pro-

fessed socialist principles and daily practice is widening.

The business sector, however, derives no comfort from this. At a time of sharp economic downturn, affairs are often handled in a muddled fashion, suggesting not a pragmatic approach to complex matters but an ad hoc response to problems as they arise.

GDP growth last year was probably around 3 per cent, below the rate of population increase. This year it is likely to be negative, down 2-3 per cent.

The Zanu election manifesto made much of state and communal farms as the answer to the country's seriously overcrowded communal lands. But most of the resettlement to date has been on the basis of individual tenure.

That is not to say that the Government fails to encourage co-operatives—but much of the progress has been made on projects supported by Mr Nkomo's party, and because of the Zapu line these have aroused official suspicion.

One of the dangers for the Government is that Zapu could well take advantage of the deteriorating economic situation. So far, however, it has been reluctant to break finally with Mr Mugabe, and five Zapu Ministers remain in the Government.

But there is a growing movement within Zapu to present the party as the "real socialists"—although it contains within it views ranging from Marxist to capitalist.

Zanu's hostility towards Zapu is reinforced by a belief among many Zanu officials that Mr Nkomo and his followers are not to be trusted. This animosity goes back to the secret meetings between Mr Nkomo and Mr Smith during the guerrilla war, Zanu firmly believes that had Mr Smith then accepted majority rule the two men would have done a deal behind Mr Mugabe's back. Zanu believes that Mr Nkomo is as ambitious as ever and is determined, by hook or by crook, to lead Zimbabwe. This is why the discovery of arms caches on Zapu property early last year created such a stir. It came at a time when Mr Mugabe was calling for a one-party state and there are those who argue that the discovery—providing grounds for proscribing Zapu—was not coincidental. The incident led to the sack-

ing of Mr Nkomo from the Cabinet. Seven Zapu officials, including Dumiso Dabengwa, the party's former intelligence chief, and Lookout Musaka, ex-commander of its guerrilla army, now face charges of illegal possession of arms.

Relations between the parties have steadily deteriorated, culminating in the wave of killings and robberies in Matabeleland. It is difficult to be certain just who is responsible: Zipra deserters from the national army; Bandits living off the land; agents provocateurs whom the Government alleges have been infiltrated by South Africa; or even ill-disciplined members of the national army.

One Shona businessman, who received a first-hand account of conditions in Matabeleland from a local friend, said he could hardly sleep that night. But the attitude of many Shona is far less sympathetic. People in Zanu rural strongholds talk about "bruising" Zanu, or "eliminating" the party.

Despite such hostility, the leaders of Zapu (in Mr Nkomo's absence) see little choice but to seek a union with Mr Mugabe's party.

They privately acknowledge that, given Zimbabwe's tribal arithmetic, Zanu is unlikely to win the next election. Unity, they believe, could at least ensure that the party gets a better share of government, diplomatic, civil service and other posts.

But Mr Mugabe has so far refused to meet them. Some Zapu officials claim the Zanu leadership is divided, with members of the Zezuru tribal grouping—which includes Mr Mugabe himself—particularly hostile to Zapu, while the Karanga group is more conciliatory.

Even if a unity pact were reached, this would not guarantee peace in Matabeleland. Many young men there—including former Nkomo guerrillas demobilised from the national army—seem to consider the old political leaders irrelevant to their problems.

The young men have no clear political platform to offer—a thought of secession is unrealistic—but they can ensure that the province remains troubled. Dissident violence is therefore expected to continue—and could be extended to new targets, the most vulnerable of which is the vital railway carrying copper from Zambia and Zaire to South Africa and Zimbabwean coal for local industry.

Social Affairs

# Equal pay: the battle still to come

By Ian Hargreaves

HAVE BRITAIN'S women reached the end of the road on equal pay?

Given recent fulminations between the Government and the Equal Opportunities Commission on the shape of the proposed next phase of equal pay legislation, the question is of more than academic interest. Important for the same reason is a so far unapproved and unpublished piece of research on the subject carried out for the EOC by researchers from the London School of Economics, which raises issues the commission cannot duck.

These issues rest upon two questions: did the Equal Pay Act of 1971 succeed in narrowing pay inequalities between men and women, and if it was successful, does that fortify the EOC's case for more ambitious legislation?

On the first question, those who argued at the time of its enactment that the Equal Pay Act would either fail to reduce pay inequalities or that if it did succeed, it would simply prevent women from getting jobs as they priced themselves out of the market, will find nothing to support their prejudices in the LSE study.

As the chart shows, female hourly earnings as a proportion of men's rose rather dramatically in the four year run-in period of the Act. The extra surge from 1975 to 1977 was caused by pay policy and has not been consolidated.

In spite of this, total hours worked by women as a percentage of those worked by men rose during the 1970s, from 44 to 54 per cent. This may, to a degree, be explained by growth in the supply of part-time jobs, in which women predominate, and by the fact that women's work is heavily concentrated in the services sector, which has suffered less from the recession than manufacturing.

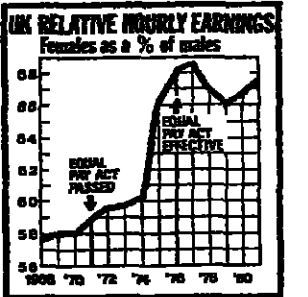
The researchers' unequivocal conclusion is that the change in relative earnings can only be explained by one thing: the Equal Pay Act. This, on the face of it, looks like a shot in the arm for the EOC as it tries to drag the Government, kicking and screaming, to fall in line with the spirit as well as the letter of the EEC's directive on equal pay.

The directive requires that domestic equal pay laws offer women not only the same pay for the same job, as does the present British law, but that it allows women to claim equal pay for work of equal value. So, a cleaner, or a cook, say, in an industrial or commercial organisation, would be able to claim equality of pay, perhaps, with an assembly line worker or a maintenance worker.

The EOC badly wants to take this next step, since it has been obvious for some time—the curve in the graph confirms it—that the 1971 Equal Pay Act is a busted flush so far as women are concerned. Between 1970 and 1981, the number of applications made to tribunals under the Act fell from 1,742 to 54.

But, in the context of the commission's campaign, the LSE study contains a sting in the tail.

This comes in the most



original part of the research which attempts to measure the degree of male-female pay discrimination, while allowing for the fact that the market is bound to make a distinction between people, whatever their sex, on the grounds of education and work experience.

In theory, under present social circumstances, the average woman can never expect to achieve 100 per cent of male pay, since women have lower attainments in education and training—which may be a function of discrimination, but that is another story—and because of childbearing, which reduces the time women spend in the workforce, while their years at home depreciate their skills and experience. Women are, in short, a worse buy than

men. The question is, how much worse a buy? Having reached about 66 per cent of male earnings, how much further can they expect to go purely as a result of the elimination of business discrimination?

According to the LSE model, in 1975, when women earned 62 per cent of the male average, the potential figure, allowing for women's less marketable experience, was only 67 per cent. So, the discrimination gap is quite small. Even if it could be eliminated entirely, women's wages would still be at least 30 per cent lower than men's.

If you accept the LSE model and the mathematics, this conclusion can be read two ways. You can argue that tighter legislation, vigorously enforced, would bridge the final discrimination gap or you could reason that with a gap so small, no blunt legislative tool is likely to be of much use.

Certainly the apparatus of the new EEC-style law, especially in the Government's version, but even perhaps in the simpler and tougher blueprint drawn up by the commission, looks cumbersome and fraught with practical difficulties.

But it is not easy to make a judgment on this in the abstract. What it is possible to conclude from the LSE study is that, in spite of their progress towards educational equality with men—girls get more than half the O-level passes in Britain each year, although they slip back further up the educational ladder—women cannot achieve broad equality in working life so long as they are either obliged or willing to be society's primary child rearers.

This fundamental fact suggests, in turn, that trade union campaigns against the segregation of women into low-paid "women's jobs" are well-intentioned but misplaced. They attack symptoms, not causes. More and better mid-life training for women would help, as would more and better child care provision. But real progress must, ultimately, depend upon the slow revolution of attitudes towards child-rearing within male-female relationships.

\*Have Women in Britain benefited from equal pay? A Zuber and T. Zambatos. London School of Economics for the Equal Opportunities Commission. Unpublished.

## Letters to the Editor

### Simulations of Labour's economic plans

From Mr M. Crawford

Sir—Is Mr Jack Straw, Labour economic spokesman (March 18), not being a little too defensive over the London Business School's appraisal of Labour's economic plans? After all, the LBS simulation, on one of its two scenarios, showed the (slightly scaled-down) Labour proposals as rather successful. This was the scenario which combined Labour's fiscal and monetary expansionism with a tough incomes policy. Mr Straw does not mention this scenario, or its result, for reasons upon which we outsiders can only speculate.

With regard to the other, rather disastrous scenario, some of Mr Straw's points are well taken, but he is wrong to allege that a tendency for expunctions to be built into the interstices of an economic model, via the assumptions fed into it, is a peculiar characteristic of the LBS model. It is true that all models embodying feedback systems, which means effectively all

macroeconomic models. Were this the case, every economist might as well use the same model.

This is not only the result of structural differences, as Straw implies. Different adjustment lags can also produce markedly different simulation results, at least over the time frames with which politicians are concerned. Straw may be right in attributing to structural differences the "Catch 22" whereby, according to the LBS model, there can be no competitive advantage from devaluation in the long run; but it depends what you mean by the long run—the Treasury model gives this result too, as near as makes no difference, about seven years after devaluation. The LBS model says it happens more than twice as fast.

In my view, a number of the response rates in the LBS model are too rapid. Although the Treasury forecasters have had a better track record in predicting the real economy (especially gross domestic product) in

recent years, they have underestimated the extent to which the high exchange rate of 1980 and early 1981 would bring inflation down. Doubtless this occurred for technical (simultaneous equation bias?) rather than ideological reasons, but either way it indicates a flaw. None of this is meant to argue that economic models should be disregarded or discarded, for they have the important merit that they provide a discipline which helps to avoid a situation whereby any fool's opinion is as valid as anyone else's.

Nevertheless, one should resist the temptation to regard one's favourite model as the Oracle of Delphi. When considering policy proposals one should really evaluate them in the light of at least two or three models, applying an understanding of the models' respective properties.

Malcolm Crawford, Business International, Bonda House, Cambridge Grove, W6.

### Make-up of a think tank

From the Director of Studies, Centre for Policy Studies

Sir—Your report on our publication, "The Right to Strike in a Free Society" (March 24), notes, correctly, the substantial differences between the publication and the draft leaked to the Morning Star a fortnight ago by a disloyal civil servant in the Department of Employment. This should surprise no-one. The whole purpose of circulating drafts is to elicit comment, with a view to embodying it. But by the same token this is an equally cogent reason for maintaining confidentiality of drafts until the final form is agreed. Hence the more the pity that the public should have been misled by a presentation of an earlier partial draft as a "confidential memorandum" submitted to the Government. One might expect nothing better from the Morning Star. One might have expected that other newspapers should have followed your excellent example in contacting us at the time to ascertain the facts rather than repeating Morning Star fantasies. The incident occurred, alas, because a new member of staff had not been informed of our practice never to send confidential material to our interlocutors at a ministry, but always to a more secure address, since one can no longer count on civil servants honouring confidentiality.

May I react, too, to your description of us as a "right wing Tory party think tank." "Right wing" means anything you wish it to, often quite contradictory things at that. But we are not and never have been, part of the Tory Party; that is a fact. The term "think tank" implies constraints which would not be accepted by free spirits like ours. We were established outside the framework of the Party, when Mr Edward Heath was leader. We never subsequently moved into it. Our study-group, and former members and other collaborators are by no means all Conservatives; some are even members of other parties. We receive neither money nor instructions from the Party and give none, though they are always most welcome to the fruits of our work; but then, so are you and the wider British public.

Alfred Sherman, 8, Wilfred Street, SW1.

### Advanced combat aircraft

From the General Secretary, Aerospace Association

Sir—For the past 10 years professional engineers in British Aerospace have been working on design studies for the next generation of tactical combat aircraft for the Royal Air Force. This effort has culminated at Watlington in the F110/advanced combat aircraft. As with any item of advanced technology developed in the face of intense competition, both economic and military, this programme must be pressed forward to maintain its competitive edge. Continued procrastination on the part of the Government will result in an obsolete product incapable of matching the contemporary threat and unviable in world export markets. The aircraft has only been pushed to its current advanced state by an industry-wide initiative. That it is now receiving some measure of Government support in the form of the proposed national demonstrator aircraft programme is indeed welcome. Nevertheless, it is not enough.

Professional engineers are gravely concerned that the lack of a firm commitment to the necessary pace of development for this programme on the part of the Government will have long-term deleterious effects on the aerospace industry and

hence on the British economy. The prosecution of this project to production status is necessary to maintain the design, testing and production work forces in key segments of industry throughout the country. This is a very urgent problem.

There is, however, a longer term problem. Neither Government nor industry research and development facilities can remain viable without the maintenance of this workforce to turn R and D output into successful hardware. We can therefore anticipate a renewed "brain drain," similar to that of the mid-60s, resulting in a major loss of professional personnel from the UK. In addition to the loss of experienced manpower, there will naturally be a decline in graduate recruitment which can only serve as a further disincentive to graduate careers in industry and student entry into engineering courses at the very time when the Government is supposed to be promoting industrial regeneration.

This industrial recovery is being relied upon to provide an export-led revitalisation of the national economy. British exports, however, depend crucially on a high value added content in manufactured goods. We are thus reliant on high technology exports in the field of aviation, exports on an adequate scale can be maintained only by retaining a total

system expertise in industry. Significant exports of such avionics or weapons can only survive with the support of major aircraft and integrated weapon system developments. Furthermore, it is almost impossible to export complex weapon systems without the accolade of a prior home purchase. It is therefore essential that the Government supports export efforts by regulation policies which take more account of overseas sale stimulation. Such an approach should indeed be beneficial to our own defence budget by creating more economic products.

This last point returns us to what must be our prime aim, namely the provision of the right weapon systems for our own forces. From the RAF perspective, a product will, quite rightly, be rejected if it does not meet its needs.

Professional expertise must receive Government backing, and be matched by equally professional support from the Government agencies. Changes will be welcomed if they permit crucial decisions to be made quickly and by the industry. Only in that way can Britain retain the economic benefits of the aerospace industry and continue to obtain weapon systems suited to the needs of her armed forces. Peter Fairley, Station House, Fox Lane North, Chertsey, Surrey

# We bring a taste of Paradise to 18 countries.



We offer more than 60 flights weekly between our Paradise Isle of Sri Lanka and the world. Our network stretches to London, Amsterdam, Paris, Frankfurt, Zurich and Rome in the West; Dubai, Doha, Abu Dhabi, Bahrain and Kuwait in the Middle East; and Karachi, Bombay, Madras, Trivandrum, Trichy, Male, Bangkok, Hong Kong, Singapore and Jakarta in the East. Wherever you fly with us, in Tristar or Boeing comfort, you'll be served in a warm and gentle style of service that can belong only to those who live in Paradise. AIRLANKA A taste of Paradise

Call your Travel Agent or Air Lanka, London (Head Office) 1 Little Angel St, W1. Tel: 439 0291. Birmingham 236 6211. Bristol 204 46. Edinburgh 225 2792. Glasgow 248 4181. Leeds 434 466. Liverpool 236 6135. Manchester 242 8011.





# FINANCIAL TIMES

Wednesday March 30 1983

**BOWTY**  
**ELECTRONICS**  
tomorrow's  
technology today  
Tel: 01 992 3434 Telex: 264487

## BRITISH JUDGES ORDER NEW INQUEST

### Calvi suicide verdict overturned

BY RAYMOND HUGHES AND ALAN FRIEDMAN IN LONDON

THREE High Court judges yesterday quashed a London inquest jury's suicide verdict on Sig Calvi, the former President of the Banco Ambrosiano. The court ordered a new inquest to be conducted by a different coroner.

Sig Calvi, known as "God's banker" because of his close links with the Vatican bank, was found hanging from scaffolding under Blackfriars Bridge in London last June. His family believe he was murdered.

The London inquest decision comes during a week in which several complex legal actions are moving ahead against the successor to Banco Ambrosiano SpA - the Milano-based Nuovo Banco Ambrosiano.

These actions include:

● More than 80 writs being served on Nuovo Ambrosiano by Midland Bank, National Westminster Bank and other creditors of the now-defunct Banco Ambrosiano Holding (BAH) subsidiary in Luxembourg to recover around \$500m in syndicated loans provided to BAH.

● An appeal to be filed in the Milan bankruptcy court by the same creditors within the next fortnight which follows the rejection on Monday of a similar claim, filed with the liquidators of Banco Ambrosiano SpA.

● A claim filed with the liquidators by Chase Manhattan Bank, Manufacturers Hanover Trust, Landesbank Stuttgart as creditors of the Lima-based Ambrosiano Andino subsidiary to recover less than \$50m of loans to Andino which were guaranteed by BAH.

It is also considered possible that Italian banks and other creditors of the Ambrosiano group in Italy could soon start proceedings to recover more than \$100m of direct loans. The Midland-led legal action, Andino claim and possible direct claims could bring the total claims to around \$500m.

The London High Court upheld complaints by Sig Calvi's widow, son and daughter that the manner in which the inquest was conducted by the coroner, Dr David Paul, made the jury's verdict last July unsafe and unsatisfactory.

The judges were particularly critical of the coroner's directions to the jury on open verdicts, which he described as "a super open door to speculate through if you are in any difficulty about another verdict."

That, said the Lord Chief Justice, Lord Lane, was a plain suggestion that an open verdict was the verdict of a cowardly jury and had little other merit.

"There is nothing cowardly or

scuttling about an open verdict and it is very unfortunate that that phrase was used by the coroner," Lord Lane said.

He also criticised the fact that the inquest lasted 12 hours in a single day. The hearing should have been stopped earlier and resumed the next day, he said.

The coroner, who was also held to have failed to observe the rules on the submission of written evidence, Lord Lane said it was not clear why Sig Calvi had left Italy and come to England. It seemed that he had been frightened for his safety, and that his fears had not abated when he was in London.

It was clear that he had either destroyed himself or someone else had killed him - and each possibility had its unlikely aspects, said Lord Lane.

If Sig Calvi had been intent on killing himself, why should he go at night, four-and-a-half miles from his flat in Chelsea, to "almost invisible" scaffolding below Blackfriars Bridge, to use a rope that was seemingly there only by chance, in order to kill himself?

"There were plainly quicker, more convenient and less chancy methods available if he was bent on self-destruction," Lord Lane observed.

But on the other hand, there were no signs of any violence other than that caused by the rope. The jury had had to consider, if it was not self-destruction, how Sig Calvi had been manoeuvred in such a way as to make it appear that it was self-destruction.

It had not been an easy case, said Lord Lane. The jury had been entitled to all the help they could get from the coroner.

John Phillips adds from Rome: A team of Italian forensic medicine experts has concluded that Sig Calvi "probably" committed suicide.

In a report presented to the Office of the Public Prosecutor in Milan, the team of three experts gave the cause of Sig Calvi's death as "mechanical asphyxiation due to extraneous constriction of the neck."

It remains to be seen, however, whether the result of this second autopsy will lead the Italian investigators, who are still conducting their own inquiry into the death, to close the case.

The Italian press and public opinion has always been convinced that Sig Calvi was murdered, either on the orders of the secret masonic lodge P2, of which Sig Calvi was allegedly a member, or by the Mafia.

## Brandt upstages subdued Greens

By Jonathan Carr in Bonn

THE SHOW might have been stolen by the Greens - the newest, least predictable, members of the West German parliament. Instead, it turned out to be the veteran Willy Brandt who took most of the limelight.

The occasion was the first session yesterday of the new Bundestag (lower house) following the general election on March 6. Some people had feared (and perhaps others had hoped) that there would be a major disruption in the plenary from the Greens - the ecologists, pacifists and other radicals who thumb their noses at most tradition. Instead, Herr Brandt managed to have all parliamentarians - including the 27 Greens - on their feet in memory of the victims of Nazi dictatorship.

Speaking quietly, and with few gestures, the Social Democratic Party (SPD) opposition leader reminded his listeners that the Federal Republic had already existed for longer than the Third Reich - which Hitler had claimed would last a thousand years. It had also achieved more in terms of democratic stability and economic health than the founding fathers in 1949 had thought possible.

Without directly referring to the Greens - regarded by not a few established parliamentarians as interlopers - Herr Brandt said he hoped the Bundestag, "with its five parties," would show the continuing vitality of Federal German democracy. The nation's problems could be better solved through diversity of argument than by blinkered dogmatism.

Herr Brandt, who will be 70 in December, made his brief address as "Alterspräsident" - that is, as the oldest member of the house who guides parliamentary business until a new President, or Speaker, is elected. At the end of it he drew applause - even from those members who had been snatching disapproving glances at the Green deputies, many dressed in jeans and pullovers, sitting literally in their midst.

After a long argument over seating, the Greens have managed to get places in the centre of the plenary - where they can most easily interrupt questions. On their left sit the 278 deputies in the three parties which make up Chancellor Helmut Kohl's Centre-Right alliance. On their right are Herr Brandt's 193 SPD members.

Accompanied by around 250 supporters, the Green deputies had begun their day with a march to the government sector in Bonn to celebrate their first-ever entry to the federal parliament (with 5.6 per cent of the national vote). Police turned aside most of the marchers close to the Bundestag, where demonstrations are not allowed, and there were no incidents.

Once aside, the Greens raised several points of order to try (unsuccessfully) to alter the course of parliamentary business. They also said they would boycott Herr Kohl's re-election as Chancellor because the Government was doing too little to protect the environment and to prevent deployment of new nuclear missiles in West Germany.

None of that seemed to bother Herr Kohl - who initially sat, smiling benevolently, only a few seats away from the nearest Green.

● Herr Helmut Kohl was yesterday re-elected West German Chancellor by a clear majority. He gained 271 Bundestag votes, with 214 against, and 1 abstention from those MPs present and voting. He had needed at least 250 votes. Herr Kohl, a Christian Democrat, first became Chancellor last October 1 through a parliamentary non-confidence vote against his Social Democrat predecessor, Herr Helmut Schmidt. Herr Kohl then led the Centre-Right coalition parties to victory in the general election on March 6.

## N-plant for Pakistan likely

Continued from Page 1

der the Non-Proliferation Act passed during the Carter Administration, could not supply countries which refused to accept safeguards for all facilities.

"On this full-scope issue we do not have the same approach," Mr Cheysson declared. "Let it be noted."

News of the Pakistan talks follows hard on the agreement signed last week between France and India for the supply of enriched uranium to the Tarapur plant near Bombay. France took over the contract from the U.S.

## THE LEX COLUMN

### Bae draws a line through its costs

The heavy oversubscription of the Dataseam tender offer, which was covered 3½ times at the striking price of 225p, says more about the stock market than it does about the prospects for the data industry. The enthusiasm for anything wearing a growth label is apparently undimmed, while the idea that investors either cannot understand, or do not like, tender offers has suffered a serious reverse.

#### British Aerospace

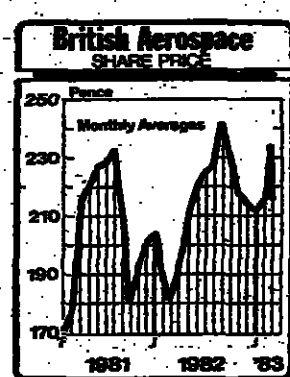
British Aerospace (BAe) was talking about its £100m inventory write-down yesterday as though it were a below-the-line write-off like any other. But the group and its auditors evidently had some qualms about actually reporting it as such - though they have done the next worst thing by moving it up and then removing the pre-tax line altogether - and the qualms were well-founded. Pre-tax losses of £15.3m have been left for the year to December, against profits of £70.8m, after provision which has most emphatically not been related to any specific contract, as SSAP 6 would require. The same accounting standard also looks for an element of non-recurrence and even its applicability on this score must be open to doubt.

BAe has written down its civil aviation inventories to the level it believes can help maintain respectable profits through 1983 and 1984 despite strenuous market conditions for airline sales everywhere. While BAe's customers will presumably draw their own conclusions from yesterday's news, the vague basis of the £100m figure will complicate the task of assessing the group's profitability in the face of continuing slow sales for the Airbus and for the BAe 146.

The volatility of BAe's shares has reflected since their flotation a susceptibility to rapid changes in the investment image of the group. Military aircraft and missile profits now look set for continued growth after the Falklands conflict, and BAe's satellites business is expanding quickly. But civil aircraft sales, which accounted for 20 per cent of the total last year, now seem likely to be a major and less happy influence on the shares, which closed down 21p at 216p.

#### Reckitt & Colman

Reckitt & Colman has awakened to the latent strength of its brands over the past few years and the re-



British Aerospace share price

suits show through in its preliminary figures for the year to December. Pre-tax profits have risen 13.1 per cent to £70.8m, in line with the forecast made at the interim stage, despite a £20m increase in promotional spending.

Roughly one third of the extra spending was in the U.S., where the launch costs of two household products continue to absorb almost all the profits of the food division. But Reckitt has also been more active in the UK, where brand support has lifted volume far enough to offset the squeeze on margins imposed by the major retailers chains.

The emphasis on basic businesses also shows through in the balance sheet, where a programme of disposals and rationalisation has reduced debt to almost negligible proportions. Shareholders must be crossing their fingers, however, that Reckitt does not use its new found muscle to launch another ill-judged acquisition. While profits in the current year may not do much more than keep step with UK inflation, there is plenty of potential still locked up in Reckitt's existing businesses. The shares, meanwhile, are trading on about 12½ times prospective, fully-taxable earnings at last night's price of 46p.

#### Exco

The only thing shareholders in Exco have to complain about is the mountain of paper dumped through their letter boxes every few months. Yesterday's preliminary statement was accompanied by two hefty documents, one of which invited shareholders to vote on no less than six resolutions at next month's extraordinary general meeting.

The share price, which has increased more than five-fold since the offer for sale 18 months ago, fi-

nally ran out of breath yesterday, falling 45p to 700p before recovering to close at 728p. At this humble level, they trade on 48 times last year's fully-taxed earnings.

Those earnings are of course almost academic. For the record profits have risen 39 per cent to £14.7m pre-tax thanks to a £1m eight month contribution from WICO and a 15 per cent improvement in money broking, all of which offset a dull performance in the bullion operation and a medley of exceptional above the line costs.

The real excitement, however, is with Telerate which, on flotation, stands to value Exco's 49.9 per cent holding up to £300m. Telerate's earnings growth is even more impressive than Exco's and could easily continue at 50 per cent compound annually for the next few years. Having said that, however, Exco is engaged in an increasingly precarious balancing act, the success of which is dependent on the judicious shuffling of its own - and other people's paper. So far, it has been triumphant. But the temptation to use its paper almost for the sake of it must by now be very great.

#### UDS

The obvious split within the board of UDS about the merits of the two rival offers for the company represents something of a triumph for institutional investors who in other recent cases have managed to establish a clear consensus about the destiny of ailing companies.

In the UDS tussle the institutions have been clearly divided, with the public sector pension funds backing the Bassishaw initiative and the Prudential providing support for Sir Robert Clark, the recently installed chairman who has been firmly on the side of Hanson Trust.

The task of the UDS board has been made easier by the conspicuous parsimony of the two bidders and, even now, there is little to choose between the two offers. The tax status of particular shareholders may in many cases be the determining factor. It may be arguable, therefore, that the board should have spared itself such an embarrassing division by making no recommendation at all. But faced with two offers which would have a very different impact on the future shape of UDS, the directors have a clear custodial duty to speak their mind.

## Spain discovers two new Rumasa banks

BY DAVID WHITE IN MADRID

THE SPANISH authorities have established that two banks in Barcelona and Oviedo were secretly acquired by the Rumasa holding group in 1981 and 1982. These are in addition to the 18 banks officially recognised as subsidiaries and included in last month's Government decree expropriating Rumasa's interests.

Investigations made since the expropriation have revealed that Rumasa had a majority shareholding in Banco de Expansion Industrial and 100 per cent control of Banca Masaveu. The two banks have between them deposits of more than \$100m and assets of \$155m.

The banks form part of the underground network of interests known as "Rumasa B." This was built up, according to informed

sources, within the last two and a half years, while the holding group was already under scrutiny by the Bank of Spain.

Because of the short time-lapse, however, the two new banks had not yet undergone the same transformation in their business as other Rumasa banking acquisitions, which had their investments and loans largely concentrated in companies belonging to the group.

Bank of Spain supervisors were sent into the two banks shortly after the expropriation measure, to look into their alleged links with Rumasa.

The authorities are now satisfied that Rumasa was behind share transactions at Banco de Expansion Industrial in 1981 and Banca Masaveu in June last year. The pur-

chases were made by middle-men said to be acting on direct instructions from Sr Jose Maria Ruiz-Mateos, Rumasa's founder and chairman.

At the same time, it is believed that Sr Ruiz-Mateos was planning to buy important packets of shares in larger Spanish banks.

The sum paid for control of Banca Masaveu, a traditional local bank dating back more than 140 years, is understood to have been Pta 1.5bn (\$11m).

There is at present no question of illegality in the transactions themselves, in which the key role is alleged to have been played by a Catalan businessman. But serious legal questions do arise if it is proved that the acquisitions, which did not figure in the group's declared ac-

counts, were financed from clients' deposits rather than from private funds.

Special prosecutors investigating the Rumasa affair are meanwhile studying capital movements relating to the London unit Multinvest (UK) in the light of Spanish exchange regulations.

This unit, owned by a Curaçao-based company, Multinvest NV, controls a number of Rumasa group interests in Britain, including the Augustus Barnett wine stores.

The Spanish authorities last week obtained a High Court order to prevent destruction of documents at Multinvest. According to Rumasa's new management, several dozen undeclared subsidiaries of Rumasa have been discovered in the UK.

## DC-9 lease package will cost \$700m

By Our New York Staff

THE PLAN by McDonnell Douglas to lease 35 DC-9 Super 80 jets to two airlines will require an initial investment of about \$700m, the U.S. aerospace company has revealed.

The 35 jets will be leased to American Airlines and Trans World Airlines under an innovative package of short-term leases agreed last year. Their manufacture will enable McDonnell Douglas to keep the DC-9 production line of its Douglas Aircraft division running through 1984.

In its annual report McDonnell Douglas says it expects suppliers to provide up to a quarter of the \$700m investment cost and adds that "various options for funding part or all of the remainder are under consideration."

The leasing deal has been the subject of some controversy and the company admits that it could have a "negative impact" on earnings in the next few years if McDonnell carries most of the leases.

"It also involves risk," the company adds. "There exists the possibility of the aircraft involved could be returned at a time when they might not be easily sold or released to other airlines." But McDonnell Douglas adds "we believe this risk is outweighed by the opportunities our strategy opens to us."

The company, which reported net earnings of \$214.7m last year compared with \$176.8m in 1981, also revealed in the annual report that it had more than \$250m in marketable securities at the end of the year and was maintaining \$550m in unused credit lines with 18 banks.

## BAe makes £100m provision as civil sales stagnate

BY LYNTON MCCLAIN IN LONDON

BRITISH AEROSPACE yesterday reported an "exceptional provision" of £100m (\$145m) to cover the impact of adverse market conditions on sales of its civil airliners and Airbus Industrie projects in which it has a 20 per cent share. The result was a £15.3m pre-tax loss against pre-tax profits of £70.8m in 1982.

Without the exceptional item last year, the state-owned firm would have shown a 20 per cent increase in its pre-tax profits to £84.7m.

The £100m provision was a matter of "financial prudence" in view of the depressed state of the world civil aircraft market, Sir Austin Peacock, chairman, said yesterday following the preliminary announcement of results for 1982. He admitted the company had "a problem with its civil aircraft."

These aircraft include the BAe 146 feeder airliner. This has just completed an overseas sales tour and has 17 firm orders and 19 options from airlines. This compares with the "reasonable prospect" BAe claims it has of winning orders for about 400 aircraft of this type by 1995, when the company will have spent between £300m and £350m on "launching costs."

Other civil aircraft include the 748 turbo-prop, which BAe is refurbishing into the "advanced turbo-prop" to win more sales; the Jetstream commuter aircraft, with 8 orders and 11 options; a remodelled version of an early aircraft of the same name and the successful 125 business jet. BAe also builds the wings for the Airbus A300 and A310.

These civil projects accounted for a fifth of BAe's total sales of £2,055m last year, 24 per cent up on 1981. However, two-thirds of the company's total inventories of £950m to £1bn was accounted for by work in progress on civil aircraft sales of which are subject to possible delay as loss-making airlines struggle to find the money and the markets to justify their intended purchases.

Sir Austin said the £100m provision was made against the book value shown in British Aerospace's balance sheet against its airline buying inventories. But it was not intended to be an accurate figure reflecting problems with specific projects, said Sir Austin, and was more of a "best estimate" of the effect of the problems in the market.

## Airbus confident of recovery

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT, IN TOULOUSE

AIRBUS INDUSTRIE, the European aircraft manufacturing group, is confident that it can survive the recession which has sharply cut order books, according to Mr Bernard Lathiere, president of the group.

He said in Toulouse yesterday that with more than 150 aircraft still to be delivered, it was ensured 30 months of work. This would lead the group through the current difficult period.

Over 200 Airbus of various versions have been delivered to 34 airlines worldwide.

"Provided the airline world is able to discipline itself sufficiently to set up a coherent fares policy we

are confident that, since small signs of recovery are already being witnessed, the situation of the whole aerospace family could greatly improve within the next two years," he said.

Mr Lathiere was speaking at the handover to Lufthansa and Swissair of the first of the new, smaller 200-plus seater A-310 version of the European Airbus. The West German airline has ordered 25 of these, with an option on another 25, while Swissair has ordered 10 with an option on another 10.

Mr Robert Staehli, president of Swissair, said his airline would convert part of its A-310 order to include four of the latest longer-range

Series 300 models, now under development for delivery in 1985.

This effectively launches the long-range version of the A-310, although Airbus Industrie has been working on the new model for some time.

Airbus Industrie is also pushing ahead with its plan for an eventual 150-seater, called the A-320. Officials of the group said in Toulouse that discussions with a selected group of airlines were making good progress. It was hoped that by the time of the Paris International Air Show in June, it would be possible to give more positive indications of the future development plans for the A-320.

## World Weather

Area	°C	°F	Area	°C	°F	Area	°C	°F	Area	°C	°F
Africa	12	54	Europe	10	50	Asia	10	50	South America	10	50
Algeria	12	54	France	10	50	India	10	50	Brazil	10	50
Libya	12	54	Germany	10	50	China	10	50	Argentina	10	50
Egypt	12	54	Italy	10	50	Japan	10	50	Chile	10	50
Sudan	12	54	Spain	10	50	USA	10	50	Peru	10	50
Ethiopia	12	54	Greece	10	50	Canada	10	50	Colombia	10	50
Kenya	12	54	Turkey	10	50	Mexico	10	50	Venezuela	10	50
Uganda	12	54	Russia	10	50	Guatemala	10	50	Ecuador	10	50
Rwanda	12	54	Poland	10	50	El Salvador	10	50	Panama	10	50
Burundi	12	54	Czech Rep.	10	50	Honduras	10	50	Costa Rica	10	50
Tanzania	12	54	Slovak Rep.	10	50	Nicaragua	10	50	Dominican Rep.	10	50
Malawi	12	54	Hungary	10	50	Cuba	10	50	Jamaica	10	50
Zambia	12	54	Croatia	10	50	Haiti	10	50	Trinidad	10	50
Mozambique	12	54	Slovenia	10	50	Dominica	10	50	Grenada	10	50
Botswana	12	54	Lithuania	10	50	Saint Vincent	10	50	Barbados	10	50
Namibia	12	54	Latvia	10	50	Saint Lucia	10	50	Antigua	10	50
South Africa	12	54	Estonia	10	50	Nevis	10	50	Montserrat	10	50
Lesotho	12	54	Belarus	10	50	Virgin Is.	10	50	Anguilla	10	50
Swaziland	12	54	Ukraine	10	50	Cayman Is.	10	50	Belize	10	50
Maldives	12	54	Belgium	10	50	Guam	10	50	Paraguay	10	50
Yemen	12	54	Netherlands	10	50	Marshall Is.	10	50	Uruguay	10	50
Oman	12	54	Austria	10	50	Micronesia	10	50	Paraguay	10	50
Qatar	12	54	Sweden	10	50	Palau	10	50	Chad	10	50
Bahrain	12	54	Finland	10	50	North Mariana	10	50	Niger	10	50
Saudi Arabia	12	54	Denmark	10	50	Guinea	10	50	Benin	10	50
UAE	12	54	Norway	10	50	Sierra Leone	10	50	Togo	10	50
Qatar	12	54	Iceland	10	50	Liberia	10	50	Ghana	10	50
Yemen	12	54	Faroe Is.	10	50	Ivory Coast	10	50	Senegal	10	50
Oman	12	54	Greenland	10	50	Upper Volta	10	50	Mali	10	50
Saudi Arabia	12	54	Jan Mayen	10	50	Niger	10	50	Burkina Faso	10	50
UAE	12	54	Shetland	10	50	Ch					

Area	°C	°F	Area	°C	°F	Area	°C	°F	Area	°C	°F
Europe	10	50	Asia	10	50	South America	10	50	Africa	12	54
France	10	50	India	10	50	Brazil	10	50	Algeria	12	54
Germany	10	50	China	10	50	Argentina	10	50	Libya	12	54
Italy	10	50	Japan	10	50	Chile	10	50	Egypt	12	54
Spain	10	50	USA	10	50	Peru	10	50	Sudan	12	54
Greece	10	50	Canada	10	50	Colombia	10	50	Ethiopia	12	54
Turkey	10	50	Mexico	10	50	Venezuela	10	50	Kenya	12	54
Russia	10	50	Guatemala	10	50	Ecuador	10	50	Uganda	12	54
Poland	10	50	El Salvador	10	50	Panama	10	50	Rwanda	12	54
Czech Rep.	10	50	Honduras	10	50	Costa Rica	10	50	Burundi	12	54
Slovak Rep.	10	50	Nicaragua	10	50	Dominican Rep.	10	50	Tanzania	12	54
Hungary	10	50	Cuba	10	50	Jamaica	10	50	Malawi	12	54
Croatia	10	50	Haiti	10	50	Trinidad	10	50	Zambia	12	54
Lithuania	10	50	Dominica	10	50	Grenada	10	50	Mozambique	12	54
Latvia	10	50	Saint Vincent	10	50	Barbados	10	50	Botswana	12	54
Estonia	10	50	Saint Lucia	10	50	Antigua	10	50	Namibia	12	54
Belarus	10	50	Nevis	10	50	Montserrat	10	50	South Africa	12	54
Ukraine	10	50	Virgin Is.	10	50	Anguilla	10	50	Lesotho	12	54
Belgium	10	50	Cayman Is.	10	50	Belize	10	50	Swaziland	12	54
Netherlands	10	50	Guam	10	50	Paraguay	10	50	Maldives	12	54
Austria	10	50	Marshall Is.	10	50	Uruguay	10	50	Yemen	12	54
Sweden	10	50	Micronesia	10	50	Paraguay	10	50	Oman	12	54
Finland	10	50	Palau	10	50	Chad	10	50	Bahrain	12	54
Denmark	10	50	North Mariana	10	50	Niger	10	50	Saudi Arabia	12	54
Norway	10	50	Guinea	10	50	Benin	10	50	UAE	12	54
Iceland	10	50	Sierra Leone	10	50	Togo	10	50	Qatar	12	54
Faroe Is.	10	50	Liberia	10	50	Ghana	10	50	Yemen	12	54
Greenland	10	50	Ivory Coast	10	50	Senegal	10	50	Oman	12	54
Jan Mayen	10	50	Upper Volta	10	50	Mali	10	50	Saudi Arabia	12	54
Shetland	10	50	Niger	10	50	Burkina Faso	10	50	UAE	12	54
			Ch						Qatar	12	54

Readings at mid-day yesterday.

C-Daily H-Diurnal F-Fair Tg-Temp H-Hot R-Rain  
S-Sun. S-Clear



**CANNING**  
CHEMICALS  
METALS  
ELECTRONICS  
See what Canning can do.  
W Canning Group, 35 St. Vincent St.  
Birmingham B2 6AS. Telephone 021-236 9821.

# SECTION II - INTERNATIONAL COMPANIES

## FINANCIAL TIMES

Wednesday March 30 1983

**Thwaites**  
All-drive 6000 Dumper.  
Thwaites Ltd.  
Leamington Spa, England  
Tel: 0726-22471.

### Baldwin United wins loan reprieve

By William Hall in New York  
**BALDWIN-UNITED** Corporation, the financially troubled U.S. diversified financial group, has won another week's reprieve from its bankers on a \$440m loan which has fallen due.

The \$440m indebtedness of Baldwin-United's Baltimore subsidiary was originally incurred to purchase MGIC Investment Corporation, the biggest insurer of home mortgages in the U.S. The banks involved in the loan have agreed to extend it until April 4, in order to have an opportunity to review the nature of any qualifications that Baldwin-United's auditors may include in their report on the company's 1982 financial statements.

Baldwin-United has grown rapidly over the last 15 years from its original business as a small Cincinnati-based insurance services organisation owning banks, insurance companies and other financial services businesses. However, it has run into financial difficulties in recent months and its bankers are now reviewing the company's future.

In a statement the company says that its earnings for the year ended December 31 1982 are expected to be "substantially less than the \$125m-\$130m previously estimated." It is expected that a restatement of Baldwin-United's results for the nine months to September 1982 will be delayed. The company has requested filing its annual 10-K with the SEC principally due to the need to resolve certain accounting and auditing issues. It has told the SEC it expects to file its 10-K on or before April 15 and said that it expects its report to be qualified in certain respects.

The company has also disclosed more details of its short term debt. In addition to the \$440m loan incurred with the MGIC acquisition, Baldwin-United and its subsidiaries have another \$235m in short-term borrowings of which \$110m is currently on a demand basis.

Baldwin-United is discussing an extension of its \$440m debt until June 30, 1983 and is seeking a similar extension with holders of its debentures and other short-term debts.

### Superfos quits German ammonia partnership

BY HILARY BARNES IN COPENHAGEN  
**SUPERFOS**, the Danish chemicals group, has withdrawn from its 40 per cent partnership in a West German ammonia plant which is owned together with a subsidiary of Veba, Chemische Werke Hils AG.

The Danish company has given its share to Veba and will make a DKK 800m (\$45.1m) extraordinary write-off in the 1982 balance sheet, which has not yet been made public, said Mr Joergen Trygved, managing director.

The Danish company suffered operating losses of about DKK 900m since the plant at Brunsbittel was started in 1978. Losses there were the main factor in a group loss for 1981 of DKK 76m and an operating loss in 1982 of DKK 110m.

The 1982 losses mean that group equity capital will be written down to DKK 500m, Mr Trygved said. Equity capital peaked at DKK 1.3bn in 1980.

Last year the group passed the decision to get out of the ammonia plant was welcomed by investors yesterday. Superfos share price recovered by 26 points to close at 176.

As part of the divestment deal, Superfos has agreed to buy ammonia from the West German plant for five years at world market prices. Mr Trygved said that after dissolving the partnership with Veba, the group expects to make a 1983 operating profit of at least DKK 100m. It hopes to improve on this in 1984 as rationalisation measures take effect in the glass wool insulation materials, fertiliser, packaging and hydraulics divisions.

He attributed the losses in West Germany to the sharp rise in oil prices soon after the plant became operational, rising financial costs and the slump in demand for fertilisers.

"We had an asset which was not really an asset and now we've taken it off the books so that we can build up our equity capital again," he said.

### Californian S & Ls agree to merge

BY OUR FINANCIAL STAFF  
**THE BOARDS** of Great Western Financial Corporation and Financial Federation, both owners of California-based savings and loan associations, (S & Ls) have approved a merger through the planned acquisition by Great Western of Financial Federation.

One of the biggest publicly held S & Ls in the U.S., Great Western, is to exchange 1.8 of its common shares for each of Financial Federation's 4.2m outstanding shares. Great Western has 27.7m shares outstanding.

Based on Great Western's closing price earlier this week of \$24 a share, the deal is valued at some \$180m.

The deal, however, has to be approved by the shareholders of both companies and of the regulatory authorities, as well as the receipt of favourable tax rulings and other conditions.

In 1981, a \$221m bid by Great Western for Financial Federation foundered because of what Great Western considered to be unacceptable conditions imposed by the Government of the State of California.

If the latest deal does go through, it will create a company with assets totalling nearly \$1.6bn. Great Western, parent of Great Western Savings has assets of \$1.7bn and 187 offices in California, while Financial Federation, parent of United Savings and Loan Association, has assets of \$3.1m.

### RCA in Arista link

BY JOHN DAVIES IN FRANKFURT  
**BERTELSMANN**, the West German media concern, has found a solution to the problems of its troubled Arista record company in the U.S. by attracting the resources of RCA.

The powerful U.S. media group is to join Bertelsmann in sharing control of the record company, which last year lost \$15m.

Bertelsmann declined to disclose financial details of the agreement or the precise shareholdings, although it said they would be roughly 50-50.

Arista for some time has sounded a sour note in the Bertelsmann empire, which ranges over book and record clubs, magazine publishing and printing.

Dr Mark Wössner, who recently took over as chief executive of Bertelsmann, said earlier this month that he wanted to orchestrate an improvement in Arista's performance with the help of a partner.

### Massey optimistic on results

By Robert Gibbons in Montreal  
**MASSEY FERGUSON**, the Canadian farm equipment maker, said that latest agreements with its lenders have strengthened the company's balance sheet, and "together with the operating restructuring programme now near completion, provides the opportunity for improvement in our results as the year progresses."

With continuing cash conservation, tight asset management and a very competitive product line, it adds, "we can take advantage of the opportunities which may arise in world markets and so achieve a breakeven position."

The company said the three months ended January 31 represented an extraordinary quarter in view of the change to a new fiscal year that began on February 1 and will end on January 31, 1984. The new period will reflect the impact of new agreements with lenders which improve the long term financial position by increasing cash flow.

It issued a proforma balance sheet showing the impact of the agreements had they been in effect on January 31, 1983. Compared with the actual figures for that date, Massey said, long-term debt is reduced from \$1,020m to \$718m and total net worth is increased from \$143m to \$400m.

### Italian retailer back to profit

By Our Rome Staff  
**STANDA**, the Italian stores chain controlled by the Montedison group, made a profit last year for the first time since 1974. The turn in its fortunes is attributed to improved management, closure of some of its loss-making stores and a rejuvenation of what had been its drab image.

Net profits for 1982 were L5bn (\$3.45m) a dividend of L150 will be distributed to ordinary shareholders and of L180 to savings shareholders. Recovery was already under way in 1981, when Standa broke even.

Turnover rose 17 per cent to L1,825m from L1,560m in 1981, slightly above the average rate of inflation of about 16 per cent recorded in Italy last year.

The positive result follows a drastic shake-up of the group, which was heavily over-represented in the less prosperous part of southern Italy. About 30 stores were shut in 1981 and 2,000 of a staff of 19,000 laid off.

The Milan-based chain also decided in 1981 to set its 50 per cent stake in the Fiorucci fashion stores for about L25m then worth about \$1.7m, to Benetton, the fast growing private Italian clothing manufacturer which has 1,700 shops in Italy and abroad.

This year, an aggressive advertising campaign, which is highly visible in the crowded Milan and Rome underground networks, has sought to attract more up-market and younger customers.

The chain, in addition, launched a new brand name, "Tanto Standa", under which it is marketing about 60 food products. It has invested heavily in key stores in shopping centres in major cities, in an attempt to lose its earlier image which company executives now admit was excessively dull.

### Expanding Telerate may raise \$80m from public offer

BY WILLIAM HALL IN NEW YORK  
**THE NET INCOME** of Telerate, the fast growing U.S. computerised financial information service, grew by 66 per cent to \$8.7m in the five months ending February 28, 1983 compared with the same period of last year. Revenues grew by 55 per cent to \$23.8m.

Details of the company's continued rapid growth are contained in a registration statement which the company has filed with the Securities and Exchange Commission (SEC) covering a proposed initial public offering of 4m shares, which will be accompanied by a planned quote for the company's shares on the New York Stock Exchange.

The price of the shares has not yet been fixed but analysts are talking of a price of about \$20 per share, which would mean the company would raise \$80m from its share offer and be valued at \$800m.

The company, in which Exco International, a substantial UK money broker, has a majority stake at present, provides dynamically updated financial market data to banks, corporations and other financial institutions through Telerate video terminals located at subscribers' offices.

The Telerate network features direct input from over 250 banks and other financial institutions.

At March 1 1983 the Telerate network served more than 3,600 subscribers in the U.S. through more than 6,800 on-line video terminals. Telerate's subscribers include all of the top 100 U.S. commercial banks and 45 of the highest investment banking/brokerage firms. In addition there are over 2,000 terminals serving more than 1,000 subscribers in over 20 countries outside the U.S.

The company says in its prospectus that the rate of installation has risen significantly over the past three years. It says this is due in large part to the volatility of the financial markets in recent years, which has resulted in an increased demand for timely market information.

In the first five months of the company's current financial year, which ends in September, new Telerate terminals were being installed in the U.S. at an average rate of 197 per month. That compares with an average rate of 137 in 1982, 100 in 1981 and 58 a month in 1980.

### U.S. bank bid extended

BY PAUL TAYLOR IN NEW YORK  
**BRASILINVEST SA** Investimentos Particulares e Negocios has further extended its cash tender offer through its subsidiary, Brazilinvest Overseas Bank, a Bahamian commercial bank, for all outstanding capital shares of New York's First Women's Bank at \$15 a share until April 30.

The Brazilian banking company, which first launched its tender offer in November, is seeking a minimum 51 per cent stake, or 190,000 shares, under its offer.

The offer, which would provide

### Banco di Napoli increases earnings

By Our Rome Staff  
**BANCO DI NAPOLI**, Italy's seventh largest bank, reports a net profit of L76m (\$4.8m) for 1982, against L58m a year earlier.

The bank's balance sheet shows a total of L21,500m. Within this, savings deposits are said to have expanded by about a fifth.

Dr Rinaldo Ossola, a former deputy governor of the Bank of Italy, quit in December after a dispute with the in-built Christian Democrat majority on the board over whether professional or political considerations should govern policymaking in the state-owned institution.

A replacement still has to be found and this week it fell to the deputy chairman, Sig Aristide Savignone, to announce the bank's fortunes in 1982.

Although a director-general, Sig Ferdinando Ventriglia, was appointed in January by Sig Giovanni Goria, the Treasury Minister, the bank is said to still lack direction.

Sig Goria has indicated that he intends shortly to call a meeting of the Committee of Credit and Savings, the state body with responsibility for such appointments, and to name a new chairman himself if the squabbling political factions within the committee cannot reach agreement.

Chairmen are also still to be appointed in the Banco di Sicilia and in more than 20 smaller state-controlled banks and Casse di Risparmio.

Banco di Sicilia's net profits, meanwhile, rose to L10.4bn for 1982 from L7.1bn the previous year.

The bank said it had set aside funds for amortisation valued at L31.1bn and had placed L153.7m in risk reserves and other funds.

Overall value of the bank's loans totalled L12,100bn at the end of 1982.

### LONDON RECENT STOCKS

EQUITIES									
Issue	Amount	Latest	1982.5	Stock	Change	Net	Div.	Yield	Notes
price	paid up	date	High	Low	price	div.			
240	100	148	122	240	100	148	122	240	100
118	100	100	100	118	100	100	100	118	100
118	100	100	100	118	100	100	100	118	100
118	100	100	100	118	100	100	100	118	100
118	100	100	100	118	100	100	100	118	100
118	100	100	100	118	100	100	100	118	100
118	100	100	100	118	100	100	100	118	100
118	100	100	100	118	100	100	100	118	100
118	100	100	100	118	100	100	100	118	100
118	100	100	100	118	100	100	100	118	100

### FIXED INTEREST STOCKS

Issue	Amount	Latest	1982.5	Stock	Change	Net	Div.	Yield	Notes
price	paid up	date	High	Low	price	div.			
99.83	100	104	104	99.83	100	104	104	99.83	100
100.27	100	104	104	100.27	100	104	104	100.27	100
100.27	100	104	104	100.27	100	104	104	100.27	100
100.27	100	104	104	100.27	100	104	104	100.27	100
100.27	100	104	104	100.27	100	104	104	100.27	100
100.27	100	104	104	100.27	100	104	104	100.27	100
100.27	100	104	104	100.27	100	104	104	100.27	100
100.27	100	104	104	100.27	100	104	104	100.27	100
100.27	100	104	104	100.27	100	104	104	100.27	100

### "RIGHTS" OFFERS

Issue	Amount	Latest	1982.5	Stock	Change	Net	Div.	Yield	Notes
price	paid up	date	High	Low	price	div.			
250	100	250	250	250	100	250	250	250	100
118	100	118	118	118	100	118	118	118	100
118	100	118	118	118	100	118	118	118	100
118	100	118	118	118	100	118	118	118	100
118	100	118	118	118	100	118	118	118	100
118	100	118	118	118	100	118	118	118	100
118	100	118	118	118	100	118	118	118	100
118	100	118	118	118	100	118	118	118	100
118	100	118	118	118	100	118	118	118	100

### Liem group buys Dutch trader for \$19.5m

BY WALTER ELLIS IN AMSTERDAM  
**FIRST PACIFIC** Investors of Indonesia is to acquire 51 per cent of Hagemeijer, the long-established Dutch trading group.

First Pacific has agreed with Hagemeijer to pay Fl 38.25 for each of the 148m shares it needs to complete the transaction. This puts a price of some Fl 55m (\$19.5m) on the deal - Fl 2.3m above the market level suggested by last Friday's closing price on the Amsterdam Stock Exchange.

Hagemeijer is a 63-year-old Dutch trading house. In recent years it has lost something of its glitter. In the six months ended June 1982 it suffered a Fl 10m deficit but it hoped for an improvement in the six months to December.

First Pacific, part of the Liem group, is known to be interested primarily in Hagemeijer's commercial experience and trading network in the Far East. The Indonesian group, owned by the Liem family, of Chinese origin, intends to preserve the identity and operational independence of Hagemeijer, which will in future concentrate on trade and reduce its interests in industrial ventures.

Hagemeijer, with its headquarters in Amsterdam, employs a workforce of 5,000 and still has operations in Indonesia, Singapore and Brunei. Liem is one of the biggest investment and manufacturing companies in Asia, with extensive interests in textiles, shipping, cement and financial services.

The Flemish executive, the administrative authority for the northern half of Belgium, is to inject Bfr 600m (\$12.5m) into Sidal, the Belgian-based aluminium subsidiary of Hoogovens, the Dutch steel group.

The transaction will give the Flemish executive 27.7 per cent of Sidal, until now a wholly owned Hoogovens subsidiary.

### French heavy engineering group ahead

By David Housego in Paris  
**ALSTHOM-ATLANTIQUE**, the French heavy engineering and shipbuilding group, pushed up net profits last year by 19 per cent to FF 249m (\$44m). Total sales, of which 55 per cent were generated abroad, rose by 6 per cent to FF 18.6bn.

The group, which is controlled by the nationalised Compagnie Generale d'Electricite, is increasing its dividend before tax credits from FF 12 in 1981 to FF 13.5. In June last year, the group raised its capital by 40 per cent to FF 532.3m following a rights issue.

Alsthom, which is heavily involved in nuclear engineering and manufacturing locomotives and rolling stock, is increasingly generating sales from its overseas activities. The group picked up new orders last year worth FF 23m, of which 62 per cent came from exports, compared with orders of FF 18.1bn in 1981.

### State support for RSV break-up

By Walter Ellis in Amsterdam  
**DUTCH** MPs yesterday added their support to a Government plan for the splitting up of RDM, an important division of the failed shipbuilding group, RSV. Mr Gij van Ardenne, the Dutch Economics Minister, wants RDM's ship repair and offshore activities closed down and has made such a closure the precondition of further state aid to remaining RDM units.

RDM's remaining activities - the only ones considered viable by the government - are naval ship construction, machine engineering and heavy plant manufacturing.

April 1 has been given as the deadline for the closure agreement.

RSV was placed in receivership last month when the company said that it could not continue in business without substantial further injections of cash by the government.

Since 1977, the Dutch state has loaned some Fl 2bn (\$740m) to RSV.

This announcement appears as a matter of record only.

## Farm Credit Corporation

(An agent of Her Majesty in right of Canada)

### Société du crédit agricole

(Mandataire de Sa Majesté du chef du Canada)

Canadian \$50,000,000

12 1/2% Notes due March 30, 1993

**Wood Gundy Limited**  
**Amro International Limited**  
**Banque Bruxelles Lambert S.A.**  
**Crédit Lyonnais**  
**Goldman Sachs International Corp.**  
**Swiss Bank Corporation International Limited**

**Société Générale de Banque S.A.**  
**The Bank of Bermuda Limited**  
**Commerzbank Aktiengesellschaft**  
**Dominion Securities Ames Limited**  
**Morgan Stanley International**  
**Union Bank of Switzerland (Securities) Limited**

Algemeene Bank Nederland N.V.	Arnhold and S. Bleichroeder, Inc.	Banca del Gottardo	Banca Nazionale del Lavoro
Bank of America International	Bank Gutzwiller, Kurt, Bungenier (Overseas)	Bank Heusser & Cie. AG	
Bank Leu International Ltd.	Bank Mees & Hope NV	Bankhaus Hermann Lampe	Banque Générale du Luxembourg S.A.
Banque Indosuez	Banque Internationale à Luxembourg	Banque Ippa S.A.	Banque Nationale de Paris
Banque de Neuville, Schlumberger, Mallet	Banque Paribas	Banque Populaire Suisse S.A. Luxembourg	Banque Worms
Bayerische Bank Group	Baring Brothers & Co.	H. Albert de Bary & Co. N.V.	Bayerische Hypothek- und Wechsel-Bank
Bayerische Landesbank Girozentrale	Bayerische Vereinsbank	Berliner Bank	Berliner Handels- und Frankfurter Bank
Breisch Pinschof Schoeller	Burns Fry	Caisse Centrale des Banques Populaires	Caisse des Dépôts et Consignations
Chase Manhattan Capital Markets Group	Chemical Bank International Group	CIBC	Citicorp Capital Markets Group
Continental Illinois Capital Markets Group	County Bank	Crédit Commercial de France	Crédit Général S.A. de Banque
Credit Suisse First Boston	Creditanstalt-Bankverein	Daiva Europe	Richard Daus & Co. Bankiers
Deutsche Girozentrale	Deutsche Landesbank	Dresdner Bank	Enskilda Securities
F. van Lanschoot, Bankiers N.V.	Genossenschaftliche Zentralbank AG	Girozentrale und Bank der Österreichischen Sparkassen	First Chicago
Hambros Bank	Handelsbank N.V. (Overseas)	Hessische Landesbank	Hill Samuel & Co.
The Hongkong Bank Group	Kidder, Peabody International	Kleinwort, Benson	Kreditbank N.V.
Lehman Brothers Kuhn Loeb	Lloyds Bank International	LTCB International	McLeod Young Weir International
Merrill Lynch International & Co.	Midland Doherty	Mitsubishi Bank (Europe) S.A.	Samuel Montagu & Co.
Morgan Grenfell & Co.	Morgan Guaranty Ltd	Nederlandse Credietbank NV	Nesbitt, Thomson
The Nikko Securities Co. (Europe) Ltd.	Nomura International	Norddeutsche Landesbank	Sal. Oppenheim & Co.
Orion Royal Bank	Österreichische Länderbank	Pierson, Holding & Pierson N.V.	Pitfield Mackay Ross
Rea Brothers Plc	Renouf International (N.Z.)	Richardson Greenshields of Canada (U.K.)	
Selomon Brothers International	Sanwa Bank (Underwriters)	Schoeller & Co.	J. Henry Schepder Wagg & Co.
Société Générale	Société Générale Alsacienne de Banque		Société Séquanaise de Banque
Standard Chartered Merchant Bank	Svenska Handelsbanken Group	Verband Schweizerischer Kantonalbanken	
Verbind- und Westbank	S.G. Warburg & Co. Ltd.	Westdeutsche Genossenschafts-Zentralbank e.G.	
Westdeutsche Landesbank	Westfalentank	Yamaichi International (Europe)	

March 1983



## INTL. COMPANIES &amp; FINANCE

## MALAY LEADERS IN DILEMMA OVER HK EXPOSURE

## BMF loans cause growing concern

BY WONG SULONG IN KUALA LUMPUR

DISCLOSURES of the extent of Bank Bumiputra's commitments to troubled property groups in Hong Kong are continuing to cause concern to Malaysia's leaders. With as much as U.S.\$300m thought to have been lent by the bank's subsidiary in the Colony, Bumiputra Malaysia Finance (BMF), to Carrian, Eda and to jeweller Mr Kevin Hsu, the Government faces an increasingly delicate task in coping with both the financial and political consequences.

The fact that the amount lent is more than the total paid-up capital and shareholders funds of Bank Bumiputra at the end of 1981, the latest year in which the bank's audited accounts are available, has added to the concern.

Press reports that a sum of HK\$3.6m (U.S.\$40,000) was transferred into a company belonging to a director of the bank and BMF, and his wife in September 1981 by Mrs Chung Ching-Man, wife of the Eda chairman, two days before BMF extended a U.S.\$40m loan to Eda, which is now in liquidation, has further complicated matters.

Of this loan only U.S.\$4m has been repaid, and the remaining U.S.\$36m is secured against Eda shares, now virtually worthless considering Eda's massive debts.

The dilemma facing the Malay leadership and the silence on the parts of Bank Negara, the Malaysian Central Bank and Bank Bumiputra over the issue, has to be viewed against the following factors.

Firstly Bank Bumiputra was set up by the Malaysian Government specifically to help the economically weak, but politically dominant indigenous Malays (Bumiputras) to compete with the country's powerful Chinese community. The fact that it has got itself so deeply involved in Hong Kong, and the prospects of suffering massive losses as a result of the property market collapse here, is regarded by many Malays as an unacceptable deviation.

Second, the three men at the loans controversy, Tan Sri Ramarul Ariffin (past executive chairman of Bank Bumiputra), Mr Lorrain Osman and Mr Hashim Shamshudin (both

directors of the Bank and of BMF) are close associates of Tengku Razaleigh, the Finance Minister, who was the bank's chairman before joining the cabinet in 1978.

Tengku Razaleigh is still considered to be a challenger to Datuk Musa Hitam, the deputy prime minister and home minister and both are lobbying fiercely for next year's party elections.

Tengku Razaleigh has strenuously dissociated himself with the BMF's loans issue, saying he had little knowledge or control over the subsidiary's operations. Nevertheless, he has been so closely identified with the bank in the past that the loans controversy is seen as extremely damaging to his political prospects.

Finally, the Malay leadership and Bank Negara have to be very careful not to say or do anything that could undermine public confidence in Bank Bumiputra, now Malaysia's largest bank.

The question of confidence is all the more important now that 70 per cent of Bank

Bumiputra's equity has been transferred to Permodalan Nasional, the Government's investment agency.

Permodalan is being used, through the launching of a unit trust scheme, to galvanise Malay capital to achieve the new economic policy goal of 30 per cent Bumiputra ownership of the country's corporate wealth.

Hence it is crucial that whatever the losses suffered by the bank as a result of its Hong Kong activities, they do not serve to erode Malay confidence in the unit trust scheme. The scheme relies on investments in blue chip Malaysian companies, including Bank Bumiputra, to pay attractive dividends and bonuses, in order to attract Bumiputra participants.

It is certain, however, that the Government and Bank Negara will back Bank Bumiputra to the hilt, as they cannot afford to do otherwise. A major overhaul of Bank Bumiputra's management and operations is on the cards, but again, this will be done with little publicity or fanfare.

## Big Singapore banks show marginal rises

By George Lee in Singapore

TWO of Singapore's "Big Four" commercial banks, Overseas-Chinese Banking Corporation (OCBC) and the United Overseas Bank (UOB), have reported slightly improved results for 1982.

OCBC managed a marginal rise of 1.1 per cent in net profit, after minority interests and allocations to inner reserves, to S\$122.6m (U.S.\$98.7m).

It has also proposed a scrip issue of one share for every 10 held which will lift the group's issue capital to S\$452.9m.

Profit of the parent bank grew at a faster pace of 6.3 per cent to S\$94.1m. The group has proposed a final gross dividend of 6 per cent plus a bonus dividend of 7 per cent, making a total of 13 per cent for the year.

The UOB group reported a 5.2 per cent improvement in net profit, after minority interests and allocations to inner reserves, to S\$140.3m.

The parent bank, however, showed a more significant improvement in profit of 23 per cent to S\$111.8m.

The UOB group has proposed a gross dividend of 10 per cent, making a total of 18 per cent for the year.

Two of UOB's subsidiaries, United Overseas Finance and United Overseas Insurance, showed declines in earnings.

UOF reported a 13 per cent fall in profit after tax to S\$7.116m. The finance subsidiary has proposed a first and final gross dividend of 10 per cent. UOI reported a 35 per cent fall in post-tax profit to S\$5.1m and has declared a first and final gross dividend of 12.5 per cent.

## Sanko Steamship restructuring

BY YOKO SHIBATA IN TOKYO

SANKO STEAMSHIP, one of the world's major shipping groups in terms of ship bottoms operated, has drawn up a business reconstruction and fleet restructuring programme.

It involves almost halving its fleet to 130 ships totalling some 12m dwt over the two years to March 1985.

Sanko owned 250 vessels, totalling 22.18m dwt at end September, 1982, of which tankers accounted for 113 vessels, totalling 14.71m dwt or 66 per cent. As a result of the high proportion of tanker volume owned the company has been badly hit by the poor demand for oil caused by the recession and expects operating losses of ¥33bn (¥137m) before extraordinary items in the year ending this month, compared with operating losses of ¥7.4bn in 1981-82.

The company has reduced its fleet in 1982-83 by 30 vessels totalling 2m dwt (including

sales of four very large crude carriers for scrap), to the current level of 20m dwt.

Under the two-year restructuring programme the company plans to reduce the fleet by a further 16m dwt by selling ships as well as shipyards. According to the expiration of chartering contracts, or by laying them up.

However, the company also intends to carry out a fleet expansion programme by newbuilding or by the chartering of modern and competitive small bulk carriers.

Sanko plans to replace old tankers by efficient and competitive new ships at a time when shipbuilding prices have hit rock-bottom, and then to deliver new ships when the economy, and the bulk carrier market, is on an upward trend.

The company will charter 14 small bulk carriers on a long-term basis from the Sumitomo Corporation trading group, of which six vessels are to be built

by Oshima Shipyard and eight by Mitsui Shipbuilding and Engineering, to be delivered from 1984 to 1985.

Sanko's fleet expansion plans have made a considerable impact on Japan's shipbuilders as well as ship yards. According to shipbuilding industry assessments, if rumours of plans by Sanko to add 60 to 70 bulk carriers to its fleet in the next few years prove well-founded, Japanese shipbuilders would be saved from having to make yard facilities idle. This would also save Japanese shipbuilders from scrambling for unprofitable orders.

Ship prices, which had been on a steep downward trend since last autumn, are now showing signs of lifting again. Greek and Hong Kong shipowners, having judged that the shipbuilding market has reached the bottom, have begun to sound-out orders from Japanese builders of medium-sized ships.

## Selling wave hits Bahrain shares

BY MARY FRINGS IN BAHRAIN

A WAVE of selling has hit Bahrain's domestic share market since the two dozen locally-owned companies started declaring dividends at the end of January.

Bank and insurance company shares were regarded as blue chip investments but prices have fallen by up to 50 per cent in a sudden loss of confidence sparked off by the oil price debate and the reduction to 20 per cent of operating capacity at

Bahrain's 250,000 barrels a day refinery.

The only investors buying heavily have been the state social security and pension funds, but their intervention has not been sufficient to support prices. The usually sought-after Bahrain Bank and Kuwait (BBK) shares have fallen to BD 13 from BD 22 at the beginning of the year and the timing of a public share float for Bahrain Investment Company, which has due to go to the market in April for BD 4m (U.S.\$10.6m) as part of a five-fold increase in capital, must now be in question.

Representatives of the three national banks, National Bank of Bahrain, BBK, and Al Ahl Commercial Bank, are holding meetings to discuss the situation, but nothing has yet come of a suggestion put forward in Kuwait to form a BD 50m (¥130m) company to trade in local shares, and so bolster demand.

Bahrain does not yet have an official stock exchange, although a team of advisers is now drawing up recommendations for the

establishment of one by the end of the year. Shares in Bahraini public companies, which include hotel, cinema, trading and ship repair companies, and Bahrain Telecommunications, are traded either through brokers or by private transfers.

Bahrain Telecommunications (Batelec), which took over the Bahrain operations of Cable and Wireless in July 1981, has announced a profit of BD 21m (U.S.\$55.7m) for its first 18-month accounting period.

A total of BD 12m will be distributed to shareholders on the basis of a 5 per cent dividend for the second half of 1981 and a 15 per cent dividend for 1982. Employees are to get a 6 to 7 per cent cost-of-living increase to their salaries, backdated to January 1 this year.

Cable and Wireless manages Batelec under a five-year contract and has a 40 per cent stake in the BD 40m public company. The local shareholding is split between the Government of Bahrain (BD 10m), banks and commercial companies (BD 20m), and public subscribers (BD 6m).

## Sharply reduced profits for Ivory Coast banks

BY PETER BLACKBURN IN ABIDJAN

THE IVORY COAST'S two largest banks have reported sharply reduced net profits for the year to September 1982. The poor results reflect the country's worst recession since independence in 1960 and a drop in real GDP growth to 1.4 per cent from 6 per cent between 1981 and 1982.

Societe Generale de Banque en Cote d'Ivoire, the country's largest bank, reported a 68 per cent drop in net profits to CFA 316m (U.S.\$90.9m) and will not distribute a dividend this year. A profit was only achieved

after a CFA 620m revulsion of the bank's Abidjan headquarters. The balance sheet rose by 11 per cent to CFA 231bn (U.S.\$59.1bn).

The Banque Internationale pour le Commerce et l'Industrie de la Cote d'Ivoire, the country's second largest bank, reported a 98.5 per cent fall in net profits to CFA 216m but will still distribute a dividend.

Reduced profitability was due mainly to increased financial and operating costs with only a very slight growth in turnover, according to the banks.

## Marina development for HK's New Territories

BY ROBERT COTTELL IN HONG KONG

A HK\$1bn (U.S.\$150m) marina project is planned for Tuen Mun, in Hong Kong's New Territories by developer, Baynard, a company associated with the Kwok family.

Baynard has paid HK\$8.5m for the 40-hectare site, about half of which is sea-bed requiring reclamation. The development will involve 300 boat berths, a minimum of 1,550 apartments, and a commercial centre.

Of the reclaimed land, 15 hectares will be returned to the Government when it has been formed and serviced. The project is expected to take six years to complete.

The Hong Kong Government is to delay the granting of seven sites for property development associated with the building of the Mass Transit Railway Corporation's "Island Line" on Hong Kong Island. It says it plans to delay by at least six months the granting of the sites due to the depressed state of the property market.

All these securities have been sold. This announcement appears as a matter of record only.

## New Issue



## The Cadillac Fairview Corporation Limited

\$112,500,000

Participating Mortgage Bonds due February 28, 1995 and 5,625,000 Common Share Purchase Warrants

Offered in Units, consisting of \$1,000 principal amount of Participating Mortgage Bonds and 50 Common Share Purchase Warrants. The Bonds, which will be secured by a charge on nine of the Company's Shopping Centres, will carry a fixed interest rate of 11 1/4% and will also be entitled to Additional Interest Payments, equal to 15% of Net Participation Income generated by these Shopping Centres. The Warrants will entitle the holder to purchase one common share of Cadillac Fairview at \$9.75 during the period commencing May 6, 1983 and ending on March 31, 1988.

## McLeod Young Weir Limited

Wood Gundy Limited

Pitfield Mackay Ross Limited

Bell Gouinlock Limited

Odium Brown Limited

Molson, Rousseau Inc.

R.A. Daly &amp; Company Limited

Dominion Securities Ames Limited

Merrill Lynch, Royal Securities Limited

Pemberton Securities Limited

F.H. Deacon, Hodgson Inc.

Osler, Wills, Bickle Limited

Moss, Lawson &amp; Co. Limited

## Burns Fry Limited

Richardson Greenshields of Canada Limited

Midland Doherty Limited

Bache Securities Inc.

Geoffrion, Leclerc Inc.

Brown, Baldwin, Nisker Limited

Scotia Bond Company Limited

Nesbitt Thomson Bongard Inc.

Walwyn Stodgell Cochran Murray Limited

Lévesque, Beaubien Inc.

McLean, McCarthy &amp; Company Limited

Burgess Graham Securities Limited

Tassé &amp; Associés Limitée

March 1983

## AIBD LISTINGS

It is proposed to publish the AIBD listings for March 1983 on Monday 18th April, 1983. For readers who particularly buy the Financial Times for these listings we now offer a new service. Subscriptions are available on a yearly basis—U.K. and overseas.

For subscription information please contact:

FINANCIAL TIMES

Subscription Department

Minster House, Arthur Street

London EC4R 9AX

Telephone: 01-623 1211 ext. 207



U.S. \$30,000,000

KOREA FIRST BANK

(Incorporated with limited liability in the Republic of Korea)

Floating Rate Notes Due 1989

In accordance with the provisions of the Notes notice is hereby given that for the interest period from March 30 to September 30, 1983 the Notes will carry an interest rate of 10 1/4% per annum. The interest payable on the relevant interest payment date, September 30, 1983, against Coupon No. 4 will be U.S.\$261.94.

The Chase Manhattan Bank, N.A., London Agent Bank

When you're doing business with Turkey, only one bank makes you feel this close.

When you're trading with an increasingly important market, you need the finest bank to look after your interests on the spot.

And when the market is Turkey, that means Interbank: Turkey's leading wholesale bank.

Founded in 1888 as Banque de Salonique, we've specialized since then in import/export finance—now Turkey's fastest-developing economic sector.

Some 1982 examples: Interbank financed 20% of Turkey's oil imports from North Africa.

We recently handled the two largest LCLs covering transit exports from the UK and West Germany through Turkey to the Middle East.

And we are one of two Turkish banks participating in the largest guarantee facility syndicate for Turkish contractors in Saudi Arabia.

We're strong. We're growing fast. We're highly profitable. And we work mainly with the top 100 companies and government agencies in Turkey.

Our outstanding financial results are a reflection of our high-volume transactions and low overheads.

Interbank's internationally-qualified staff are always available by phone or telex, and are ready to travel at short notice.

When you're doing business with Turkey, Interbank is your natural and best possible banking partner.

Some key Interbank figures as of 31st Dec. 1982 (unaudited):

Total Deposits: TL 43,713,443,000

Total Assets: TL 65,959,007,000

Shareholders Equity: TL 3,039,674,000

Share Capital increased to TL 4,000,000,000 (TL 1,375,000,000 paid up at June 30 1982)

INTERBANK

THE TURKISH BANK FOR INTERNATIONAL TRADE



## INTL. COMPANIES &amp; FINANCE

## Kemper gets ready to take on Wall Street's giants

MIDDLE-SIZED stockbrokers in the U.S., as elsewhere, are doomed to a lingering death — squeezed between Wall Street's increasingly aggressive investment banks, financial conglomerates like Prudential of America and American Express, and giant financial houses such as Merrill Lynch and E. F. Hutton.

That, at any rate, is what they say on Wall Street, and the view is supported by hard evidence. The market share of the top half dozen U.S. securities houses has increased in recent years.

However, things seem to look different out in Illinois, the home of the Kemper group — diversified financial services business with assets of over \$6bn. Kemper believes that the medium-sized regional brokers have a future — and in the last year or so it has backed that view by buying three such firms, for the best part of \$300m.

With around 1,100 registered representatives, it has come from nowhere into the top 15 U.S. securities groups.

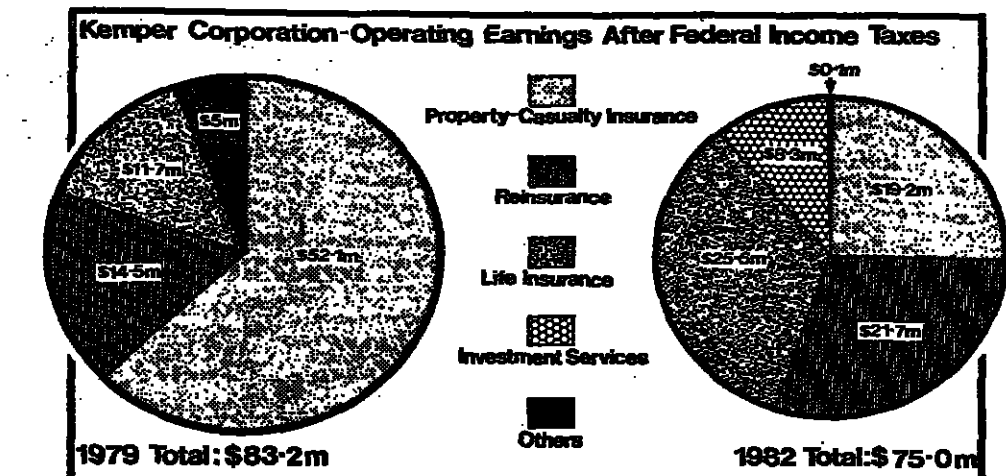
"I don't think the regionals are going out of business by a long shot," asserts Mr Joseph Luecke, Kemper's chairman. "I just don't believe we're going to have all these financial products funnelled through a single source."

Kemper's interest in this view is not born of its recent acquisitions. One of its subsidiaries, Kemper Financial Services manages around \$18bn of money market funds, pension fund portfolios and other investment instruments, most of which are sold through independent regional brokers. And its first bid for a broking firm of its own, Blunt Ellis and Loewi of Milwaukee and Chicago, was mainly a defensive measure.

"Two other companies made an offer for Loewi," says Mr Luecke. "They were right in our backyards — and they sold about \$1bn of our products. So we hated to see them go."

A few months later, another opportunity more or less fell into Kemper's lap. Bateman Eichler, Hill Richards of Los Angeles was on the point of being swallowed up by Prudential, but responded eagerly to Kemper's last-minute intervention. "We wanted a West Coast presence," says Mr Luecke, "and by now we had decided that this was a good business to be in."

A third step came in the closing months of 1982, when Kemper bought 80 per cent of the Cleveland-based Prescott,



Ball and Turben.

The bids were expensive, working out at around two-and-a-half to three times book value. But the timing was fortunate, with an explosive rise in U.S. securities business getting under way last summer. And Kemper can boast a diversification record which is better than most.

The group was founded before the First World War as a policyholder-owned insurer of Chicago lumberyards, and one of its major components today is still the Lumbermens Mutual Casualty Company. The main moves out of property-casualty insurance started in the late 1960s, when Lumbermens spun off a stockholder-owned subsidiary, Kemper Corporation in which it holds 52 per cent of the shares.

Since then, Kemper Corporation has built a substantial reinsurance business and a large life insurance operation. Among U.S. companies, it ranks ninth in terms of ordinary life insurance issued and its investment-type offerings (mainly deferred annuities) have been through a period of explosive growth.

Kemper Corporation also owns the investment management company and spearheaded the move into the securities business.

The Bateman purchase was made by Lumbermens in order not to strain the corporation's balance sheet. But Mr Luecke plans to transfer it into the stockholder-owned company in due course.

Mr Luecke recognises that the relationship between the

stockholder-owned Kemper Corporation and the policyholder-owned mutual companies (of which Lumbermens is the biggest) leaves some confusion in investors' minds. There are also obvious conflicts of interest — the companies share the same boards of directors and parcel out overhead expenses between themselves. The directors have a special committee to deal exclusively with any problems in this area.

However, the great advantage of the link is that the mutuals are a source of capital to the Corporation — apart from helping out with the Bateman bid. Lumbermens has reinvested substantial dividends in the Corporation over the years. In addition, the Kemper group is able to achieve economies of scale on the property-casualty business, where the interests of the mutuals and the Corporation are pooled together.

Kemper Corporation's diversification has served it well in recent years. Intense competition in the property-casualty industry cut operating earnings in this sector from \$52m after tax in 1979 to just over \$18m in 1982 — but the Corporation's overall operating earnings fell from \$83m only so far as \$75m over the period. Mr Luecke thinks that property-casualty will post a recovery this year, with the help of higher premium rates in personal lines of business and lower weather-related losses in the Mid-West of the U.S.

Meanwhile, the newly-acquired broking firms are keeping their old identity, and are being run more or less as independent profit centres. "We don't have a Kemper pattern to stick on these people," Mr Luecke says. "It would be a serious mistake to force sales of our products through them."

Even with the Lumbermens' backing, Kemper does not have the resources to turn itself into a national securities company. Instead, it aims to protect the distribution of its existing financial products, and to establish a niche in the retail segment of the brokerage business which it does not believe will be vulnerable to competition from groups like Sears Roebuck which are attempting to build up a big volume of low margin business.

In addition, says Mr Luecke, "these are very profitable operations. If they were not able to stand alone and they had to depend upon supporting something else, we wouldn't have them."

But what about the evidence that this type of regional firm is losing its position in the marketplace? Mr Luecke is sanguine. He cites the precedent of doom-watching in other sectors of the group's business. "I have been hearing for 30 years that the independent agent is going out of the property-casualty business and the direct writers are taking over."

"Hey, look," he says firmly. "I don't believe it."

Richard Lambert

This advertisement complies with the requirements of the Council of The Stock Exchange.

U.S. \$125,000,000

**Bank of Tokyo (Curaçao) Holding N.V.**  
(Incorporated with limited liability in the Netherlands Antilles)



11% Guaranteed Bonds Due 1990

Unconditionally guaranteed by

**The Bank of Tokyo, Ltd.**  
(Incorporated with limited liability in Japan)

The following have agreed to subscribe or procure subscribers for the Bonds:

Credit Suisse First Boston Limited

Morgan Guaranty Ltd

S. G. Warburg & Co. Ltd.

Bank of Tokyo International Limited

Algemene Bank Nederland Limited

Amro International Limited

Banque Nationale de Paris Chase Manhattan Limited

Citicorp International Bank Limited

County Bank Limited

Daiwa Europe Limited

Deutsche Bank Aktiengesellschaft

Kredietbank S.A. Luxembourgeoise

Lloyds Bank International Limited

Manufacturers Hanover Limited

Samuel Montagu & Co. Limited

Morgan Stanley International

Nomura International Limited

Orion Royal Bank Limited

Société Générale

Swiss Bank Corporation International Limited

The Bonds, issued at 100 per cent, plus accrued interest, have been admitted to the Official List by the Council of The Stock Exchange, subject only to the issue of the temporary global Bond. Interest is payable annually in arrears on 1st April, the first payment being made on 1st April, 1984.

Full particulars of the Bonds are available in the Extel Statistical Service and may be obtained during usual business hours up to and including 13th April, 1983 from the brokers to the issue:

Strauss, Turnbull & Co.,  
3 Moorgate Place,  
London EC2R 6HR  
30th March, 1983

The combination of

**American Express International  
Banking Corporation**

and

Trade Development Bank, Geneva  
Trade Development Bank Overseas Inc.  
Trade Development Bank (Luxembourg) S.A.  
Trade Development Bank (Uruguay) S.A.

has become effective.

The undersigned initiated and advised in this transaction



**Shearson/American Express Inc.**

March 2, 1983

## Banco Hispano Americano, S.A. and Banco Urquijo, S.A.

Banco Hispano Americano, S.A. and Banco Urquijo, S.A. are pleased to announce to their Shareholders, clients and correspondent banks the results of the offer for the outstanding Ordinary Shares of Banco Urquijo, S.A. The offer was made under the following conditions:—

1. Banco Hispano Americano offered two Banco Hispano Americano, S.A. Ordinary Shares of Pesetas 500 each for every three Banco Urquijo, S.A. Ordinary Shares of Pesetas 1,000 each.
2. The offer, which expired on March 18, 1983, was for a maximum of 8,579,401 Ordinary Shares of Banco Urquijo, S.A. and could be withdrawn if total acceptances did not reach a minimum of 3,805,954 Ordinary Shares.

As a result of this offer Banco Hispano Americano, S.A. has acquired 7,887,690 Ordinary Shares of Banco Urquijo, S.A. which, together with Shares already held, amount to a total of 9,050,019 representing 92.9% of the outstanding Share Capital of Banco Urquijo, S.A.

This announcement appears as a matter of record only.

March 1983

## CHASE MANHATTAN LIMITED

now also making markets in

### Fixed Rate Eurobonds

TELEPHONE

01-600 6080

REUTERS PAGES

STRAIGHTS: CML E/F/G FLOATING RATE NOTES: CML A/B/C/D



CHASE MANHATTAN CAPITAL MARKETS GROUP



## Debts provision leaves Kleinwort Benson behind

	1982 HK\$	1981 HK\$
Shareholders funds	39,043,617	36,734,525
Fixed assets	26,366,517	14,105,528
Investments	78,951,782	110,077,591
Term deposits with banks	761,435,621	398,662,794
Net current assets	93,281,261	45,070,975
	960,065,181	567,806,878
Deferred taxation	(6,514)	(43,609)
Insurance fund	(921,015,050)	(531,028,744)
Net assets	39,043,617	36,734,525

هكذا صمّم الأصل



## IMI holds on in second half but reduces final

cash and short-term deposits of £14.55m (£20.8m) and overdrafts and other bank borrowings of £19.6m (£12.53m). Investments are down from £28.69m to £14.6m.

● **comment**

IMF's half year dividend cut has been followed by a slightly less severe full year reduction which points to a steady continuation of the slightly improved trading conditions of the last few months. With its new acquisitions, the group would have shown no trading growth at all last year, but the 2.5 per cent volume decline in the UK marked a substantial second half recovery, particularly in the building materials products. The

but the drain on profits from this area is now coming under control. Cornelius, the U.S. drinks dispenser company, should also increase its trading contribution, which probably accounted for around 58m for 16 months last year. With the U.S. auto industry showing signs of renewed demand, and the prospect of a sharply reduced redundancy charge despite rationalisation in the cooperatives, the market is now looking for pre-tax profits of around 58m this year.

remains difficult. Although performance in the second half showed improvement, earnings remained depressed. The first stage of restructuring manufacturing operations has been completed. Bank interest

	\$117,750
(C&B, 1982).	

**ESTATES AND GENERAL INVESTMENTS**—Finn's dividend of 1.25 net (1.15) per share was paid in January 1982 for the year. Turnover (4.19x) (\$294m); interest payables \$7.1m (1981: \$6.5m). Profit before tax (\$1,400,000); tax \$231,000 (\$138,000). Earnings per 20p share 34p (4.1p). A number of substantial portfolio acquisitions in 1982 added surplus of £2m over book value which brought net asset value to 117p (109p).

**SECURITY TRUST—GROSS** revenue £2.6m (£2.43m) for period August 1, 1982 to January 31, 1983. Net revenue £1.5m (£1.4m). The company's 1983 Bond in term 2.75p (alms) already announced.

remains difficult. Although performance in the second half showed some recovery, margins remained inadequate for 1982. Year 1982 earnings were \$1.15 per share. Year 1983 earnings reflecting operations last year completed. Bank interest \$117.72 (\$2.50).

**ESTATES AND GENERAL INVESTMENTS**—Final dividend of 1.2a net (1.15) for 1982 making 1.9a (1.75) for 1983. Year 1982 earnings \$1.15 (\$1.00); interest payable \$1.71a (\$1.52m); profit before tax \$1.03m (\$1.00m); profit after tax \$1.03m (\$1.00m); earnings per 20p share 4.3p (4.1p). A valuation of the portfolio at December 31 was \$1.03m (\$1.00m). The value over book value which brought net asset value to 117p (109p).

**ARLHURD GOVERNMENT SECURITIES**—Final dividend of 1.2a net (1.15) for 1982 making 1.9a (1.75) for 1983. Year 1982 earnings \$1.15 (\$1.00); interest payable \$1.71a (\$1.52m); profit before tax \$1.03m (\$1.00m); profit after tax \$1.03m (\$1.00m); earnings per 20p share 4.3p (4.1p). A valuation of the portfolio at December 31 was \$1.03m (\$1.00m). The value over book value which brought net asset value to 117p (109p).

.....

**BRITISH AEROSPACE PUBLIC LIMITED COMPANY, WEYBRIDGE, SURREY**





### Financial results for the year to 31st October 1982

	1982 £'000	1981 £'000
Turnover	31,193	22,213
Profit before Tax	1,736	1,865
Shareholders' earnings	1,861	1,668
Retained profits	1,560	1,112
Earnings per share	30.8p	27.6p
Dividends per share	5.0p	4.0p
Shareholders' funds	17,211	15,384

- \* Turnover up by 40%
- \* Margin adversely affected by costs of developing new products
- \* Earnings per share up by 11.6%
- \* Dividends for year up by 25%
- \* Nationalisation compensation submission to European Commission of Human Rights declared admissible. This is a major step forward. Commission now considering merits and in due course will conduct friendly settlement negotiations.

DA SUBSIDIARY OF DAVID BROWN HOLDINGS LIMITED

### M. J. H. Nightingale & Co. Ltd.

27/28 Lovat Lane London EC3R 8EB		Telephone 01-421 1212	
1982-83	Company	Price Change	Gross Yield
142	120 Ass. Int. Ind. Ord.	135	6.4
156	117 Ass. Int. Ind. Ord.	151	6.4
74	67 Airsprung Group	63	6.1
46	32 Armitage & Rhodes	52	4.3
114	187 Bardon Hill	314	11.4
137	100 CCL 11pc Conv. Pref.	137	12.2
210	210 Cindico Group	210	17.6
85	52 Debonair Services	82	8.0
92	77 Frank Horsell	82	11.5
302	75% Frank Horsell Pr Ord	304	8.7
83	51 Frederick Parker	84	7.1
55	34 George Blair	59	7.2
150	100 Little Conv. Pref.	157	15.7
103	74 Little Conv. Pref.	103	7.5
143	84 Jackson Group	143	9.6
201	111 James Burroughs	201	20.0
280	148 Robert Jenkins	280	14.8
83	54 Scrivens	83	11.4
167	112 Torday & Cardale	167	11.4
28	21 Unico Holdings	28	0.46
85	55 Walter Alexander	85	8.4
270	214 W. S. Yates	270	17.1

Prices now available on Postal page 46146.

## IMI 1982 Results

Year ended 31 December 1981 £'000		Year ended 31 December 1982 £'000
532,468	Group sales to external customers	632,639
28,882	Group trading profit	33,533
422	Share of profit of major associates	356
(5,496)	Interest payable (net)	(11,942)
23,808	Group profit before taxation	21,947
5,171	Taxation	8,264
15,303	Earnings after tax applicable to IMI plc	10,747
12,080	Dividends	9,404
290,669	Net tangible assets	337,563

#### Notes

- Sales and trading profit include £102 million and £8 million respectively for new subsidiaries. This comprises the results of Silvertown Engineering for 12 months, Control Components for 15 months and the Cornelius Group for 10 months.
- Trading profit is stated after charging depreciation of £15.9 million (1981: £14.0 million).
- Provision has been made for the payment of a bonus of £0.6 million (1981: £1.4 million) to employees participating in the IMI Employee's profit-sharing scheme.
- The charge for taxation is made up as follows:—
 

1981 £'000	1982 £'000
2,686	UK Corporation Tax, based on a rate of 52%
2,822	Overseas taxes
5,184	Advance Corporation Tax written off
(149)	Adjustment for previous years
5,171	8,264

Advance Corporation Tax is not presently recoverable and has been written off. The effect of stock appreciation relief combined with accelerated capital allowances and other timing differences has been to reduce the tax charge by £5.6 million.

#### Dividends

The Directors recommend a final dividend of 2.0p per Ordinary Share, payable on 27 May 1983 to shareholders on the Register at the close of business on 29 April 1983, which will absorb £5,373,000 (1981: £6,711,000). Together with the interim dividend of 1.5p per share paid on 25 October 1982, this makes a total of 3.5p per share (1981: 4.5p per share).

#### Brief Review of Activities

UK sales volume, on a like-for-like basis, fell by 2.5% compared with 1981, but sales in the second half-year were 5% up on those in the first. The UK work force was reduced by 2,000, and the reported profits are after charging £8.9 million for redundancy and reorganisation.

Home sales value increased from £327 million to £343 million, export sales fell from £114 million to £102 million, and sales by overseas companies increased from £91 million to £188 million, due to the impact of new subsidiaries. Overseas manufacture generated 44% of the trading profit, with the Cornelius Group doing particularly well world-wide.

Special-purpose valves made a substantial advance and better results were also derived from building and engineering fittings, water heating, fluid power in Europe, sporting ammunition, engineering components and metal refining.

IMI Titanium was badly affected by reduced aircraft requirements and among other areas suffering from recession were the US fluid power activity, UK vehicle radiators, plastic pipe and alloy tube. Demand for copper semis other than plumbing tube was again poor and overall these operations traded at a loss.

The early months of 1983 have seen some improvement in demand, confined to certain product areas in UK and USA, but pressure on margins has continued.

The 1982 figures have been audited from the audited group accounts for the year which will be posted to shareholders on 20 April. The figures for 1981 have been audited from audited accounts for that year which have been delivered to the Registrar of Companies.

BUILDING PRODUCTS • HEAT EXCHANGE • DRINKS DISPENSE • FLUID POWER  
SPECIAL-PURPOSE VALVES • GENERAL ENGINEERING • REFINED & WROUGHT METALS

IMI plc, P.O. Box 216, Wotton, Birmingham, B6 7BA.

## UK COMPANY NEWS

### Booker rises: further progress seen

IMPROVED pre-tax profits for 1982 and two major developments to reduce diversity of its portfolio are announced by Booker McConnell, the international food, engineering and trading company.

Despite a 54.7m setback in the food division taxable profits of the group emerged at £19m, an advance of £1.7m over 1981's figures, and Mr Michael Caine, the chairman, says he expects an improvement in the current year's results.

He also expects the group to be free of the large losses on extraordinary items which have been a feature of the 1981 and 1982 results.

The dividend for the year under review is being increased from 3.5p to 3.75p per 25p share by a bigger final of 2.25p—earnings per share were 9.97p (10.52p) on a net basis are 10.77p (10.52p) on a nil distribution basis.

Referring to the changes in the portfolio the directors say that there have been agreed for the sale to Dobson Park Industries of Fletcher Sutcliffe Wild (FSW), the coal mining equipment manufacturer.

The total amount to be realised as consideration and in repayment of non-interest bearing liabilities due by FSW will be £10.5m. In addition, certain interest-bearing loans from Booker to FSW, which at December 31 1982, amounted to £3.3m, will be repaid.

FSW's own external borrowings at end-December amounted to £2.1m and on the basis of amounts outstanding at that date the effect of the transaction will be to reduce by £18.9m the net borrowings of the Booker group.

The consideration receivable represents a premium of £2.5m over the net tangible assets of FSW at December 31.

Booker McConnell has also purchased a further 35 per cent of IBECC for £19.3m cash (£19.8m). The deal raises its stake in this U.S.-based international poultry breeder and agricultural management to 80 per cent—it has held a 45 per cent interest since June 1980.

The outstanding 20 per cent of the stock will remain in the ownership of the Rockefeller family. The agreement for the purchase provides options for the minority holders to sell their stock to Booker from 1985 onwards.

Group external turnover for 1982 expanded from £932.8m to £968m but at the trading level profits came through lower at

£20.8m (£22.2m) after depreciation, hire of plant and equipment and redundancy and closure costs which in total were little changed at £13.5m (£13.7m).

Profit on fixed asset disposals added £0.6m (£0.7m), associates contributed £3.8m (£2m) and investment and other income was the same at £1.3m. Interest charges dropped from £8.5m to £7.5m.

After deductions of £2m (same) for minorities and £4.5m (£2.5m) for tax, including £1m (£0.4m) ACT written off, and sharply higher extraordinary debits of £8m, against £5.5m in 1981, group attributable profits emerged £1.5m lower at £4.5m.

A divisional breakdown of attributable pre-tax profits after minority interests, shows: engineering £3.7m (£3.9m loss); food distribution (£5.9m); health products £2.2m (£3m); spirits, liquors and international trading £3.5m (£4.3m); agriculture £2.2m (£2m); shipbuilding £0.8m (£0.1m); auditors £1m (£0.9m); and parent company £1.2m (nil).

Mr Caine says engineering profits in 1982, without FSW may be lower. In food distribution profit will be at a higher level but profitability in the cash

division follows a period of drastic pruning and the disposal of specific loss-makers.

The revival was aided by a useful contribution from FSW, which is now to be sold as the group pursues its long-term strategy of reducing diversity.

The food distribution side, which performed dismally last year, remains a major variable in assessing overall progress. The company admits that the major difficulties have stemmed from problems with digesting previous acquisitions, but management is hopeful the situation will be corrected by channelling a considerable marketing and productivity improvement effort in this direction.

Much of that effort, however, has been spent in regaining some of the ground lost during the past year. The focus of activities is slowly shifting towards health food and agricultural operations and the increased stake in Ibec will accelerate this movement.

The market might have been encouraged by the revival in tobacco product sales in the last few months, but nervousness about the food division seems to have outweighed any optimism. The shares closed at 75p for a yield of 7.4 per cent.

Mr Caine concluded that the group had become too diversified but had "now gone a long way" towards correcting this.

comment

The expected turn-around in Booker-McConnell's engineering

division follows a period of drastic pruning and the disposal of specific loss-makers.

The revival was aided by a useful contribution from FSW, which is now to be sold as the group pursues its long-term strategy of reducing diversity.

The food distribution side, which performed dismally last year, remains a major variable in assessing overall progress.

The company admits that the major difficulties have stemmed from problems with digesting previous acquisitions, but management is hopeful the situation will be corrected by channelling a considerable marketing and productivity improvement effort in this direction.

Much of that effort, however, has been spent in regaining some of the ground lost during the past year.

The focus of activities is slowly shifting towards health food and agricultural operations and the increased stake in Ibec will accelerate this movement.

The market might have been encouraged by the revival in tobacco product sales in the last few months, but nervousness about the food division seems to have outweighed any optimism.

The shares closed at 75p for a yield of 7.4 per cent.

Mr Caine concluded that the group had become too diversified but had "now gone a long way" towards correcting this.

comment

The expected turn-around in Booker-McConnell's engineering

division follows a period of drastic pruning and the disposal of specific loss-makers.

The revival was aided by a useful contribution from FSW, which is now to be sold as the group pursues its long-term strategy of reducing diversity.

The food distribution side, which performed dismally last year, remains a major variable in assessing overall progress.

The company admits that the major difficulties have stemmed from problems with digesting previous acquisitions, but management is hopeful the situation will be corrected by channelling a considerable marketing and productivity improvement effort in this direction.

Much of that effort, however, has been spent in regaining some of the ground lost during the past year.

The focus of activities is slowly shifting towards health food and agricultural operations and the increased stake in Ibec will accelerate this movement.

The market might have been encouraged by the revival in tobacco product sales in the last few months, but nervousness about the food division seems to have outweighed any optimism.

The shares closed at 75p for a yield of 7.4 per cent.

Mr Caine concluded that the group had become too diversified but had "now gone a long way" towards correcting this.

comment

The expected turn-around in Booker-McConnell's engineering

division follows a period of drastic pruning and the disposal of specific loss-makers.

The revival was aided by a useful contribution from FSW, which is now to be sold as the group pursues its long-term strategy of reducing diversity.

The food distribution side, which performed dismally last year, remains a major variable in assessing overall progress.

The company admits that the major difficulties have stemmed from problems with digesting previous acquisitions, but management is hopeful the situation will be corrected by channelling a considerable marketing and productivity improvement effort in this direction.

Much of that effort, however, has been spent in regaining some of the ground lost during the past year.

The focus of activities is slowly shifting towards health food and agricultural operations and the increased stake in Ibec will accelerate this movement.

The market might have been encouraged by the revival in tobacco product sales in the last few months, but nervousness about the food division seems to have outweighed any optimism.

The shares closed at 75p for a yield of 7.4 per cent.

Mr Caine concluded that the group had become too diversified but had "now gone a long way" towards correcting this.

comment

The expected turn-around in Booker-McConnell's engineering

division follows a period of drastic pruning and the disposal of specific loss-makers.

The revival was aided by a useful contribution from FSW, which is now to be sold as the group pursues its long-term strategy of reducing diversity.

The food distribution side, which performed dismally last year, remains a major variable in assessing overall progress.

The company admits that the major difficulties have stemmed from problems with digesting previous acquisitions, but management is hopeful the situation will be corrected by channelling a considerable marketing and productivity improvement effort in this direction.

Much of that effort, however, has been spent in regaining some of the ground lost during the past year.

The focus of activities is slowly shifting towards health food and agricultural operations and the increased stake in Ibec will accelerate this movement.

The market might have been encouraged by the revival in tobacco product sales in the last few months, but nervousness about the food division seems to have outweighed any optimism.

The shares closed at 75p for a yield of 7.4 per cent.

Mr Caine concluded that the group had become too diversified but had "now gone a long way" towards correcting this.

comment

The expected turn-around in Booker-McConnell's engineering

division follows a period of drastic pruning and the disposal of specific loss-makers.

The revival was aided by a useful contribution from FSW, which is now to be sold as the group pursues its long-term strategy of reducing diversity.

The food distribution side, which performed dismally last year, remains a major variable in assessing overall progress.

£20.8m (£22.2m) after depreciation, hire of plant and equipment and redundancy and closure costs which in total were little changed at £13.5m (£13.7m).

Profit on fixed asset disposals added £0.6m (£0.7m), associates contributed £3.8m (£2m) and investment and other income was the same at £1.3m. Interest charges dropped from £8.5m to £7.5m.

After deductions of £2m (same) for minorities and £4.5m (£2.5m) for tax, including £1m (£0.4m) ACT written off, and sharply higher extraordinary debits of £8m, against £5.5m in 1981, group attributable profits emerged £1.5m lower at £4.5m.

A divisional breakdown of attributable pre-tax profits after minority interests, shows: engineering £3.7m (£3.9m loss); food distribution (£5.9m); health products £2.2m (£3m); spirits, liquors and international trading £3.5m (£4.3m); agriculture £2.2m (£2m); shipbuilding £0.8m (£0.1m); auditors £1m (£0.9m); and parent company £1.2m (nil).

Mr Caine says engineering profits in 1982, without FSW may be lower. In food distribution profit will be at a higher level but profitability in the cash

division follows a period of drastic pruning and the disposal of specific loss-makers.

The revival was aided by a useful contribution from FSW, which is now to be sold as the group pursues its long-term strategy of reducing diversity.

The food distribution side, which performed dismally last year, remains a major variable in assessing overall progress. The company admits that the major difficulties have stemmed from problems with digesting previous acquisitions, but management is hopeful the situation will be corrected by channelling a considerable marketing and productivity improvement effort in this direction.

Much of that effort, however, has been spent in regaining some of the ground lost during the past year. The focus of activities is slowly shifting towards health food and agricultural operations and the increased stake in Ibec will accelerate this movement.

The market might have been encouraged by the revival in tobacco product sales in the last few months, but nervousness about the food division seems to have outweighed any optimism. The shares closed at 75p for a yield of 7.4 per cent.

Mr Caine concluded that the group had become too diversified but had "now gone a long way" towards correcting this.

comment

The expected turn-around in Booker-McConnell's engineering

division follows a period of drastic pruning and the disposal of specific loss-makers.

The revival was aided by a useful contribution from FSW, which is now to be sold as the group pursues its long-term strategy of reducing diversity.

The food distribution side, which performed dismally last year, remains a major variable in assessing overall progress.

The company admits that the major difficulties have stemmed from problems with digesting previous acquisitions, but management is hopeful the situation will be corrected by channelling a considerable marketing and productivity improvement effort in this direction.

Much of that effort, however, has been spent in regaining some of the ground lost during the past year.

The focus of activities is slowly shifting towards health food and agricultural operations and the increased stake in Ibec will accelerate this movement.

The market might have been encouraged by the revival in tobacco product sales in the last few months, but nervousness about the food division seems to have outweighed any optimism.

The shares closed at 75p for a yield of 7.4 per cent.

Mr Caine concluded that the group had become too diversified but had "now gone a long way" towards correcting this.

comment

The expected turn-around in Booker-McConnell's engineering

division follows a period of drastic pruning and the disposal of specific loss-makers.

The revival was aided by a useful contribution from FSW, which is now to be sold as the group pursues its long-term strategy of reducing diversity.

The food distribution side, which performed dismally last year, remains a major variable in assessing overall progress.

The company admits that the major difficulties have stemmed from problems with digesting previous acquisitions, but management is hopeful the situation will be corrected by channelling a considerable marketing and productivity improvement effort in this direction.

Much of that effort, however, has been spent in regaining some of the ground lost during the past year.

The focus of activities is slowly shifting towards health food and agricultural operations and the increased stake in Ibec will accelerate this movement.

The market might have been encouraged by the revival in tobacco product sales in the last few months, but nervousness about the food division seems to have outweighed any optimism.

The shares closed at 75p for a yield of 7.4 per cent.

Mr Caine concluded that the group had become too diversified but had "now gone a long way" towards correcting this.

comment

The expected turn-around in Booker-McConnell's engineering

division follows a period of drastic pruning and the disposal of specific loss-makers.

The revival was aided by a useful contribution from FSW, which is now to be sold as the group pursues its long-term strategy of reducing diversity.

The food distribution side, which performed dismally last year, remains a major variable in assessing overall progress.

The company admits that the major difficulties have stemmed from problems with digesting previous acquisitions, but management is hopeful the situation will be corrected by channelling a considerable marketing and productivity improvement effort in this direction.

Much of that effort, however, has been spent in regaining some of the ground lost during the past year.

The focus of activities is slowly shifting towards health food and agricultural operations and the increased stake in Ibec will accelerate this movement.

The market might have been encouraged by the revival in tobacco product sales in the last few months, but nervousness about the food division seems to have outweighed any optimism.

The shares closed at 75p for a yield of 7.4 per cent.

Mr Caine concluded that the group had become too diversified but had "now gone a long way" towards correcting this.

comment

The expected turn-around in Booker-McConnell's engineering

division follows a period of drastic pruning and the disposal of specific loss-makers.

The revival was aided by a useful contribution from FSW, which is now to be sold as the group pursues its long-term strategy of reducing diversity.

The food distribution side, which performed dismally last year, remains a major variable in assessing overall progress.

The company admits that the major difficulties have stemmed from problems with digesting previous acquisitions, but management is hopeful the situation will be corrected by channelling a considerable marketing and productivity improvement effort in this direction.

Much of that effort, however, has been spent in regaining some of the ground lost during the past year.

The focus of activities is slowly shifting towards health food and agricultural operations and the increased stake in Ibec will accelerate this movement.

The market might have been encouraged by the revival in tobacco product sales in the last few months, but nervousness about the food division seems to have outweighed any optimism.

The shares closed at 75p for a yield of 7.4 per cent.

Mr Caine concluded that the group had become too diversified but had "now gone a long way" towards correcting this.

comment

The expected turn-around in Booker-McConnell's engineering

division follows a period of drastic pruning and the disposal of specific loss-makers.

The revival was aided by a useful contribution from FSW, which is now to be sold as the group pursues its long-term strategy of reducing diversity.

The food distribution side, which performed dismally last year, remains a major variable in assessing overall progress.

### Distribution side keeps Bunzl ahead at £12.7m for year

PRE-TAX profits of Bun







## Notice of Redemption

## PROVINCE OF MANITOBA

## Series 10A 9% Debentures Due April 30, 1985

NOTICE IS HEREBY GIVEN that pursuant to the terms and conditions of the above mentioned debentures the following debentures are called for redemption on the 30th day of April 1983 at 100% of the principal amount together with Accrued interest to the Redemption date.

The serial numbers of the particular Debentures to be redeemed are as follows:

## \$1,000,000 COUPON DEBENTURES TO BE REDEEMED IN WHOLE BEARING THE PREFIX LETTERS 10A

THE PREFIX LETTERS 1A12																
2	397	727	1204	1996	2146	2506	3468	4220	4721	7412	8071	9031	10164	10739	11100	11499
3	406	739	1214	1994	2147	2507	3469	4221	4722	7413	8072	9032	10172	10740	11101	11498
4	407	740	1215	1995	2148	2508	3470	4222	4723	7414	8073	9033	10173	10741	11102	11499
5	408	741	1216	1996	2149	2509	3471	4223	4724	7415	8074	9034	10174	10742	11103	11499
6	409	742	1217	1997	2150	2510	3472	4224	4725	7416	8075	9035	10175	10743	11104	11499
7	410	743	1218	1998	2151	2511	3473	4225	4726	7417	8076	9036	10176	10744	11105	11499
8	411	744	1219	1999	2152	2512	3474	4226	4727	7418	8077	9037	10177	10745	11106	11499
9	412	745	1220	2000	2153	2513	3475	4227	4728	7419	8078	9038	10178	10746	11107	11499
10	413	746	1221	2001	2154	2514	3476	4228	4729	7420	8079	9039	10179	10747	11108	11499
11	414	747	1222	2002	2155	2515	3477	4229	4730	7421	8080	9040	10180	10748	11109	11499
12	415	748	1223	2003	2156	2516	3478	4230	4731	7422	8081	9041	10181	10749	11110	11499
13	416	749	1224	2004	2157	2517	3479	4231	4732	7423	8082	9042	10182	10750	11111	11499
14	417	750	1225	2005	2158	2518	3480	4232	4733	7424	8083	9043	10183	10751	11112	11499
15	418	751	1226	2006	2159	2519	3481	4233	4734	7425	8084	9044	10184	10752	11113	11499
16	419	752	1227	2007	2160	2520	3482	4234	4735	7426	8085	9045	10185	10753	11114	11499
17	420	753	1228	2008	2161	2521	3483	4235	4736	7427	8086	9046	10186	10754	11115	11499
18	421	754	1229	2009	2162	2522	3484	4236	4737	7428	8087	9047	10187	10755	11116	11499
19	422	755	1230	2010	2163	2523	3485	4237	4738	7429	8088	9048	10188	10756	11117	11499
20	423	756	1231	2011	2164	2524	3486	4238	4739	7430	8089	9049	10189	10757	11118	11499
21	424	757	1232	2012	2165	2525	3487	4239	4740	7431	8090	9050	10190	10758	11119	11499
22	425	758	1233	2013	2166	2526	3488	4240	4741	7432	8091	9051	10191	10759	11120	11499
23	426	759	1234	2014	2167	2527	3489	4241	4742	7433	8092	9052	10192	10760	11121	11499
24	427	760	1235	2015	2168	2528	3490	4242	4743	7434	8093	9053	10193	10761	11122	11499
25	428	761	1236	2016	2169	2529	3491	4243	4744	7435	8094	9054	10194	10762	11123	11499
26	429	762	1237	2017	2170	2530	3492	4244	4745	7436	8095	9055	10195	10763	11124	11499
27	430	763	1238	2018	2171	2531	3493	4245	4746	7437	8096	9056	10196	10764	11125	11499
28	431	764	1239	2019	2172	2532	3494	4246	4747	7438	8097	9057	10197	10765	11126	11499
29	432	765	1240	2020	2173	2533	3495	4247	4748	7439	8098	9058	10198	10766	11127	11499
30	433	766	1241	2021	2174	2534	3496	4248	4749	7440	8099	9059	10199	10767	11128	11499
31	434	767	1242	2022	2175	2535	3497	4249	4750	7441	8100	9060	10200	10768	11129	11499
32	435	768	1243	2023	2176	2536	3498	4250	4751	7442	8101	9061	10201	10769	11130	11499
33	436	769	1244	2024	2177	2537	3499	4251	4752	7443	8102	9062	10202	10770	11131	11499
34	437	770	1245	2025	2178	2538	3500	4252	4753	7444	8103	9063	10203	10771	11132	11499
35	438	771	1246	2026	2179	2539	3501	4253	4754	7445	8104	9064	10204	10772	11133	11499
36	439	772	1247	2027	2180	2540	3502	4254	4755	7446	8105	9065	10205	10773	11134	11499
37	440	773	1248	2028	2181	2541	3503	4255	4756	7447	8106	9066	10206	10774	11135	11499
38	441	774	1249	2029	2182	2542	3504	4256	4757	7448	8107	9067	10207	10775	11136	11499
39	442	775	1250	2030	2183	2543	3505	4257	4758	7449	8108	9068	10208	10776	11137	11499
40	443	776	1251	2031	2184	2544	3506	4258	4759	7450	8109	9069	10209	10777	11138	11499
41	444	777	1252	2032	2185	2545	3507	4259	4760	7451	8110	9070	10210	10778	11139	11499
42	445	778	1253	2033	2186	2546	3508	4260	4761	7452	8111	9071	10211	10779	11140	11499
43	446	779	1254	2034	2187	2547	3509	4261	4762	7453	8112	9072	10212	10780	11141	11499
44	447	780	1255	2035	2188	2548	3510	4262	4763	7454	8113	9073	10213	10781	11142	11499
45	448	781	1256	2036	2189	2549	3511	4263	4764	7455	8114	9074	10214	10782	11143	11499
46	449	782	1257	2037	2190	2550	3512	4264	4765	7456	8115	9075	10215	10783	11144	11499
47	450	783	1258	2038	2191	2551	3513	4265	4766	7457	8116	9076	10216	10784	11145	11499
48	451	784	1259	2039	2192	2552	3514	4266	4767	7458	8117	9077	10217	10785	11146	11499
49	452	785	1260	2040	2193	2553	3515	4267	4768	7459	8118	9078	10218	10786	11147	11499
50	453	786	1261	2041	2194	2554	3516	4268	4769	7460	8119	9079	10219	10787	11148	11499
51	454	787	1262	2042	2195	2555	3517	4269	4770	7461	8120	9080	10220	10788	11149	11499
52	455	788	1263	2043	2196	2556	3518	4270	4771	7462	8121	9081	10221	10789	11150	11499
53	456	789	1264	2044	2197	2557	3519	4271	4772	7463	8122	9082	10222	10790	11151	11499
54	457	790	1265	2045	2198	2558	3520	4272	4773	7464	8123	9083	10223	10791	11152	11499
55	458	791	1266	2046	2199	2559	3521	4273	4774	7465	8124	9084	10224	10792	11153	11499
56	459	792	1267	2047	2200	2560	3522	4274	4775	7466	8125	9085	10225	10793	11154	11499
57	460	793	1268	2048	2201	2561	3523	4275	4776	7467	8126	9086	10226	10794	11155	11499
58	461	794	1269	2049	2202	2562	3524	4276	4777	7468	8127	9087	10227	10795	11156	11499
59	462	795	1270	2050	2203	2563	3525	4277	4778	7469	8128	9088	10228	10796	11157	11499
60	463	796	1271	2051	2204	2564	3526	4278	4779	7470	8129	9089	10229	10797	11158	11499
61	464	797	1272	2052	2205	2565	3527	4279	4780	7471	8130	9090	10230	10798	11159	11499
62	465	798	1273	2053	2206	2566	3528	4280	4781	7472	8131	9091	10231	10799	11160	11499
63	466	799	1274	2054	2207	2567	3529	4281	4782	7473	8132	9092	10232	10800	11161	11499
64	467	800	1275	2055	2208	2568	3530	4282	4783	7474	8133	9093	10233	10801	11162	11499
65	468	801	1276	2056	2209	2569	3531	4283	4784	7475	8134	9094	10234	10802	11163	11499
66	469	802	1277	2057	2210	2570	3532	4284	4785	7476	8135	9095	10235	10803	11164	11499
67	470	803	1278	2058	2211	2571	3533	4285	4786	7477	8136	9096	10236	10804	11165	11499
68	471	804	1279	2059	2212	2572	3534	4286	4787	7478	8137	9097	10237	10805	11166	11499
69	472	805	1280	2060	2213	2573	3535	4287	4788	7479	8138	9098	10238	10806	11167	11499
70	473	806	1281	2061	2214	2574	3536	4288	4789	7480	8139	9099	10239	10807	11168	11499
71	474	807	1282	2062	2215	2575	3537	4289	4790	7481	8140	9100	10240	10808	11169	11499
72	475	808	1283	2063	2216	2576	3538	4290	4791	7482	8141	9101	10241	10809	11170	11499
73	476	809	1284	2064	2217	2577	3539	4291	4792	7483	8142	9102	10242	10810	11171	11499
74	477	810	1285	2065	2218	2578	3540	4292	4793	7484	8143	9103	10243	10811	11172	11499
75	478	811	1286	2066	2219	2579	3541	4293	4794	7485	8144	9104	10244	10812	11173	11499
76	479	812	1287	2067	2220	2580	3542	4294	4795	7486	8145	9105	10245	10813	11174	11499
77	480	813	1288	2068	2221	2581	3543	4295	4796	7487	8146	9106	10246	10814	11175	11499
78	481	814	1289	2069	2222	2582	3544	4296	4797	7488	8147	9107	10247	10815	11176	11499
79	482	815	1290													



## TECHNOLOGY

## EXECUTRADE MULTI-MILLION POUND PLAN

## Home and office link

BY ELAINE WILLIAMS

A MULTIMILLION pound plan to offer companies electronic office services is being considered by Executrade, based in London.

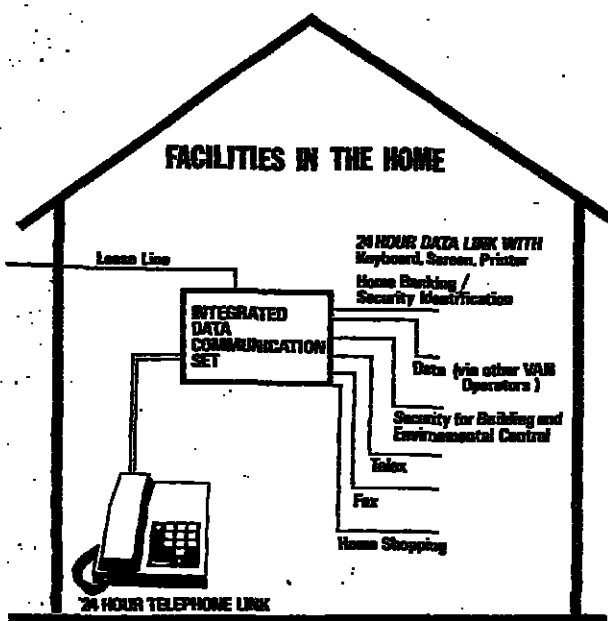
Mr Paul de Savary, the company's managing director, has initiated a £150,000 feasibility study on the setting up of a national network of business centres which use the latest in electronic office technology to provide a wide range of business services to all sizes of companies.

The plan is aimed particularly at start up and small companies which cannot afford the high overheads of a permanent office but need secretarial and communications services.

## Advanced

Mr de Savary has already opened a pilot building in London which uses advanced communications facilities, and offers businesses a wide range of services such as word processing, computing and accounts, message taking, arranging business meetings, organising board room and office accommodation.

In July, the company hopes to operate on a 24 hour basis, and Mr de Savary says that the application of advanced technology has made this possible. The company is presently installing one of Plessey's advanced digital LDX exchanges to form the heart of its communications services. He plans to install computer terminals in subscribers' homes so that they have a direct link to all the services offered.



Though there are several organisations in existence which offer various services to business, Mr de Savary said that he was not aware of another company which could provide a private electronic link into the service centre from a subscriber's home or office.

The company is presently installing one of Plessey's advanced digital LDX exchanges to form the heart of its communications services. He plans to install computer terminals in subscribers' homes so that they have a direct link to all the services offered.

A similar international network. The next step to which the company is already committed is to open a second high technology business centre in the City which will cost about £2m. Apart from the basic office services, Mr de Savary would like to interest companies such as Exel with large information data bases to allow Executrade subscribers to link into their services through some of the centres. Another possibility is building up a software library so that subscribers can carry out a range of business planning and forecasting.

CLEANING  
Runway  
nutshells

UNTIL a few months ago a little army of cleaners, armed with buckets of water, leathers and polishing cloths had to brave the weather to clean the runway lights at Heathrow Airport.

Now, after extensive tests, Vacu-Blast, the Slough company, believes that it might have a unit which will interest other airport authorities — the RAF has already expressed interest — using ground nutshells as an abrasive medium to blast away the grime, exhaust carbon and aircraft tyre rubber.

Roger Brickwood at Vacu-Blast says that ground nutshells, apparently from Spain, are easily available in the UK and the company's diesel compressor mounted on a flat bed trailer uses only about two to three ounces of nut material per runway mile.

He reckons that the unit is probably saving something like 60 to 70 per cent of time compared with the old method, while the nutty material, being biodegradable, simply blows away after the cleaning operation with no effect on the runway or grass verges.

The unit can, therefore, reduce substantially the time a runway might be out of action in bad weather.

The "Nut Gun" uses four hand held blast guns, in this case designed specifically for Heathrow, attached to 15 metre supply hoses.

If you wish to clean your runway lights Roger Brickwood at Vacu-Blast (Woodson House, Ajax Avenue, Slough, Berks, 0753 2651) will be pleased to quote you a price about £8,000, on 0799 21682.

MAX COMMANDER

## VIDEO AND FILM BY JOHN CHITTOCK

## 3-D prints as a sure way to stop the conversation

THERE IS a new way of becoming the centre of attraction in any small gathering of people. The casual statement: "I have some Nimslo 3D prints in my pocket" is a guaranteed conversation-stopper. Opportunity to see Nimslo prints are still rare enough, and possession of a Nimslo camera — which I have been trying out for the past two months — is the pinnacle of showmanship.

After so much pre-publicity, and some confusion surrounding its launch in the U.S. last year, everyone it seems is anxious to really know what the Nimslo system of 3D photography is really like.

It will satisfy those seeking some novelty in their photography, but as a 3D system of fidelity it has shortcomings which many people might regard as significant.

## Perspectives

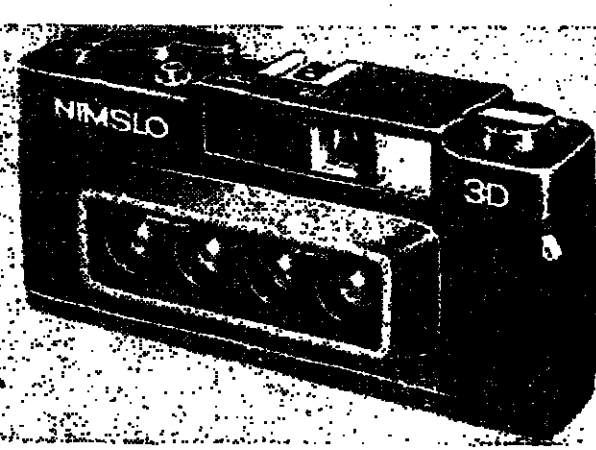
The principle on which the Nimslo camera works has been established for more than 140 years. It uses the conventional photographic principle of photography in which left and right eye images are taken from slightly different perspectives (roughly equal to the human eye separation) but in Nimslo the spacing is reduced and two pairs from four lenses are used.

For viewing, it is of course essential that each eye will only see images appropriate to the original left and right eye viewpoints. For this, Nimslo again uses an old idea, originally known as the parallax stereogram.

In this, the separate left and right eye pictures are vertically sliced into extremely fine strips and interleaved. Over the surface of the print a plastic screen is embossed with a very fine lenticular lens system — that is, vertical corrugated strips. Each strip focuses on a vertical plane in the distance.

From a particular angle — so that the left eye sees behind each strip a different set of picture elements than those observed from the slightly displaced viewpoint of the right eye.

Nimslo prints are thus embossed with this very fine lenticular system over their surface, but it is fine enough not to be visible. The resulting 3D pictures yield a distinct



The Nimslo 3D camera

work better, even if they do look rather like a photomontage of cardboard cut-outs.

My own efforts with the camera range from disappointing to passable, with about four to five pictures of some impact. Larger specimens which Nimslo have shown to me are better and quite impressive.

As a final test, I asked a Mr Average Person to try it out — the barman at The Arts Club in London (in fact, a keen amateur photographer). His results, all portrait groups, are very disappointing and would be unlikely to inspire many to pay £120.00 — which is the expected price of the camera when it becomes available in the UK next month.

The Nimslo system will obviously have some novelty appeal, but it is difficult to imagine this form of 3D sustaining a major impact on photography in the future. The route to that goal must lie in holography, which is progressively moving out of the laboratory and into the public domain.

London, for example, now has a permanent exhibition of holography in Covent Garden called Light Fantastic. The company running this is also beginning to undertake commercial commissions — such as for W B Pharmaceuticals for publicising an inhaler to doctors, and a picture of a Ferri bottle (a la Warhol's Campbell soup can).

Holography was first conceived in Britain in 1947 by Dr Dennis Gabor, and the UK is still one of the world leaders in

holography, with individuals such as Nick Phillips and Margaret Benyon acknowledged as front runners. Colleges such as Goldsmith's and Loughborough have also established international reputations in the science.

Many small companies are pushing ahead with commercial developments, such as a West London company called New Holographic Design. This company is about to launch a white light transmission holography system that promises really good quality 3D pictures for display and educational purposes.

## Possibility

Holograms are still very complicated to originate and the technology has yet to reach its final goal of full colour pictures viewable by daylight. Progress is being made, such as with white light holograms in monochrome — viewed by a point source light — which are now commonplace.

Within 10 years, the goal of inexpensive colour prints may be reached. Already mass-produced copies of holograms are a possibility, using plastic embossing techniques rather than photographic copying.

Nimslo offers the consumer a simple answer to 3D photography. For genuine 3D photographs, where the viewer can see round the object when moving his viewpoint, only holography offers the ultimate solution.

Lathes  
Slant bed  
range

THE FIRST of a range of CNC slant bed lathes has been launched by Moog Controls in the UK. Moog hopes to make an impact in the turning sector of the machine tool industry through traditionally the company has specialised in the CNC machining centres.

The new lathe has a 250mm chuck capacity and a spindle power of 25 hp constant

power. The standard tool turret has 12 stations and can accept tools of 20 mm square section. More details on this equipment can be obtained on 0242 35521.

Circuit boards  
Miniature  
fuses

The smallest standard fuse available anywhere in the world is the claim for the new Miniature Sub-miniature range from Bussmann Fuse Company in the UK. Designed

for printed circuit board applications, the fuses are 7.1mm long and available in 15 amperages from 1/16A to 10A (125 volts). Details from Bussmann Fuse, 15 Moor Park Avenue, Preston, Lancs. 0772 561581.

Packages  
Sophisticated  
features

A WORD processing package for the Commodore 8000 and 64 computers has been introduced by Kobra Micro Marketing, Henley-on-Thames. In addition to the normal

word processing facilities such as text revision, merging, and text formatting the software also has features found more often on the more sophisticated systems. The cost of the software is £149 for the 8000 and £96 for the 64 machine. Details on 01-249 6044.

## Counter

A LOW-COST frequency counter capable of measuring from 5 MHz to 550 MHz has been introduced by GSC. The instrument, called the Model 6000, incorporates an easy-to-read, eight-digit display. More on 0799 21682.

## BOND DRAWINGS

JUTLAND TELEPHONE COMPANY LIMITED  
5% U.S.\$ Bonds of 1964

S.G. WARBURG & CO. LTD., announce that Bonds for a nominal value of U.S.\$666,000 (First Series) and U.S.\$333,000 (Second Series) have been drawn for the redemption instalment due 1st May, 1983.

The distinctive numbers of the Bonds drawn in the presence of a Notary Public are as follows:—

First Series			
5361	5372 to 5376	5382 to 5384	5387 5415
5416 5491	5516	5599 5600	5602 5603
5605 5607	5609 5610	5612 to 5615	5620 to 5631
5634 to 5638	5640 to 5642	5645 to 5648	5650 to 5651
5655 to 5657	5659 to 5661	5664 to 5667	5670 to 5671
5676 to 5678	5680 to 5682	5685 to 5688	5690 to 5691
5694 to 5696	5698 to 5700	5703 to 5705	5708 to 5709
5712 to 5714	5716 to 5718	5721 to 5723	5726 to 5727
5730 to 5732	5734 to 5736	5739 to 5741	5744 to 5745
5748 to 5750	5752 to 5754	5757 to 5759	5762 to 5763
5766 to 5768	5770 to 5772	5775 to 5777	5780 to 5781
5784 to 5786	5788 to 5790	5793 to 5795	5798 to 5799
5800 to 5802	5805 to 5807	5810 to 5812	5815 to 5816
5819 to 5821	5824 to 5826	5829 to 5831	5834 to 5835
5838 to 5840	5843 to 5845	5848 to 5850	5853 to 5854
5857 to 5859	5862 to 5864	5867 to 5869	5872 to 5873
5876 to 5878	5881 to 5883	5886 to 5888	5891 to 5892
5895 to 5897	5900 to 5902	5905 to 5907	5910 to 5911
5914 to 5916	5919 to 5921	5924 to 5926	5929 to 5930
5933 to 5935	5938 to 5940	5943 to 5945	5948 to 5949
5952 to 5954	5957 to 5959	5962 to 5964	5967 to 5968
5971 to 5973	5976 to 5978	5981 to 5983	5986 to 5987
5990 to 5992	5995 to 5997	6000 to 6002	6005 to 6006
6009 to 6011	6014 to 6016	6019 to 6021	6024 to 6025
6028 to 6030	6033 to 6035	6038 to 6040	6043 to 6044
6047 to 6049	6052 to 6054	6057 to 6059	6062 to 6063
6066 to 6068	6071 to 6073	6074 to 6076	6079 to 6080
6083 to 6085	6088 to 6090	6093 to 6095	6098 to 6099
6102 to 6104	6107 to 6109	6112 to 6114	6117 to 6118
6121 to 6123	6126 to 6128	6131 to 6133	6136 to 6137
6140 to 6142	6145 to 6147	6150 to 6152	6155 to 6156
6159 to 6161	6164 to 6166	6169 to 6171	6174 to 6175
6178 to 6180	6183 to 6185	6188 to 6190	6193 to 6194
6197 to 6199	6202 to 6204	6207 to 6209	6212 to 6213
6216 to 6218	6221 to 6223	6226 to 6228	6231 to 6232
6235 to 6237	6240 to 6242	6245 to 6247	6250 to 6251
6254 to 6256	6259 to 6261	6264 to 6266	6269 to 6270
6273 to 6275	6278 to 6280	6283 to 6285	6288 to 6289
6292 to 6294	6297 to 6299	6302 to 6304	6307 to 6308
6311 to 6313	6316 to 6318	6321 to 6323	6326 to 6327
6330 to 6332	6335 to 6337	6340 to 6342	6345 to 6346
6349 to 6351	6354 to 6356	6359 to 6361	6364 to 6365
6368 to 6370	6373 to 6375	6378 to 6380	6383 to 6384
6387 to 6389	6392 to 6394	6397 to 6399	6402 to 6403
6406 to 6408	6411 to 6413	6416 to 6418	6421 to 6422
6425 to 6427	6430 to 6432	6435 to 6437	6440 to 6441
6444 to 6446	6449 to 6451	6454 to 6456	6459 to 6460
6463 to 6465	6468 to 6470	6473 to 6475	6478 to 6479
6482 to 6484	6487 to 6489	6492 to 6494	6497 to 6498
6501 to 6503	6506 to 6508	6511 to 6513	6516 to 6517
6520 to 6522	6525 to 6527	6530 to 6532	6535 to 6536
6539 to 6541	6544 to 6546	6549 to 6551	6554 to 6555
6558 to 6560	6563 to 6565	6568 to 6570	6573 to 6574
6577 to 6579	6582 to 6584	6587 to 6589	6592 to 6593
6596 to 6598	6601 to 6603	6606 to 6608	6611 to 6612
6615 to 6617	6620 to 6622	6625 to 6627	6630 to 6631
6634 to 6636	6639 to 6641	6644 to 6646	6649 to 6650
6653 to 6655	6658 to 6660	6663 to 6665	6668 to 6669
6672 to 6674	6677 to 6679	6682 to 6684	6687 to 6688
6691 to 6693	6696 to 6698	6701 to 6703	6706 to 6707
6710 to 6712	6715 to 6717	6720 to 6722	6725 to 6726
6729 to 6731	6734 to 6736	6739 to 6741	6744 to 6745
6748 to 6750	6753 to 6755	6758 to 6760	6763 to 6764
6767 to 6769	6772 to 6774	6777 to 6779	6782 to 6783
6786 to 6788	6791 to 6793	6796 to 6798	6801 to 6802

Second Series

800	829	888	889	890	891	892	893	894	895
1028 to 1049	1050 to 1065	1066 to 1081	1082 to 1097	1098 to 1113	1114 to 1129	1130 to 1145	1146 to 1161	1162 to 1177	1178 to 1193
1194 to 1209	1210 to 1225	1226 to 1241	1242 to 1257	1258 to 1273	1274 to 1289	1290 to 1305	1306 to 1321	1322 to 1337	1338 to 1353
1354 to 1369	1370 to 1385	1386 to 1401	1402 to 1417	1418 to 1433	1434 to 1449	1450 to 1465	1466 to 1481	1482 to 1497	1498 to 1513
1514 to 1529	1530 to 1545	1546 to 1561	1562 to 1577	1578 to 1593	1594 to 1609	1610 to 1625	1626 to 1641	1642 to 1657	1658 to 1673
1674 to 1689	1690 to 1705	1706 to 1721	1722 to 1737	1738 to 1753	1754 to 1769	1770 to 1785	1786 to 1801	1802 to 1817	1818 to 1833
1834 to 1849	1850 to 1865	1866 to 1881	1882 to 1897	1898 to 1913	1914 to 1929	1930 to 1945	1946 to 1961	1962 to 1977	1978 to 1993
1994 to 2009	2010 to 2025	2026 to 2041	2042 to 2057	2058 to 2073	2074 to 2089	2090 to 2105	2106 to 2121	2122 to 2137	2138 to 2153
2154 to 2169	2170 to 2185	2186 to 2201	2202 to 2217	2218 to 2233	2234 to 2249	2250 to 2265	2266 to 2281	2282 to 2297	2298 to 2313
2314 to 2329	2330 to 2345	2346 to 2361	2362 to 2377	2378 to 2393	2394 to 2409	2410 to 2425	2426 to 2441	2442 to 2457	2458 to 2473
2474 to 2489	2490 to 2505	2506 to 2521	2522 to 2537	2538 to 2553	2554 to 2569	2570 to 2585	2586 to 2601	2602 to 2617	2618 to 2633
2634 to 2649	2650 to 2665	2666 to 2681	2682 to 2697	2698 to 2713	2714 to 2729	2730 to 2745	2746 to 2761	2762 to 2777	2778 to 2793
2794 to 2809	2810 to 2825	2826 to 2841	2842 to 2857	2858 to 2873	2874 to 2889	2890 to 2905	2906 to 2921	2922 to 2937	2938 to 2953
2954 to 2969	2970 to 2985	2986 to 3001	3002 to 3017	3018 to 3033	3034 to 3049	3050 to 3065	3066 to 3081	3082 to 3097	3098 to 3113
3114 to 3129	3130 to 3145	3146 to 3161	3162 to 3177	3178 to 3193	3194 to 3209	3210 to 3225	3226 to 3241	3242 to 3257	3258 to 3273
3274 to 3289	3290 to 3305	3306 to 3321	3322 to 3337	3338 to 3353	3354 to 3369	3370 to 3385	3386 to 3401	3402 to 3417	3418 to 3433

On 1st May, 1983 there will become due and payable upon each Bond drawn for redemption, the principal amount thereof, together with accrued interest to said date at the office of:—

S.G. WARBURG & CO. LTD.,  
30, Gresham Street, London, EC2P 2EB,  
or with one of the other paying agents named on the Bonds.

Interest will cease to accrue on the Bonds called for redemption on and after 1st May, 1983 and Bonds so presented for payment must have attached all coupons maturing after that date.

U.S.\$275,000 nominal Bonds (First Series) and U.S.\$333,000 nominal Bonds (Second Series) will remain outstanding after 1st May, 1983.

The following Bonds drawn for redemption on the date stated below have not as yet been presented for payment.

1st Series	30th March, 1983
3795 3747 3759 3698 4774 4940 4941 5348 5349 5360 5351 5392	

30, Gresham Street, London, EC2P 2EB

CITY OF TURIN  
U.S.\$10,000,000 9% Bonds 1991

S.G. WARBURG & CO. LTD., announce that the annual redemption instalment of U.S.\$5,000,000 due 1st May, 1983 has been met by purchases in the market to the nominal value of U.S.\$262,000 and by a drawing of Bonds to the nominal value of U.S.\$238,000.

The distinctive numbers of the Bonds, drawn in the presence of a Notary Public, are as follows:—

15	89	119	153	195	225	264	342	399	470
514	568	636	667	693	744	779	808	862	889



## AUTHORISED UNIT TRUSTS

[illegible][illegible]**FT UNIT TRUST INFORMATION SERVICE**[illegible][illegible][illegible]

## INSURANCES

[illegible]

## TRADED OPTIONS

## EUROPEAN OPTIONS EXCHANGE

[illegible]

<b>7½ NL</b>	<b>B3</b>	<b>87-90</b>								
C	E 100	60	-	0.60	-	305	1 10	-	-	15 99 30

[illegible]

## LONDON TRADED OPTIONS

SPR		CALLS				PUTS		
Option		April	July	Oct.	April	July	Oct.	
BP (USP 316)	250	60	—	—	1	—	—	
"	280	—	—	—	—	—	—	
"	300	20	28	44	4	11	18	
"	380	4	1	22	18	26	38	
"	500	1	6	—	44	—	—	
COF (USP 489)	290	—	110	—	1 1/2	4	—	
"	480	70	84	—	2	8	—	
"	500	23	55	65	27	38	57	
"	520	4	1	25	64	67	72	
"	550	4	17	25	—	—	—	
"	500	1	5	—	—	117	—	
CTD (USP 94)	70	35	37	29	1	1 1/2	2	
"	80	15	6	19	1	4	2 1/2	
"	90	6	3	13	1 1/2	—	—	
"	100	1 1/2	4 1/2	16	—	11	18	
CUA (USP 180)	130	12	18	23	1	5	4	
"	180	6	11	16	4	7	10	
"	200	2	3	11	15	28	38	
"	160	9	3	—	21	28	18	
GEO (USP 305)	180	26	34	42	1	5	8	
"	200	3	18	26	—	11	17	
"	210	—	—	—	—	—	—	
"	220	3	10	17	—	24	32	
"	230	—	—	—	27	—	—	
"	240	—	5	—	—	—	—	
"	260	—	4	—	60	40	—	
GM (USP 327)	240	—	—	—	1	—	—	
"	260	60	—	—	1	—	—	
"	280	49	60	—	1	5	8	
"	300	30	21	—	1	6	8	
"	320	8	22	26	9	19	31	
"	360	1 1/2	11	15	36	36	56	
"	390	1	5	9	—	66	66	
ICI (USP 398)	290	—	—	—	1	—	—	
"	320	102	110	—	1	—	—	
"	340	72	80	—	—	8	—	
"	360	42	50	60	2	8	10	
"	390	18	34	45	6	16	18	
"	420	4	16	22	24	20	24	
LS (USP 316)	240	—	—	—	1	—	—	
"	260	55	64	69	1	5	8	
"	280	39	44	49	3	12	15	
"	300	19	26	30	6	18	19	
"	350	3	11	19	16	28	26	
M & S (USP 193)	180	25	—	—	1 1/2	—	—	
"	190	17	26	21	5	6	17	
"	200	15	23	20	3	10	20	
"	220	1	6	10	—	—	—	
"	240	—	—	—	49	49	—	

Option		Apr.	Jul.	Oct.	Apr.	Jul.	Oct.
--------	--	------	------	------	------	------	------

Option	CALLS				PUTS			
	May	Aug.	Nov.	Mar.	Aug.	Nov.		
BBL (USP 451)	280	108	118	—	1	2	—	—
" "	290	76	85	—	3	3	—	—
" "	300	50	57	37	1	1	17	17
" "	460	16	28	43	1.7	5.2	23	23
" "	460	16	16	28	43	48	56	56
IMP (USP 108)	90	21	—	—	—	—	—	—
" "	100	13	7	—	—	—	—	—
" "	110	11	12	8	6	6	6	6
" "	120	3 1/2	6	8	12	12	15	15
" "	130	1 1/2	6	6	22	22	26	26
LMO (USP 282)	210	15	28	45	6	25	32	32
" "	220	15	3	—	—	30	30	30
" "	250	15	16	28	32	37	40	40
" "	270	10	17	50	55	75	68	68
" "	280	1	4	—	7	7	—	—
" "	280	1	2	—	100	100	—	—
" "	280	1	—	—	130	130	—	—
" "	290	1	—	—	160	160	—	—
LNR (USP 83)	80	8	9 1/2	12	2 1/2	5 1/2	7	7
" "	90	8	5	7	—	11	12	12
" "	100	3 1/2	2 1/2	3 1/2	1	20	23	23
P & O (USP 140)	100	42	44	—	9 1/2	1	3	3
" "	110	25	24	—	1	7	7	7
" "	120	22	24	26	1	7	7	7
" "	130	15	15	17	1	15	15	15
" "	140	8	12	15	8	15	16	16
" "	150	1	8	8	21	27	28	28
RCL (USP 429)	420	22	44	57	10	18	25	25
" "	460	11	22	10	57	74	78	78
" "	500	2	4	—	124	124	124	124
" "	500	1	—	—	174	174	—	—
" "	550	1	—	—	224	—	—	—
RTZ (USP 512)	520	125	—	—	1	—	—	—
" "	480	—	100	57	—	—	—	—
" "	450	27	—	—	2	24	—	—
" "	480	22	48	97	16	20	40	40
" "	550	10	22	35	47	55	58	58
VTF (USP 894)	80	—	—	—	—	—	—	—
" "	85	—	—	—	—	—	—	—
" "	90	—	—	—	—	—	—	—
" "	95	—	—	—	—	—	—	—
" "	100	10 1/2	15	17	9 1/2	9 1/2	21 1/2	21 1/2
" "	110	6	10	12	13 1/2	13 1/2	16	16
" "	120	2	7	9	17	17	18	18
" "	130	2	8	8	21	21	26 1/2	26 1/2
" "	140	1	4	4	24	24	28 1/2	28 1/2
Mar. 28	Total Contracts	1,062	Call 664	Put 405				

# A FINANCIAL TIMES SURVEY GOLD

**APRIL 14 1983**

1. Introduction The Gold market prospects for Gold price movements in the year ahead, etc.
2. Gold in the World Monetary System
3. Futures markets
4. London bullion brokers
5. Production
6. Demand
7. Coins
8. Mining shares

**For further information and advertisement rates please contact:**

**David Reed**  
**Financial Times, Bracken House**  
**10 Cannon Street, London EC4P 4BY**  
**Tel: 01-248 8000 ext. 3461      Telex: 885033 FD**

**FINANCIAL TIMES**

*operates a subscription hand delivery service in the business centres of the following major cities*

AMSTERDAM - BOMBAY - BOMBI - BOSTON - BRUSSELS - CHICAGO - COPENHAGEN - DUSSELDORF - EINDHOVEN - FRANKFURT - GENEVA - THE HAGUE - HAMBURG  
HONG KONG - HOUSTON - ISTANBUL - JAKARTA - KUALA LUMPUR - LISBON - LOS ANGELES - LUGANO - MADRID - MANILA - MEXICO CITY - MIAMI - MONTREAL  
MUNICH - NEW YORK - PARIS - PORTO - ROTTERDAM - SAN FRANCISCO - SINGAPORE - STOCKHOLM - STUTTGART - TOKYO - TORONTO - UTRECHT - VIENNA - WASHINGTON

For information contact: G. T. Damer, Financial Times, Guillettstrasse 54, 6000 Frankfurt am Main, W. Germany.  
Tel: 0611/75980, Telex: 416 193  
or Laurence Allen, Financial Times, 75 Rockefeller Plaza, New York, N.Y. 10019.  
Tel: (212) 489 8300, Telex: 238 409 FTNY U



[illegible][illegible][illegible]







U.S. 11/10/10

Tin producers' pact given go-ahead, Page 31

# SECTION III - INTERNATIONAL MARKETS

## FINANCIAL TIMES

Wednesday March 30 1983

SECTION III CONTENTS	
NEW YORK STOCK EXCHANGE 28-29	AMERICAN STOCK EXCHANGE 29-30
WORLD STOCK MARKETS 30	COMMODITIES 31
LONDON STOCK EXCHANGE 32-33	CURRENCIES 34

### WALL STREET

## Fed again diverts attention

A CAUTIOUS mood prevailed in early Wall Street trading yesterday, with as much attention directed to the day's meeting of the Federal Reserve's Open Market committee as to the market, writes Terry Byland in New York.

Share prices tried to move ahead at mid-session but support dried away and by the close, major stocks were turning lower. The Dow Jones industrial average shed 2.35 at 1131.18.

Credit markets opened higher but this proved to be little more than a minor correction after the decline of the past two trading sessions.

With the Federal Funds rate at 9 per cent yesterday and average yields at this week's bill auction the highest for five months, Treasury funding markets had a sluggish day. The absence of intervention by the Fed was an extra depressing factor and a further reason for the market's apprehension regarding the meeting of the Fed's Open Market Committee.

The discount rate on the three-month Treasury bill edged up to 8.64 per cent in line with the previous night's auction rate of 8.68, and the six-month rate was

similarly increased to 8.65 per cent. Prices were a shade firmer at the longer end of the Federal bond market, where the benchmark 10% per cent of 2012 put on 1/4 of a point to 97 1/4.

IBM, the market bellwether, had an active session, rising 1 1/4 to \$103 1/4. Reports from the semiconductor industry of continued sales growth during March brought demand for shares in the leading manufacturers of electronic chips. National Semiconductor gained 5 1/4 to \$31 1/4 and Perkin Elmer, at \$27 1/4, moved up 1/4.

Exxon put on 5 1/4 to \$30 in a firm oil share market where Standard Oil of California was 5 1/4 higher at \$35 1/4 and Getty gained a dollar to \$54.

The issue of 26m shares by Chrysler, the timing and size of which surprised the market late on Monday, put the motor group at the head of the active stocks list. The shares were quickly placed by a group of five underwriters and some stock was traded in the market at the issue price of \$16 1/4.

The success of the share issue, which was twice increased from its original size of 12.5m shares and brought forward to yesterday at short notice, indicated Wall Street's confidence in Chrysler's recovery.

Other motor shares also found buyers. General Motors put on 5 1/4 to \$59 1/4 and Ford held steady at \$39 1/4.

Elsewhere, those to record heavy trading included Paradyne, which fell by a further 3 1/4 to \$25 1/4 while awaiting a company statement on allegation that it had improperly obtained a Federal contract.

Shares in RCA, the owner of the NBC broadcasting network and of Hertz, dipped 1 1/4 to \$24 1/4 after the market heard that Allied Corporation had filed with the SEC its intention to sell the 5m RCA shares it acquired during the Bendix takeover.

A strong showing by gold mines helped prices move slightly higher in Toronto despite the continued slow pace of trading. Pipelines and media groups were also generally stronger.

Stocks went ahead across a broad front in Montreal, with papers and banks heading the advance.

### LONDON

## Enterprise stifled by sterling

INVESTMENT enterprise remained stifled by uncertainties over sterling and interest rates and yesterday's trading in London stock markets again lacked inspiration. The current threat of dearer U.S. money - the Fed Funds rate rose quite sharply overnight - incited fresh talk of a possible rise in UK base lending rates.

Sterling was less volatile in foreign exchange markets following comments by Sir Geoffrey Howe, Chancellor of the Exchequer, that exchange rate defence was "expensive and fruitless," but investors in gilt-edged securities continued to be hypnotised by the currency's weakness.

The pound's initial improvement saw longer-dated gilts regain 1/4 of Monday's fall of a point, but the firmness failed to hold. Business was sparse and before midday the gains were pared to minimal amounts at both ends of the market. Low-coupon shorts again moved conversely as revived selling resulted in fresh losses ranging to 1/4.

Pre-Easter company trading announcements enlivened equity proceedings but some statements had been well discounted.

A £100m exceptional provision made against the value of civil aircraft inventories unsettled British Aerospace, which slumped to 211p before closing a net 2 1/2p down at 218p.

Profit-taking in the wake of the satisfactory results left Reckitt and Colman 9p lower at 403p.

The dull mood in equity markets also reflected unresolved BNO oil pricing. Pressures to cut the North Sea price below \$30 per barrel continue to mount and, if implemented, would be likely to have serious repercussions on world oil prices generally.

Nevertheless, rumours of a discovery in the North Sea pushed Burmah ahead smartly to close at the day's high of 159p, a 1 1/2p gain.

Leading industrials followed Wall Street's overnight downturn, but the movement was arrested before any real damage was inflicted. The FT Industrial Ordinary share index gradually recovered, but eased again to close a net 3.4 down at 652.1.

South African golds remained quietly depressed despite a steady performance by the bullion price, which was finally \$5 firmer at \$414.50 an ounce.

The share market drifted on a general lack of interest and modest selling in front of today's South African budget.

Budget rumours suggested the possibility of the gold mines being paid for their gold output in dollars rather than rands, an adjustment in stamp duty rates, and moves to allow some domestic portfolio investments to be made outside South Africa.

The FT Gold Mines index showed a 6.6 fall to \$31.5, its lowest level this year. Share information service, Pages 32-33

### FAR EAST

## Recovery pointers in abundance

POINTERS to revived demand in the Japanese economy were a prerequisite yesterday if Tokyo stocks were to sustain their present rally, and investors found them in good supply - whether in the form of stimulative measures which the Government is said to have lined up, or those arising from an already nascent upturn as suggested by forward indicators released yesterday.

Japan's leading indicator, calculated by the Economic Planning Agency, rebounded in January from a decline which had set in last September - although stopping short of signposting a decisive recovery - and reports persisted that a cut in the official discount rate would form part of a package of measures to boost the economy.

The Nikkei-Dow Jones market average added a further 36.22 to a record 3,424.13, its sixth in eight sessions, while the stock exchange index rose 1.02 to 615.04 as volume moderated to some 420m shares from the previous 480m.

International populars such as computer makers and precision continued to lag behind but vehicles firmed. Profit-taking affected large-asset issues which had been the major beneficiaries on Monday.

Nippon Electric fell Y14 to Y935, Fujitsu Y8 to Y905, Takeda the same amount to Y804 and Sumitomo Realty Y19 to Y381.

But Nippon Express, volume leader on 24.54m shares, improved Y5 to Y218 and Oji Paper, the second most active, gained Y21 to Y485.

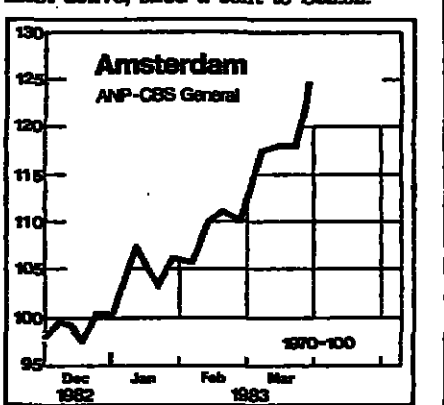
Meiji Milk, reported to have made a biotechnology breakthrough in treating thrombosis, put on another active Y13 to Y350 for a two-day surge of Y90.

Government bond prices fell slightly as the yen weakened against the dollar. At the same time, the Bank of Japan said it may sell 60-day bills next month to soak up surplus liquidity in the money market.

A smattering of overseas support enabled Hong Kong to hold up against a background of nervousness generated by a batch of corporate results pending today. The two most prominent of these both turned initial losses into closing gains, however: Hongkong Land picked up two cents to HK\$4.17 and Jardine Matheson 20 cents to HK\$13.60.

Narrow fluctuations in Singapore had no clear sectoral trend: in banks OCBC eased five cents to S\$9.90 but UOB firmed eight to S\$4.28.

Hotel stock Faber Merlin, the day's most active, shed a cent to S\$2.32.



### EUROPE

## Prudent profit-taking prevails

PROFIT-TAKING predominated on the bourses yesterday, but in most centres the motivation appeared to be technical - a need to consolidate after recent gains and ahead of Easter, rather than a real change of heart. Institutional investors were still much in evidence, by and large quick to mop up any offerings at their reduced asking levels.

German and Dutch shares, which have attracted the greatest enhancement in value in recent weeks, were the worst affected.

Frankfurt encountered additional distress from a dividend increase by Deutsche Bank which was not as substantial as many were expecting. Its stock was elbowed DM 8.80 down to DM 313.10, in turn upsetting Commerzbank DM 5.90 to DM 153.10 and Dresdner DM 7.70 to DM 183.

The selling was broadly spread: Siemens fell DM 8.50 to DM 315.50, Daimler-Benz DM 4 to DM 490, Linde DM 11 to DM 349 and BASF DM 4 to DM 134. Karstadt fared by far the worst of the retail majors, off DM 9.50 to DM 251.50.

Bond trading was less active but prices weakened in line, and the Bundesbank was again required to buy some DM 68.3m in public paper.

Gist-Brocades in chemicals was the major feature in Amsterdam for a second day as it fell F1 7.50 to F1 158.50, erasing most of a F1 10.50 gain which had followed news of a distribution deal with Dow Chemical of the U.S.

Banks remained under pressure, with Ned Mid retreating F1 4 to F1 148. The ANP-CBS general index came back a point to 124.80.

Lower money market interest rates in Paris were overshadowed by Wall Street's overnight weakness, and many stocks which received the most favour in the wake of the Mitterrand Government's austerity measures halted their advance.

One of these was Club Mediterranée, which shed FFr 5 to FFr 655 after a FFr 60 surge on Monday. L'Oréal slipped FFr 65 to FFr 1,545 after its FFr 145 leap.

Metals led a Brussels decline, with Hoboken BFR 255 off at BFR 4,525 and Arbed BFR 42 poorer at BFR 1,158. A single speculator was said to be responsible for continuing large-scale purchases of Kredietbank stock, which firmed a further BFR 10 to BFR 4,550.

Economic optimism enabled Zurich to hold up well in fairly active dealings, unaffected by a strong dollar. Profit-takers nonetheless took their toll on Landis & Gyr, down SwFr 40 to SwFr 1,200, but Oerlikon-Bührle moved up SwFr 35 to SwFr 1,365.

Bonds were barely steady on smallish volume.

Similarly Milan, although lower overall, showed Italcementi L1,500 stronger at L43,950 as selective buying support remained. Treasury paper was in demand.

Stockholm staged a cautious recovery but Copenhagen showed widespread losses. Construction was weakest in a quietly mixed Madrid trade.

KEY MARKET MONITORS			
<b>STOCK MARKET INDICES</b>			
NEW YORK	March 29	Previous	Year ago
DJ Industrials	1131.19	1133.32	823.82
DJ Transport	506.02	511.99	332.53
DJ Utilities	125.05	125.69	108.57
S&P Composite	151.59	151.85	112.3
LONDON			
FT Ind Ord	652.1	655.5	582.3
FT-A All-share	410.11	413.13	323.31
FT-A 500	442.45	445.88	346.04
FT-A Ind	414.79	418.33	316.71
FT Gold mines	551.5	558.1	246.8
FT Govt sec	79.93	79.81	68.30
TOKYO			
Nikkei-Dow	3424.13	3387.91	719.16
Tokyo SE	615.04	614.02	532.45
AUSTRALIA			
All Ord	506.9	506.1	489.7
Metals & Mins	458.5	458.4	331.1
AUSTRIA			
Credit Aktien	53.75	53.57	53.61
BELGIUM			
Belgen SE	115.88	116.7	98.82
CANADA			
Toronto			
Composites	2121.9	2117.5	1603.5
Montreal			
Industrials	354.95	354.58	281.59
Combined	351.79	351.49	286.47
DENMARK			
Copenhagen SE	134.08	133.92	94.82
FRANCE			
CAC Gen	114.50	114.90	104.80
Ind. Tendance	122.00	122.90	118.10
WEST GERMANY			
FAZ-Aldien	298.02	300.04	235.17
Commerzbank	890.80	895.3	717.2
HONG KONG			
Hang Seng	979.58	975.9	1174.72
ITALY			
Banca Com.	210.78	211.85	206.81
NETHERLANDS			
ANP-CBS Gen	124.8	125.8	89.6
ANP-CBS Ind	107.7	108.8	72.0
NORWAY			
Oslø SE	152.49	151.31	100.64
SINGAPORE			
Straits Times	839.16	837.15	718.5
SOUTH AFRICA			
Gold	702.1	694.5	442.1
Industrials	828.4	827.9	583.3
SPAIN			
Madrid SE	112.26	112.25	123.61
SWEDEN			
J & P	1255.87	1255.57	605.67
SWITZERLAND			
Swiss Bank Ind	311.8	311.6	263.6
WORLD			
Capital Int'l	154.6	165.7	131.1
<b>GOLD (per ounce)</b>			
	March 29	Previous	Year ago
London	\$414.50	\$408.50	\$408.50
Frankfurt	\$412.75	\$408.75	\$408.75
Zürich	\$414.50	\$408.50	\$408.50
Paris (Baring)	\$413.80	\$411.49	\$411.49
New York (April)	\$414.00	\$412.30	\$412.30

CURRENCIES			
	March 29	Previous	March 29
U.S. DOLLAR	1.4545	1.4540	-
DM	2.4305	2.4345	3.53%
Yen	239.56	240.10	349%
FFr	7.2875	7.2975	10.60%
SwFr	2.0810	2.0850	3.03%
Guil.	2.7395	2.7370	3.98%
Lira	1448	1449	2107
BFR	48.25	48.21	70.20
CS	1.2310	1.2315	1.7895
INTEREST RATES			
Euro-currencies	March 29	Prev	
(three month offered rate)			
11%			11
SwFr			4%
DM			4%
FFr			12%
FT London interbank fixing			
(offered rate)			
3-month U.S.	9%	9%	9%
6-month U.S.	10	10	10
U.S. Fed Funds	8 1/2%	8 1/2%	8 1/2%
U.S. 3-month Cds	9.25%	9.25%	9.25%
U.S. 6-month T-bills	8.57%	8.57%	8.57%
U.S. Treasury Bonds			
March 29	Prev		
Price	Yield	Price	Yield
9% 1985	99 1/8	9.56	99 1/8
10% 1990	99 1/8	10.54	99 1/8
10% 1995	101 1/8	10.59	101 1/8
10% 2012	97 1/8	10.85	97 1/8
FINANCIAL FUTURES			
CHICAGO	Latest	High	Low
U.S. Treasury Bonds (CBT)			
9% 32yds of 100%	76-08	76-12	75-28
June			
U.S. Treasury Bills (BMM)			
\$1m points of 100%	91.27	91.29	91.17
June			
Carl Decker (BMM)			
\$1m points of 100%	90.57	90.58	90.43
June			
LONDON			
Three-month Eurodollar			
\$1m points of 100%	90.27	90.30	90.15
June			
20-year National Gilt			
\$50,000 32yds of 100%	102-29	103-05	102-22
June			
LONDON COMMODITY MARKETS			
	March 29	Prev	
Silver (spot fixing)	712.80p	708.00p	
Copper (cash)	£117.50	£110.25	
Coffee (March)	£1925.00	£1916.50	
Oil (spot Arabian light)	\$27.80	\$27.90	

### AUSTRALIA

## Late revival

A LATE and broadly based turnaround took Sydney quietly firmer after having drifted lower for most of the day.

Oil and gas issues edged higher but mines were mixed. MIM slipped seven cents to A\$4.05 while BHP added 10 cents to A\$8.44.

Continuing takeover speculation in retail stores tilted Myer three cents upward at A\$1.53 but depressed Grace Bros 10 cents to A\$3.50.

A selection of heavyweight industrials improved in Melbourne.

### SOUTH AFRICA

## Losses offset

A MORE stable showing by world bullion values allowed Johannesburg gold shares to recoup much of Monday's losses.

Vaal Reefs on the heavy end added R2 to R104, but in mining financials Anglo-American slipped 10 cents to R20 while De Beers firmed to the same extent at R8.25.

Few industrials showed sharp movements.

## Magneti Marelli.

### A 1000 and one...spark plug a minute becomes a reality. In Baghdad.

In Iraq too, as in other countries of the world, Magneti Marelli signifies spark plugs and electronic systems for the car. The completion on a 'turn-key basis' of the plant at Baquba-Baghdad is a further acknowledgement of precise company specialisation, elevated planning and production technology, an ability to handle trade orders worth millions and also to work with partners of a high standing.

**Magneti Marelli a recognised leader**

Plant in Iraq  
Industrial Dila Complex  
Baquba-Baghdad  
5,000 sq. m.  
15,000,000 spark plugs produced a year  
Magneti Marelli planning, technology and professional training

...a team of specialists

Sakamura Machine Co., Ltd.  
cold presses

GIOVANNI BONOTTO  
testing and washing transfer

CHUDIBURO  
automatic packing lines

TECNOPIN S.p.A.  
galvanic and water treatment plants

OLDHAMSTER  
automatic clothes

MAGNETI MARELLI  
A technological contribution to the progress of the engine, the world over



[illegible]

## Part 1, 9th May 1983      Part 2, 16th May 1983

The Financial Times proposes to publish a Survey on the above. The provisional editorial synopsis is set out below:

**INTRODUCTION:** The problems facing the world's banks have escalated rapidly over the past twelve months. Many of their domestic and international clients have run into difficulties and this has badly shaken confidence in the world banking system. Many banks are reviewing their international strategies after a decade of unprecedented foreign

**Editorial coverage will also include:**

Editorial coverage will also include: **World Economy — Central Banks — The International Interbank Money Markets — The International Agencies — The Oil Price and Oil Money Markets — Sovereign Risk Analysis — The Problem Countries — Europe's Banking System: Country profiles**

**INTRODUCTION:** The business of banking: a look at how banks are coping with the major changes in their operating environment. Increasing regulatory controls, rapidly changing customer demands, a deterioration in the economic climate, plus competition from new sorts of financial service companies are all combining to test the responsiveness of bank management. In an industry not of financial traditional conservatism the banks are looking for high returns.

of bank managements. In an industry Editorial coverage will also include

Editorial coverage will also include:

**Retail Banking — Correspondent Banking — Corporate Banking — Technology — Financial Services**  
**North America — Israel — Middle East — Asia and Pacific Basin — Caribbean — Latin America — Africa**

For further information and advertising rates please contact:

**RICHARD OLIVER OF KAY CRELLIN**

**RICHARD OLIVER or RAY CRELLIN**  
Financial Times, Bracken House, 10 Cannon Street, London EC4A 4BY

Financial Times, Bracken House, 10 Cannon Street, London EC4A 3DF  
Tel: 01-248 8900 ext. 3238 Telex: 885033 FINTIM G

The size, contents and publication dates of Surveys in the Financial Times are subject to change at the

The size, contents and publication dates of Surveys in the 2000 series are subject to change at the discretion of the Editor.

\_\_\_\_\_

1

Continued on Page 23



فإن الله أعلم

**Continued on Page 30**

## Continued from Page 28

**Continued on Page 3**

[illegible]















## OIL AND GAS—Continued

[illegible][illegible]

210	Valliers 50c	184	+1	0950c	0
210	Venterspost R1..	110	-1	T090c	2
201	Western Areas B1	364	-14	010c	0

[illegible][illegible]

**Diamond and Platinum**

Diamond and Platinum							
55	559	521	Anglo-Am Inv 50c	557	+2 1/2	20700c	1 1/2
	523	165	De Beers DI. 5c	511 1/2	+8	037 1/2c	1 1/2
	975	612	Do. 40c Pl. R5	975	+25	0200c	1 1/2
6	660	185	Impala Plat. 20c	645 1/2	+20	075c	2 1/2
	375	96	Lydian 12 1/2c	375	+5	031c	1 1/2
7 1/2	485	120	Rus. Plat 10c	445	+15	035c	0 1/2

London Stock Exchange Report page

**"Recent Issues" and "Rights" Page 31**

This service is available to every Company dealt in on the London Stock Exchange throughout the United Kingdom for a fee of £1.00 per annum for each security

**"Recent Issues" and "Rights" Page 31**  
This service is available to every Company dealt in on  
Exchanges throughout the United Kingdom for a fee of  
per annum for each security







## FINANCIAL TIMES SURVEY

Electronics  
in Banking  
AND RETAILING

Banks, financial institutions and retailers are adjusting, sometimes painfully, to the growing range of advanced electronic products and facilities. This technology holds the promise of greater efficiency and improved customer services

**BANKS, FINANCIAL** institutions and retailers worldwide are now preparing to grasp the nettle of advanced automation more firmly than ever before.

Services and products which were pipedreams a few years ago have become realities, and a host of new electronic products is just around the corner.

A senior U.S. banker comments: "The banking world is facing an electronic earthquake."

Bankers are deeply disturbed by the new order emerging. Few see it as a welcome experience, most expect a period of confusion, pain and trauma from which their institutions cannot emerge unscathed.

Last year in Monte Carlo, Dr Eckart Van Hooven of Deutsche Bank told members of the European Financial Marketing Association: "The banking profession clearly has the expertise to sail into the new world of electronic banking—but not without paying a price."

He added grimly: "If the price means giving up the identity of the banking profession as we know it today, then for me the price is too high."

Other financial institutions see the new electronic opportunities as their passport to the financial big league. Towards the end of last year the small (100m "base") Nottingham Building Society announced that in partnership with the Bank of Scotland and a range of retail organisations, it was launching an ambitious home banking and home shopping operation based on Prestel, the British Telecom videotext service.

## New competitive environment

Mr John Webster, Nottingham's chief executive, explained: "For some time we had been looking for a technology to harness which would take us into the national league of building societies," adding, significantly, "We knew that branch expansion was not the right route."

The new technology is making it possible for institutions which have not been part of the traditional banking picture to compete with more orthodox financial institutions.

Merrill Lynch Pierce Fenner and Smith in the U.S., for example, a non-banking financial institution offers a "Cash Management Account" combining traditional brokerage with banking products and based on the ubiquitous plastic card. Services include a brokerage margin account, chequing account and a combined monthly

BY ALAN CANE

statement. All authorisations and card transactions are processed by Banc One of Columbus, Ohio.

Sears Roebuck, the largest retail group in the U.S. with more than 25m active credit cards has already committed itself to a full range of services in finance.

Its chairman, Mr Edward Telling, has said: "We will be in the forefront of those who will provide electronic funds transfers throughout the U.S. Eventually, all outlets in the Sears family of companies can have the capacity to accept and disburse funds."

"In short, we expect to be as important a factor in financial services as we are in consumer sales."

So, the banks have little choice but to embrace the electronic future wholeheartedly. Their operating costs are too high and their profitability too low. And they are moving into a new and competitive environment where their competitors—the Merrills and the Sears—will be armed with the same electronic weapons.

Many of the more sophisticated banks will have to number their own corporate customers among the new competition. The provision of a single electronic link between customer and bank makes it possible for a company treasurer to be his own banker, monitoring cash flows and placing his funds to the best advantage—but to the cost of the bank.

Mr Trevor Nicholas of Barclays underlined the double-edged quality of these "cash management" systems at a banking seminar last year: "Many of the services desired by customers will be detrimental to bank profitability as they diminish, float, increase the cost of funding and increase the risk of non-bank competition."

"By giving customers ready access to their balances and thereby reducing uncertainty, for example, lower balances can be maintained on current accounts and the surplus funds invested in interest-bearing accounts—not necessarily

within the banking sector."

On the other hand, banks which do not keep up with the technology leaders will find themselves cut off from valuable business. One British clearing bank, arguing that it did not really want to be bothered with cash management, complained: "If we cannot offer this service to our customers, someone else will."

And a leading New York bank argued: "We stepped up our rate of research and development when Citibank started its marketing campaign. We simply could not leave it to cover the ground alone."

The upshot of all this is that bankers, building society executives and retailers who have in the past been happy to leave the computer-based parts of their businesses to the data processing department and their management services director now have to come to terms with a whole range of advanced electronic products and services.

## A big change in attitudes

It has produced some dramatic changes. Despite Mr Van Hooven's belief in the banks' ability to cope with technological change, the suppliers of electronic hardware and software have noted a new interest among senior managers.

Mr R. A. McBurnet, IBM's manager for finance industry marketing based in the City of London says: "The real sea change I see is that three years ago people make me talked to the management services department. Now senior management asks me to come to talk to them about information systems."

And Mr David Victor, manager of the financial branch of Computer Analysts and Programmers (CAP), a UK software house with substantial experience in bespoke banking systems, identifies a dramatic turn-around in the degree to which senior banking executives have become involved in new technology in the past few years.

"They want to know how information processing technology can assist in cost accounting, control of operating expenses and marketing—identifying which customer is buying which service and might be persuaded to buy other services," he says.

For the UK banks, control of operating costs has high priority. Cheque volumes have been growing at about seven per cent a year each year for the past decade, now 61 per cent of adults have a bank current account, 50 per cent of them



"The banking world is facing an electronic earthquake"

## Who's who and what in electronic banking

## The players:

1. The banks: retail, wholesale and merchant. Traditional, cautious, river with doubt over the new technology, but desperate to remain competitive.

2. The building societies: driving out of the last century and crying the banks' traditional markets evens.

3. The savings banks, loans institutions, and Giro banks: steady and dependable but anxious to raise their profile.

4. The card companies: Survivors, aggressive and eager to exploit their electronic expertise.

5. The securities houses: Why shouldn't they play, too?

6. The retailers: electronic systems means that selling money is as simple as selling socks.

7. The electronic games: 1. Automated teller machines (ATMs): The robot cashier in the bank wall.

## Counter terminals: The robot cashier to help the human cashier.

2. Branch processor: Electronic information at the elbow of the branch manager.

3. Home banking terminals: Intelligent television for those who would rather watch their overdraft than "Match of the Day."

4. Cash management system: Intelligent television for finance directors who would rather watch their company's overdraft tie up the international telephone lines.

5. Cards, plastic: magnetic information in the stripes identifies the rightful owner to the computer.

6. Cards, chip: fitted with a microchip, this card is almost as intelligent as a pocket calculator.

7. Card, fraudulent: £30m worth of headstaches for UK banks.

8. Point of sale terminal: Robot cashier to help the check-out staff.

9. EFT/POS: Electronic link between your purchase and your overdraft.

## The onlookers:

1. The hardware manufacturers: selling computers, ATMs and so on.

2. The software manufacturers: providing the instructions to make the electronic games playable.

3. The computer bureaux: providing world-wide networks for communications between banks and their customers.

4. The customers: wondering why the opportunity to do their own banking should be called progress.

5. The banking unions: apprehensive of new technology which could take away jobs.

## The rules:

Any number can play, provided they can put up the ante (which decreases yearly) and keep their nerve. Fern any combination (watch the regulations, though) of player and electronic game and await developments.

We specialise in  
electronic banking  
and retailing  
systems...

Nokia is the largest privately owned Finnish company, with a 1982 turnover of 1.3 billion USD and 25,000 employees. Over 50% of Nokia's

turnover is earned outside Finland, through a wide range of industrial activities—including electronics and data processing. Based on more than 20 years' experience in the manufacture of systems and equipment for industrial automation, forest automation and telecommunications, Nokia Electronics has continuously dominated its home market in the expanding field of data processing.

With a 60% share of the highly competitive Finnish electronic banking terminal market and a major percentage of the country's retail point-of-sale terminals, Nokia is a major force in the field of applied high technology.

Developing and manufacturing a proven range of minicomputers and terminal systems for over a decade, Nokia has gained an enviable reputation as the Finnish distributor of Honeywell's internationally renowned mainframe computers.

Offering the highest standards of ergonomic design and reliability, Nokia microcomputers (both 8 bit and 16 bit) are an integral component of the Company's successful exploitation of the extremely competitive Scandinavian banking-terminal market.

In 1973, Nokia gained an entry into the retail market, which has monitored the Company's capability in solving Finland's electronic banking problems. Today, Nokia is leading the field—with no fewer than 3,500 electronic point-of-sale terminals, operating in Department Stores, Restaurants, Supermarkets and Petrol Stations throughout Scandinavia.

All this expertise and proven capability is now available to the United Kingdom's banking and retailing sectors—through Nokia (U.K.) Limited. The Company is actively marketing tailor-made Nokia products and services to both small and large organisations, supported by a nationwide back-up service. For more information about Nokia's expertise in banking and retail systems, complete and post the coupon to:-

## NOKIA

The name for Electronic Banking and Retailing Systems

To: Peter Cox, Nokia (U.K.) Limited, York House, Empire Way, Wembley, Middlesex HA9 0PA Telephone (01) 900 0421 Telex 8814680 NOKIA G

Please send me further information about:  
☐ Electronic banking systems ☐ Electronic retailing systems

Name \_\_\_\_\_

Position \_\_\_\_\_

Company \_\_\_\_\_

Address \_\_\_\_\_

Postcode \_\_\_\_\_

Telephone Number \_\_\_\_\_

**NOKIA** Developing Technology

## Contents

Bank clearing system: New scheme will bridge a gap in UK banking II  
Banking software: bewildering array of new packages available II  
Self-service banking (1): U.S. leads the way in corporate cash management IV



Foreign exchange dealing—a major target for computerisation: Page II

Electronic banking equipment: U.S. market statistics; increasing European installations for automated teller machines and cash dispensers IV



Growing demand for automated cash services: Page IV

Self-service banking (2): The era of automatic teller machines IV

Credit and debit cards: why banks now face a dilemma VI

Viewdata applications: the UK's first home-banking service VI

Electronic payment: European banks keep close watch on Limoges project VI

Point of sale equipment: a revolution looms at the supermarket checkout VII

Electronic funds transfer at the point of sale: More trials could begin soon VII

The high-cost of cash-handling: the cashless society is still a long way off VIII



Barclaycard's authorisation section at Northampton

Technology developments: words of caution from top bankers VIII

Security issues: how electronic money brings a whole new range of problems VIII



## ELECTRONICS IN BANKING II

Wide benefits expected from London's new clearing house payment scheme, as Ray Snoddy reports

## New clearing system bridges UK banking gap

IF ALL goes well, London's long-awaited new automatic payment system, CHAPS, will finally go into service in the second week of January, 1984.

CHAPS (Clearing House Payment System) will allow same-day settlement of amounts over £10,000 from all over Britain—a service at present restricted to the City of London.

It will cut out at least part of the growing mound of paper that has to be physically transported; it will also help to keep London competitive as a financial centre and allow corporate treasurers outside London to use their funds in a more sophisticated way. It may even help to unstuck logjams of house sales by enabling solicitors to complete a complex chain of purchases and sales more easily in a single working day.

CHAPS will, according to Mr Eric Simmonds, an assistant general manager of the Midland Bank, seconded to lead the project, fill in a "missing link" in Britain's banking system.

### Unchanged for years

At the moment, the new technology in the banking system, linking bank branches, starts to peter out as you approach the City. Same-day settlement of around £20bn a day between the clearing banks and the Bank of England is handled by a system unchanged for years—the physical carrying of cheques by messengers.

The present Town Clearing system, which closes at 3 pm every day to allow the process of reconciliation and settlement to begin, works efficiently. But because it is labour-intensive costs have been rising. The physical and geographical restraints on the settlement services that could be offered would have become an increasing anomaly in the world of electronic banking.

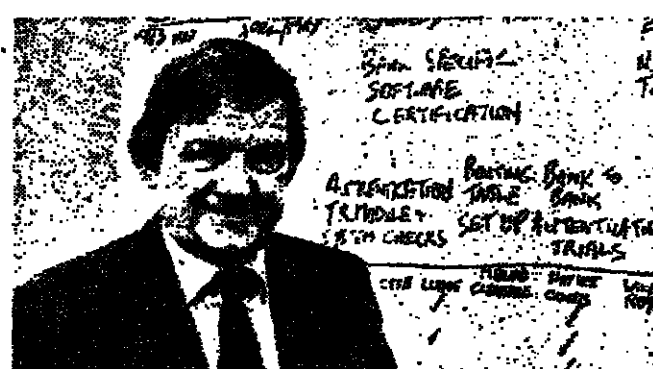
The new era of same-day settlement was due to begin later this year but it was decided to wait until the banks' final reckoning of the year's business is out of the way before switching over to the new system.

CHAPS has been a long time coming. New York has had its CHIPS (Clearing House Inter-bank Payments System) since 1970, although it has only offered same-day settlement since October 1981, while SWIFT, the electronic bank message system, has been sending banking instructions around the world in tens of seconds since 1977. CHAPS, however, was delayed by more than three years by a false start which cost many millions of pounds.

Mr Simmonds believes it was a very courageous decision by the London clearing banks to realise they had got it wrong, pull the plug on CHAPS I, and start again.

The technology would have worked. But it would have been a centralised system, based on one large mainframe computer—a "big pot" into which everything would have been stirred. Its main fault was that it was unable to distinguish between the various graduations of the hierarchy of British banking—the clearing banks and the non-clearing banks would have been placed on an equal footing.

Mr Ron Clark, a senior consultant at the Inter Bank Research Organisation (IBRO) believes that the new decentralised system—with banks sharing little more than a common programme to run on their own computers and a chief inspector to sort out disputes—has got it about right. "Perhaps for the first time,



Mr Eric Simmonds, project manager of the Committee of London Clearing Bankers. "No doubts about the new system."

the necessary delicate balance between competition and co-operation in payment systems has almost been achieved—enough co-operation to ensure the integrity of the service, but the maximum room for the competitive innovation from which stems progress and substantial improvement in customer service," Mr Clark believes.

The minimum of joint development means that individual banks can offer different services at different prices. The present CHAPS system will cost a total of around £5m. Mr Simmonds, who has been involved in computers in banking for more than 20 years, believes that the clearing banks have a bargain.

At the present daily volumes of between 15,000 and 20,000 transactions a day, costs are likely to be considerably below the present paper-handling system. There will be eight CHAPS "gateways" for the clearing banks either to operate themselves or share with a smaller clearing bank and each will be based on a Tandem computer costing in the region of £250,000.

The gateways will be able to exchange payment messages through British Telecom's Packet Switching Service (PSS) and will automatically audit and control the routing and communication of the messages. Payment will be guaranteed once a payment message has been sent, even if it is later revealed that fraud was involved in its initiation.

Settlement is carried out by each settlement bank which owes money to others sending CHAPS payment messages to the Bank of England, also a settlement bank. The system has been designed to be flexible; once the volume of demand becomes clear it may be possible to reduce the lower limit of £10,000 for same day payment.

And as Mr Ron Clark makes clear, although CHAPS is intended for sterling payment "the alterations to allow it to cope with other currencies might be quite small, thus raising the possibility of an efficient, fully automated, multi-currency service." The main problem facing the CHAPS project design team, and

a major argument against CHAPS I, was in achieving the degree of security in electronic systems which is needed to protect the billions passing through the system each day.

Eric Simmonds says he believes the problems of encrypting—or coding—of messages and their authentication have been solved.

After an intensive survey of the state of the art, Logica, which was responsible for the main CHAPS software, recommended a small Hemel Hempstead company, Data Innovation, for the encrypting. The National Physical Laboratory suggested Open Computers of Brighton for the authentication.

One banker has commented that the security measures involved in CHAPS could be likened to "a man using two pairs of braces, two belts plus some string and glue as well."

Will CHAPS work in January? "Definitely. I have no doubt of it," says Mr Simmonds who is approaching retirement and regards the project as the culmination of his banking career.

When it is in place, another important step forward in electronic bank communications will have been made.

In New York, CHIPS handles an estimated 90 per cent of international interbank dollar transfers, while the daily dollar volume involves more than \$185bn.

SWIFT, too, which is only a message rather than a settlement system, has been growing rapidly. More than 1,000 banks are members in 42 countries and more than 7m messages a month are transmitted.

In the UK, SWIFT has captured about 70 per cent of the international traffic of the 100 banks which are members. Around 700,000 messages a

month are sent. Mr Jack Large, NDC International's marketing director for Europe, said at a recent symposium that CHAPS was an example of how each new stage of automation gave opportunities for further integration of cash management practices systems and controls in both large companies and banks.

### Integrated operations

"The very nature of corporate banking is beginning to change as bank systems, such as CHAPS and corporate cash management systems and services become more and more integrated," he said.

In London, the major clearing banks were examining ways of using instruction delivery systems to receive CHAPS payment instructions. This would allow finance directors to receive up-to-the-minute balance and issue payment instructions on the same terminal.

When CHAPS goes live, Mr Large believes at least one of the major clearers will have a direct computer-to-computer link between its instruction delivery system and its CHAPS gateway.



There will be eight "gateways" in the CHAPS system for the clearing banks, either to operate themselves or share with a smaller clearer. The system will help to keep London competitive as a financial centre. Above: the computer room at Lloyds Bank operations centre.

Increase in banking software packages

## Bewildering array of software

EARLIER THIS month Control Data Corporation, makers of some of the world's biggest computers, bought a software house and a significant part of the world market for banking software packages.

It acquired the stock and assets of Arbat, formerly a subsidiary of Arthur D Little, the merchant bank, and with it the company's expertise and installed base for the Arbat banking system, one of a small number of principally British banking packages which dominate the small bank arena.

There are in fact some 22 of these packages available, according to a survey carried out by Distributed Systems, the London consultancy, now provided by a total of 19 equipment manufacturers, software houses and computer bureaux.

They represent a very specialised sector of the computer software market. All the world-wide banks, have, of course, massive computer power in their head office management services departments responsible for accounting, foreign exchange, customer records and so on. For the most part these huge systems are built on IBM or Burroughs computers using software tailor-made for the system either by the banks' own data processing staff or by specialist software houses.

"Blue chip" software houses like Computer Analysts and Programmers made their mark writing bespoke software for the big banks.

The problem for smaller banks, bank branches and overseas subsidiaries of big banks was quite different. Large computers of the kind used in the big banks' management services departments were out of the question for a small branch. Furthermore the cost of developing the sophisticated bespoke software needed could be £1m or more.

The arrival of the minicomputer—and more specifically a small IBM computer called the System/32—changed the name of the game. For the first time it became possible for a small to medium-sized bank to have its own computer and to carry out its own computing.

### Concern for security

Why not a terminal in the branch linked online to the bank's headquarters mainframe or to a computer bureau? The volumes of information passing on the system rule out the first option—the banks' concern for security is the second.

With the appearance of the small computer selling for under £100,000, there emerged a group of small software houses, chiefly based around the City of London ready to write the software to run on them.

Why the City and not the U.S.? Because of the major differences in the way banking is organised in the U.S. and Europe—U.S. banks are contained within their state boundaries—and because most U.S. banking activities are based around the dollar.

The London-based packages have been based around multi-currency accounting with self-balancing ledgers in each currency. Nevertheless, the value of the banking package market is now beginning to tempt the Americans and companies like Amacom are already starting to provide competition to the leading British packages in New York.

The market is tempting other kinds of organisations. In January, Hill Samuel the City of London-based merchant bank



The control room of P&B and Co. (UK), with a Reuters monitor for money rate service, and a BIS Midas system in use.

announced a new company, Business House Systems, to market its own proprietary software. The business pattern is typical of the industry. Hill Samuel needed its own system and engaged Mr Archie Reid to design it.

The result attracted so much attention that Mr Brian Lether, BHS sales director, said the company began to think seriously about marketing the system to other banks. "Now we have built in features which allow it to be tailored to other banks. It is in the final stages of installation at the Bank of Tokyo International in London and in four Hong Kong financial institutions."

The shape of the banking package market has changed over the years. In the late 1970s packages like Midas, Business Information Systems (BIS) offering which is the unique, dated market leader with two Queen's Awards for Exports, started out as foreign exchange packages as did Arbat and Kapit, a New Zealand sourced program packaged and sold by Hoskyns, a leading UK software house now owned by Martin Marietta of the US.

Now the emphasis is on the provision of the complete "electronic bank" with word processing and links to the major bank messaging systems such as Swift and Chaps provided as standard options.

It has to be said that the banks' innate conservatism dictates the choice of machinery on which these packages can be run. BIS, for example, wrote Midas first for the System/32 and rewrote it yet further to fit IBM's "machine for the 1980s" the System/38. It cost the company a small fortune but BIS reckons it was worth it to stay with IBM—the magic key where bank computers are concerned. Hoskyns' Kapit also runs on Midas while Arbat and Hill Samuel's House System run on minicomputers made by Digital Equipment Corporation, the world's major minicomputer manufacturer.

These companies claim the substantial DEC range enables them to offer a wider choice of computers to suit all sizes of bank and branch.

Other manufacturers, however, are offering their own versions of electronic banking. Datapoint, for example, a leader in office automation and distributed computing offers a system called "Databank" whose chief strength, according to the company, lies in its risk management facilities: customer credit lines can be set up for any combination of business transactions. Drawings against these lines are immediately updated at the time of entry and the system automatically monitors country and currency exposures. Holland Automation, a Dutch-

based company, has developed a package called Nibsol in the UK which runs on Nixdorf machines and which the company claims is the only truly real-time system on the market. Its users include the Banque Paribas in London and Allied Irish Banks in New York.

The company claims that real-time working means: "There is no prolonged end of day or overnight batch update during which the system cannot carry out other functions."

### Exchange dealings

The market is certainly wide open. Some observers believe that only 5 per cent of all banking operations that can be automated have yet been computerised and the list of ways of dealing is growing all the time.

Mr Archie Reid of Hill Samuel says: "We are at the point where the dealers are arbitraging everything—the money markets, negotiable paper, financial futures. What they are more aware of is the arbitraging opportunities between books and instruments."

A survey carried out by BIS last year showed that foreign exchange dealing was still the chief target for computerisation among London's wholesale banks, closely followed by attachment to the Swift network. Dealer aids for foreign exchange were also high on the "wish list." "The banking package business can still make a lot of capital out of its origins. Distributed Systems analysis giving data on the market and the machinery it runs on, costs £50. The company is at 20 Borough High Street, SE1 1TZ.

Alan Cate

## Security is...

... knowing that the person receiving your most secret messages or money transfers must authenticate his identity.

### OPEN COMPUTER SECURITY

Specialists in data encryption

OPEN COMPUTER SERVICES LTD  
115 FORT, Regent, East London EC1A 3JF  
Tel 4071 4511

### For instance, banks need it all over town.

Cheque books now have a serious rival. The monetary revolution known as EFT is on the way, courtesy of NCR.

Electronic Fund Transfer is a direct computer link-up for paperless transactions between shops, banks and other financial institutions. To make a purchase, customers simply produce a special magnetic striped card which is read at the retail point-of-sale and debits their account direct.

And that's good news for everybody. Banks can cut down on expensive cheque-processing costs and substantially reduce fraud. Retailers reduce queues at the point-of-sale, receive faster payment and reduce their back-office costs. The customer enjoys greater convenience, faster service and easier access to funds. The savings are substantial and can soon pay for the system.

NCR are in a unique position to contribute to the success of EFT. We lead the field in the development of retail terminals and cash dispensers for banks.

And we're one of the world's largest manufacturers of mainframe computers and systems.

Already, NCR has successfully installed EFT systems in the UK, Europe and the US.

# NCR

NCR Inter-Knowledge.

Getting it right by knowing your business.

NCR Limited, 208 Marylebone Road, London NW1 6LY  
Telephone 01-388 8280. Telex 263 931.

# NCR puts computer power where you need it.



# Don't let your company lose out by not being switched on.

Foreign currency receipts and payments, exchange risk, money transfers, transaction detail, balance information . . . . To manage risk and keep its money working, a major international organization needs the same immediate and comprehensive financial information as its bank. That's why the Chase is on.

On to link you to our interactive electronic banking network and all the information you need. Information formatted to meet your specific requirements for on-the-spot analysis and action. So now, you can mitigate exchange risk, track cash flows, move funds and keep your cash working — 24 hours a day.

For example, Infocash. It's just one of the products in our electronic banking range of services designed to give you complete control of your cash flows and levels of detail and accuracy that are second to none.

Today, over 2,000 major corporations and banks rely on Infocash to provide them with timely information plus the ability to initiate funds transfers right from their desks — instantly.

Chase's interactive electronic banking. Every great idea has its time. So, isn't it time you let our dedicated team of electronic banking professionals put Chase's expertise to work for you?

Now, more than ever, time is money. So call the Chase Manhattan Bank. In the race against time, the Chase is on.



**The Chase is on.**



## ELECTRONICS IN BANKING IV

Self-service banking (1): corporate cash management, based on computer terminals on customer premises, is quickly becoming established, as Alan Cane reports

## U.S. banks lead the way

CORPORATE cash management is the fashionable topic in electronic banking today as U.S. and European banks exploit the virtues of their own particular systems.

There is a wide choice of systems. Among the Americans Citibank offers Citicash Manager and Citicash Banking, Chase Manhattan offers Infocash, Chemical Bank's product is called Chemlink and Morgan Guaranty has a well established product called MARS. Then there is Bancrue (Bank of America), First Cash (First National Bank of Chicago), Transend (Manufacturers Hanover), Cash Connector (Bankers Trust), Confirm (Continental) and Baricash (European American).

## Problems for big companies

The McFadden Act forbade U.S. banks to trade across state boundaries, creating very great difficulties for large companies. Mr David Nye, vice-president of the financial institutions division of Chemical Bank, points out: "A large company headquarters in, say, New York but with business units across the nation had a mammoth task in managing its cash resources with bank accounts in perhaps 10 different states in 10 separate banking organisations, thus involving many communications channels."

"First, the opportunity cost of transmission time, was enormous. Cheque clearing took many days and even up to the early 1950s clearing charges could be deducted from cheque proceeds in some states."

The consequence was a series of balance reporting systems which grew in sophistication with the means of transmission until computer and telecommunications development made possible the systems of today. They are "electronic links between the corporation and all its bank accounts" as described by Mr Jack Large, marketing director Europe for National Data Corporation, as U.S. software house and bureau which provides National Westminster's cash management service "NatWest Network."

He is wary of the U.S. bank's claim to cash management superiority. "The claim by U.S. banks about the superior quality and leading position of



Mr Bryan Hayter of the Corporation of Lloyd's, accessing Citibank's electronic banking system

their cash management systems and services has come as a great surprise to many European banks. They have been providing the U.S. "breakthroughs" for many years... in many ways the U.S. banks are just catching up—although in some areas, particularly in international cash management services, many U.S. banks do provide services that are more flexible and more appropriate to the cash management needs of multinational corporations."

Banks have taken very different strategies in marketing their cash management services. Citibank, for example, which is almost certainly the world leader in this kind of electronic service, offers two products, Citicash Manager—a system for customers wishing to manage U.S. dollar accounts—and Citicash, which includes multi-currency cash management services. These services run on its own network and are exclusive to Citibank's customers.

Chase Manhattan's system was built by IDC, a wholly-owned software house and bureau. Chase does not franchise its personalised system but allows IDC to build cash management systems for other banks.

Chemical, however, has made a positive virtue out of franchising its system to all comers (in rather the same way that it is franchising with

apparent success its Pronto home banking system).

Its own system is called Chemlink; the generic version is Banklink. Banks using the system in the U.S. include the First Interstate Bank of Washington and Bank One of Columbus, Ohio.

In Europe Commerzbank of Frankfurt has signed up and Barclays Bank has never denied that it is developing a version of Banklink suited to the UK. The Royal Bank of Scotland, a pioneer of electronic banking in the UK, will soon announce its own Banklink-based service.

Barclays has yet to announce publicly its intention to offer a version of Banklink but in any case there are observers of the electronic banking scene who believe Barclays is simply getting "hands-on" experience with Banklink before launching its own competitive system in the future.

Lloyds says it has no plans to launch a product, though it does have a man working full time on cash management. It operates a system for medium to large customers where balance information can be supplied on a daily basis to any UK branch for collection by customers. "Perhaps an odd system," a Lloyds spokesman said a little defensively "but it's our own wrinkle on cash management."

Some funds return to the banks through the use of commercial timesharing networks. The various Banklinks all run on the Geisec Mark III network, as does NatWest Network, while Midland's system runs on ADP's network. Discounts on the cost of using the networks provide a substantial part of bank earnings from the service.

The Midland Bank was the first of the UK clearers to announce electronic cash management with its Cash Management Service in June last year. The service is based on Cash Express, a system provided by ADP Network Services, a major U.S. timesharing bureau. Its facilities include balance reporting, cash flow forecasting, deposit reporting and foreign exchange exposure management.

## 'Knowledge is power'

NatWest launched Network a little later the same year—and perhaps a little prematurely, with a flurry of publicity. "Knowledge is power," the advertisements shouted. The software was provided by NDC. Jack Large says: "NatWest was innovating and it was still settling the details of what it proposed to offer. If you offered everything in cash management, that would not be cost-effective. Deciding what should be included was what caused the problem."

It now offers as the first of its Network services Available Funds Reporter, which gives balance and transaction details and also helps the customer corporation to determine its true available funds position.

Barclays has yet to announce publicly its intention to offer a version of Banklink but in any case there are observers of the electronic banking scene who believe Barclays is simply getting "hands-on" experience with Banklink before launching its own competitive system in the future.

Lloyds says it has no plans to launch a product, though it does have a man working full time on cash management. It operates a system for medium to large customers where balance information can be supplied on a daily basis to any UK branch for collection by customers. "Perhaps an odd system," a Lloyds spokesman said a little defensively "but it's our own wrinkle on cash management."

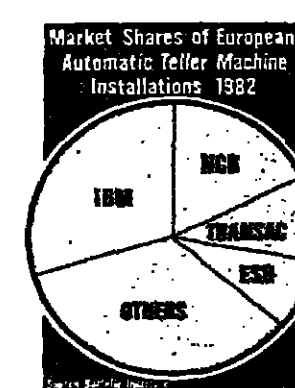
Lloyds says it has no plans to launch a product, though it does have a man working full time on cash management. It operates a system for medium to large customers where balance information can be supplied on a daily basis to any UK branch for collection by customers. "Perhaps an odd system," a Lloyds spokesman said a little defensively "but it's our own wrinkle on cash management."

## The U.S. market for electronic banking equipment

ITEM	1967	1972	1977	1981	1985	1990	1995
Bank offices (000)	42.6	51.8	68.2	81.9	95	109	120
Units/office	—	—	—	—	—	—	—
Elec. banking equip. in use	—	22.0	126.3	245.4	397	594	875

ITEM	1967	1972	1977	1981	1985	1990	1995
Retail employees (m)	9.92	11.32	13.31	15.48	16.9	18.4	19.3
POS/000 emp	—	2.3	18.1	39.8	68.0	114.1	143.8
POSs in use (000)	—	30	250	600	1,150	2,100	2,900
% Financial POSs	—	—	18.0	10.8	7.0	4.9	3.1
Financial POSs in use (000)	—	—	45	65	80	95	90
Net additions	—	—	7.0	4.0	2.5	2.0	—
Replacements	—	—	—	—	—	—	—
Annual installations (000)	—	—	7.0	4.0	2.5	2.0	—
000s/unit	—	—	7.1	6.0	5.6	5.0	—
Financial POS sales (\$m)	—	—	30	24	28	30	—

Residential or home banking is expected to come into its own in the 1980s, as banks begin offering home banking services. The primary method of accessing these services is expected to be the home computer. The number of home computers in use are projected to grow 35 per cent annually up to 1995, when one-in-five households will possess a home computer.



The talking auto-teller (right): A new range of "mini-bank" self-service terminals has been released by NCR. The machine here has a built-in drum containing 16 voice recordings to guide customers through their transactions. This facility will be of particular benefit to the blind.



## Automated Teller Machines (ATMs) in the U.S.

ITEM	1967	1972	1977	1981	1985	1990	1995
Bank offices (000)	42.6	51.8	68.2	81.9	95	109	120
ATM/office	—	—	—	—	—	—	—
ATMs in use (000)	—	1.0	6.3	23.4	52	78	90
Net additions	—	—	400	1,800	4,000	4,000	2,000
Replacements	—	—	—	100	500	1,000	5,000
Annual installations	—	—	400	1,900	4,500	10,000	10,000
000s/unit	—	—	50	45	35	28	16
ATM Sales (\$m)	—	—	20	85.5	165	170	100

## On-line Teller Terminals (OLTs) in the U.S.

ITEM	1967	1972	1977	1981	1985	1990	1995
Bank tellers (000)	215	258	408	569	670	690	550
teller/office	5.0	5.6	6.0	6.9	7.1	5.5	4.6
Bank offices (000)	42.6	51.8	68.2	81.9	95	109	120
OLT/office	—	—	—	—	—	—	—
OLTs in use (000)	—	—	21	110	190	268	254
Net additions	—	—	—	75	155	308	425
Replacements	—	—	—	15	20	15	10
Annual installations (000)	—	—	7	20	30	40	50
000s/unit	—	—	9.3	7.6	7.3	6.5	5.5
OLT Sales (\$m)	—	—	65	155	220	265	275

## AUTOMATED TELLER MACHINES AND CASH DISPENSERS

● The number of ATMs and cash dispensers in Europe has increased from 2,800 machines identified in a Battelle study in 1975 to more than 11,000 machines in 1982. Over 45m transactions took place using these machines in 1982 with a total value of £17,000m. The number of machines in use in 1982 were:—

Britain ..... 2,510

France ..... 3,321

Sweden ..... 960

Spain ..... 432

Germany ..... 670

Italy ..... 625

Belgium ..... 593

Switzerland ..... 350

Norway ..... 340

Finland ..... 219

Austria ..... 127

Ireland ..... 64

● France is the country with by far the highest number of cash dispenser card-holders

with 18m followed by Britain with 8m. Banks in Norway, Spain and Germany have each issued about 1.8m cards.

● The average value of cash withdrawals for Europe is about £50. Figures for individual countries include:—

Switzerland SF 248 (£112)

Germany DM 311 (£83)

Italy Lira 170,000 (£79)

Austria AS 1970 (£71)

Belgium BF 416 (£54)

Source: Battelle Institute

Self-service banking (2): the development of automatic teller machines and the growth of the home banking phenomenon.

## Dramatic rise in installations



Lloyds 'Lobby Bank' at Kewell Hempstead

Mr Trevor Nicholas of Barclays pointed out last year: "Visa and Mastercard are encountering considerable resistance to their proposed world-wide ATM networks as many member banks do not wish to share ATMs with competitors in their own markets."

"The position of banks joining proprietary networks will be further complicated when many find that, having joined forces for ATM networks, they are virtually obliged to offer all their electronic delivery services with the same partners."

Yet just two weeks ago, a group of UK banks comprising Lloyds, Barclays, Bank of Scotland, the Royal Bank of Scotland and William and Wigham announced plans to create a network of 2,500 shared cash dispensers for their 15m customers.

In fact, most European countries' banks now have ATM sharing agreements. In the UK, National Westminster and Midland had already agreed to share their 1,386 installed machines.

But there are technical problems still to be resolved for all the major banks, regarding the "two or three track issue." This turns on the fact that the magnetic stripe on an ATM (or bank) card bears three tracks. If two tracks are used, the information carried is minimal, equalling high

security. This is Lloyds' approach and that of its main supplier IBM.

It does mean, however, the card can only be used when the ATM is connected, live, to the bank's computer.

Three-track working means more information on the card but it can be used off-line (no reference to the main computer needed) as well as on-line.

In Europe, according to Battelle, IBM has the largest market share (28 per cent), followed by NCR (15 per cent). In the U.S. Docutel and Diebold (Burroughs) offer basically Diebold machines) hold the lead.

Costs of ATM installation—currently around £30,000 for a through-the-wall machine—can be cut to £14,000 using new technology light weight cash boxes and low cost screens and keyboards. Japanese banking halls are lined with such devices.

Reliability is perhaps the banker's greatest concern. When NCR introduced its new 5080 machine earlier this year much was made of its voice response facility. Yet bankers (and commentators) dismiss this as pure gimmickry. What is much more important is the reliability of the technology installed in the

machine and designs which make it possible for it to be maintained by third parties. Michigan National Corporation, which operates ATMs off its own premises, has found its machines have to be working 99 per cent of the time to offer an effective service.

Customers who neither want to travel to their bank nor to an off-premises site for cash and services can look forward to banking at home. From being an electronic dream—a flashy piece of technology well down the bankers' want list only two years ago—home banking has taken on a new urgency and priority.

Citibank and Chase Manhattan have been test-marketing their home systems for almost two years. Chemical, convinced of its role as marketer of electronic services to the banking world, has franchised the Pronto system to well over 40 U.S. banks.

In Germany Verbaenderbank, a small private institution, took advantage of the possibilities of the West German Viewdata system to offer home banking to its customers. Now Verbaenderbank leads an elite group of German banks including Deutsche Bank and Postbank-dienst in this service.

In Britain Midland announced a small trial last year to be based on Viewdata terminals installed initially in bank branches. This, however, was overshadowed by an announcement from the tiny Nottingham Building Society, backed by the Bank of Scotland and British Telecom, of an ambitious home banking experiment involving the distribution of up to 100,000 devices throughout the country giving customers access to Prestel and so to their bank accounts.

Is there really a demand for home banking? The evidence from Verbaenderbank suggests there is. The Citibank trials have shown that after the novelty has worn off the service fits into the financial life of the consumer.

Mr Christopher Reid of Citibank says: "Customers tell us that Homebase (Citibank's proprietary product) is a convenient service which gives them a greater sense of flexibility and control."

Test users learn the system quickly, so quickly in fact that they soon expect to be able to do more. We find that people who use the terminal a few times get quite comfortable with it and want to move faster and do more things. They are also telling us that they want more than banking and bill paying so we will soon add shopping catalogues to sports results and a merchandise catalogue ordering service."

Therein lies a dilemma for the banks. Should they restrict themselves to the provision of purely financial services on their home banking (and indeed corporate cash management) networks—or should they become information management services, operators of large electronic networks providing services from shopping catalogues to sports results?

Everybody agrees that customers will not invest in home computing equipment simply to check their bank accounts and that other services will be needed to attract them.

But who will manage the provision of these services? The answer to that question will say much about the shape and structure of the banks of tomorrow.

Alan Cane

logica is a leader...

in the provision of professional services, internationally and over a wide range of consulting and systems implementation, in communications, computing, office automation and management sciences.

In the application of—

- ☐ EFTPOS
- ☐ CHAPS
- ☐ SWIFT
- ☐ Dealing room systems
- ☐ Electronic banking
- ☐ Cash management...

logica is the leader

For further information please contact—

Logica Limited  
64 Newman Street  
London W1A 4SE  
Telephone 01-637 9111  
Telex 27200

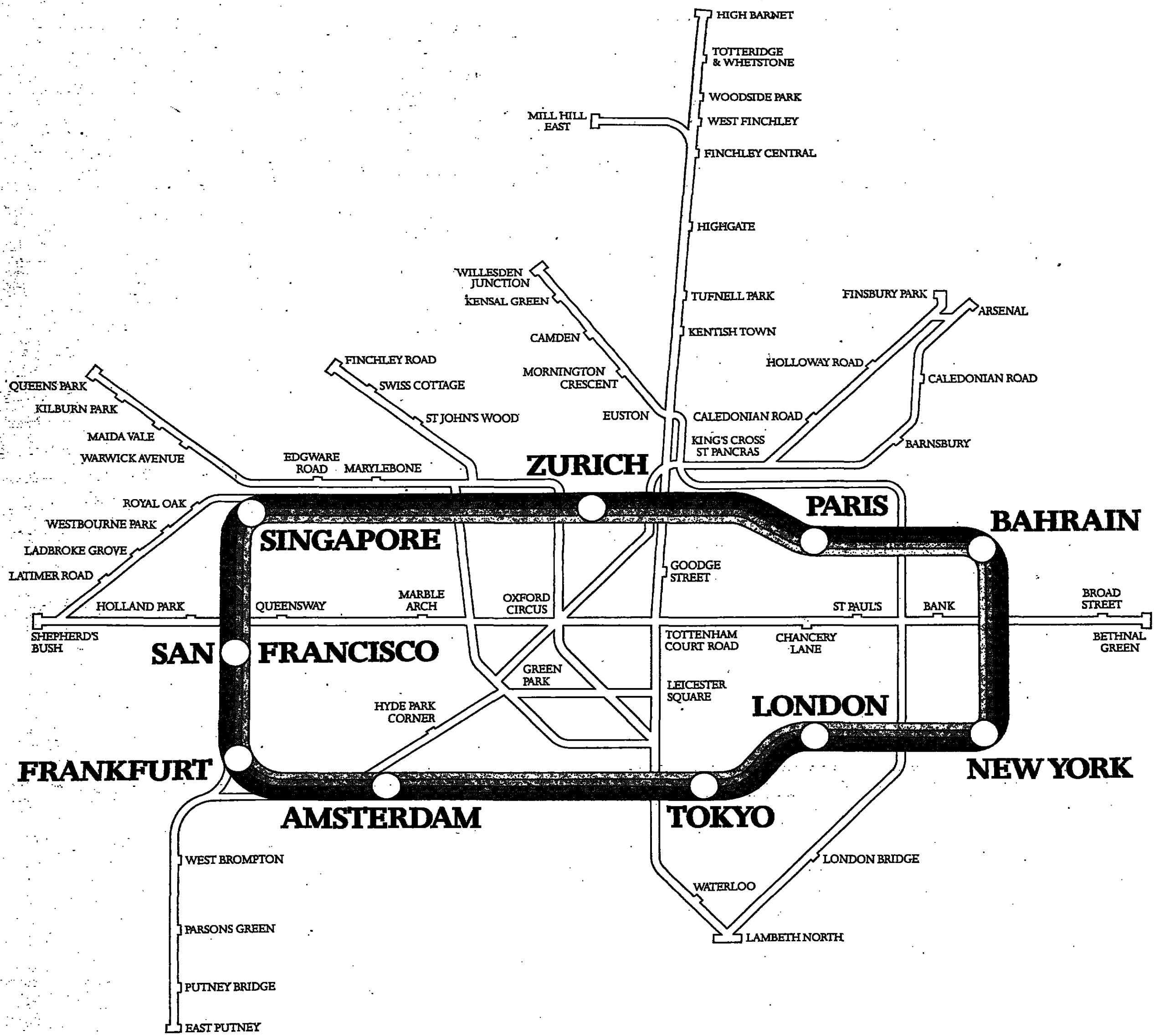
Security is...

... knowing that you can send messages on the telephone line without them being intercepted, tapped or tampered with.

OPEN COMPUTER SECURITY Specialists in data encryption

OPEN COMPUTER SECURITY LTD. FREEMONT 24, GLOUCESTER ROAD, GL1 2JH, GLOS. TEL: 0432 52111





# Now, a money transfer service that brings the world to the middle of London.

Your international operations, on-line.  
 You can now move funds from your Bank of America accounts in London to any bank in the world. In any currency.  
 Automatically.  
 And it's all because of a rather intelligent system we call BAMTRAC.  
 Treasurers in major corporations are using it for faster data delivery and money

transfers and interfacing it with their in-house systems for added security.  
 BAMTRAC systems already in place are now increasing cash management services to cover automated letters of credit, collections, debit and portfolio reporting.  
 Just another bit of innovation. The sort of innovation you'd expect from a leader.  
 Look to the Leader.

**BANK OF AMERICA**





## ELECTRONICS IN BANKING VI

## Banks faced with dilemma over credit cards

THE ISSUERS of the world's 760m or so plastic transaction cards are faced with something of a dilemma. On the one hand, the expanded use of cards can only cut cheque and other costs and increase revenues but on the other hand they seem bound to increase the opportunities for fraud, already running at over £30m in the UK alone.

So card technology appears to be moving in two directions. Cards will either become more versatile and flexible in use, or they will be made more difficult to tamper with, or both.

For example, Visa International announced its "electron card" last September, doing away altogether with embossed characters and shop counter imprinted sales slips.

The cards have three information recording areas. A magnetic stripe allows the holder's account number to be read on a shop counter terminal connected by phone line to a central computer. Such computers are currently going in to 174 centres in 22 countries.

In addition, optical character recognition (OCR) codes on the card-face allow transactions to be handled electronically by the cash registers now widely used in department stores, while bar codes allow similar use in supermarkets by "wandering" the card.

Initially, the new Visa card will be used to obtain cash and make account enquiries at automatic teller machines (ATMs) that are on the Visa network. The retailing application will follow when retail outlets are equipped in viable numbers. Visa International has stated that over 20,000 dial-up terminals have been ordered "for placement" by Visa members (mainly banks) at retail locations.

Only a month before, Philips was first of the mark with news of a trial of the so-called "smart" card in Caen, Normandy, involving local bank branches, 250 retailers and 50,000 cards issued to residents together with personal identification numbers (PINs).

The smart card, a French invention, is really a tiny computer which is powered when inserted into a retail terminal. The computer "chip" is accommodated within the card's thickness—a remarkable achievement.

Each card's chip remembers

the credit limit issued to it initially by the bank. At the point of sale, retailer and customer each use a separate terminal. The customer keys in his PIN and plugs in his card which debits itself with the amount entered by the shopkeeper on the other terminal. At the same time, the card is given the shop's name and address and the transaction data.

All the relevant data is also stored in a solid state cassette called a Cartette which at day's end is either emptied over a phone line into the bank, or taken there and dropped into the night safe. Either way, the customer's account is quickly debited.

## Geoffrey Charlish looks at some surprising developments in machine-readable plastic cards

The Cartette is also kept updated with the bank's "hot" file of exceeded credit limits and notifications of new salary input to customers' accounts. Each time the card is returned to the customer it is reprogrammed with the terminal's liquid crystal display.

Thus, the "Carte a Memoire" from Philips is the electronic equivalent of a cheque book. The customer also receives a statement through the post in the usual way.

Made in bulk, the cards are expected to cost about £2 each. The terminals however will cost about £1,000 and, as with all such solutions, the question is posed: "who pays?"

"Intelligence" has similarly been incorporated into a key, about the size of a front door key, by Data-Card International, on the basis that cards are too flexible to safely carry the semiconductor chip.

The smart card, a French invention, is really a tiny computer which is powered when inserted into a retail terminal. The computer "chip" is accommodated within the card's thickness—a remarkable achievement.

More recently, however, Data Card has offered the "mug shot" solution to card crime. The company says that these cards can be produced at 23p each on equipment that uses surface laser imaging of the holder's photograph. The images would be difficult to tamper with because they are in the form of thousands of discrete picture elements (pixels).

All this data is held in digital form on magnetic tape which is then used to operate the laser imaging unit. Magnetic striping or embossing could still be incorporated if desired. Signatures, of course, become unnecessary.

In another system based on work originally carried out at the National Physical Laboratory, Redifusion Computers has however developed a shop counter terminal able to check signatures written at the point of sale.

Its main attractions are that it allows cheques, cards and card sales slips to continue in use unaffected and that it needs no communications lines to central computers.

Cheques would carry a printed 10-digit number that encodes the owner's signature. The usual signature samples

are provided to the bank and these are optically scanned and subjected to a mathematical process that yields the numbers.

Then, at the point of sale, the signature the customer has just written on the cheque or slip is similarly scanned to yield a 10-digit number. If the two numbers do not tally the signature is rejected.

So-called "unseen" forgeries, in which the criminal removes original card signatures and signs the holder's name in his own hand can be 100 per cent detected, says the company.

Seen "forgeries"—attempts to copy the true owner's signature—can be detected in 95 per cent of cases it is claimed. The cards themselves would no longer need to carry signatures.

Shop terminals would cost about £2,500, says the company, encoding systems from £30,000 to £50,000 depending on throughput and the paper transport system employed.

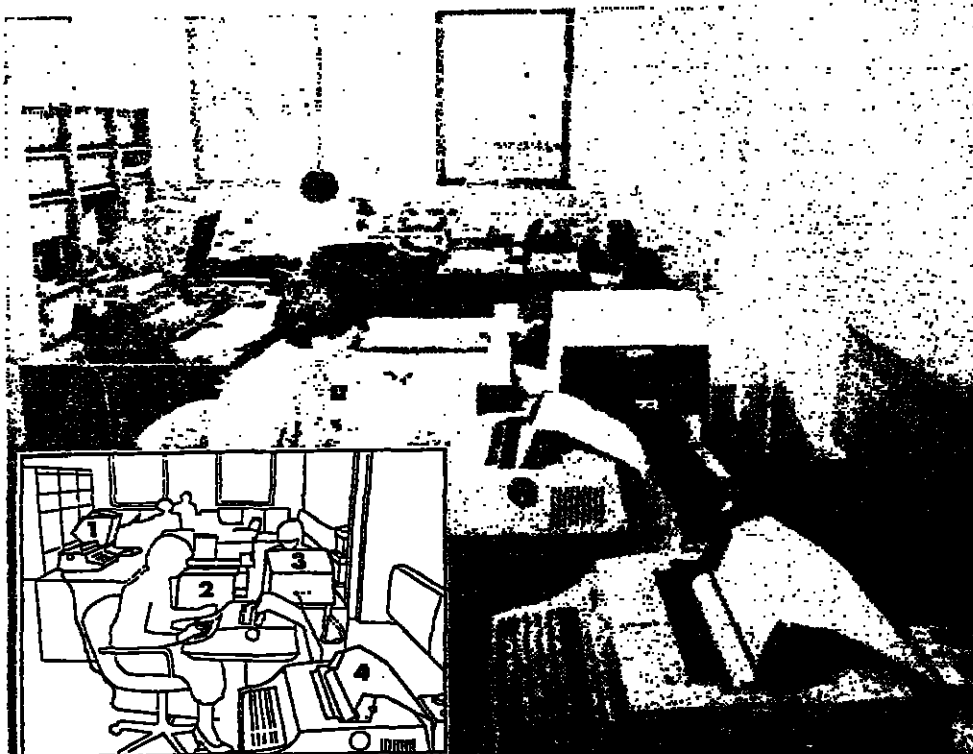
However, retailers in the UK do not have to bear the cost of fraud (unlike those in the U.S.) and banks and card companies pick up the tab. So there is not much incentive for shopkeepers to spend money on any kind of anti-fraud terminal.

That is probably why AFA-Minerva, a Thorn-EMI company, launched Opticode, which is devoid of all computing and electronics and appears to be the simplest and least expensive offering to date.

Printed on cheque and card at the manufacturing stage is an optically "scrambled" version of the holder's signature derived by photographing it through a lens—a sheet of plastic on which grooves, have been impressed at particular angles to each other.

This jumbled signature can only be read by looking at it through a similar "de-scrambling" lens.

Another Thorn-EMI company, Emidata, is the proponent of a system called Watermark Magne-tics in which a specially laid down magnetic stripe can be reduced with high security in appropriate terminals. Recently, however, it sold the UK business to Photo-Me Inc, although it is a large producer of plastic cards in the U.S. through its subsidiary Malco Plastics.



## Technology's key role

AN EXAMPLE of how technology has become a vital part of the daily working life in the banking sector is seen (left) in the financial administration department of American Express Bank at Voyager House, Fleet, Dorset.

1—Microfiche viewer: all bank-books and ledger pages are stored on plastic film. Each film takes up to 90 (A4-size) sheets of information.

2—In-house computer printer for production of hard copy.

3—Visual input point (VTP): in-house computer with visual display unit to access all books of the bank; includes multi-line facilities; also attached to computer printer.

4—On-line terminal day-to-day cost reporting and financial analysis prepared in Britain and sent direct to New York.

## Keen interest in Limoges project

ALTHOUGH bankers throughout Europe are at work on plans to develop the concept of electronic funds transfer at the point-of-sale (EFTPOS), the most established of the various experiments is Credit Agricole's "point de vendre" scheme in the city of Limoges in central France.

For the past two-and-a-half years Limoges has been the site of a project which is about to result in the installation of one of the most sophisticated POS systems in Europe.

Credit Agricole, the major French co-operative bank, is planning to fit 150 shops in Limoges with terminals this year, eliminating entirely the need for cash, cheques or credit cards.

Although the debate in other countries involves uncertainty as to which institutions will foot the cost of POS systems, Credit Agricole has been successful in persuading its retailers in Limoges to pay a monthly rental fee and a commission on sales (ranging from 0.6 to 0.9 per cent per transaction).

The Credit Agricole plan is not a certainty by any means and there is

strong competition from other banks which prefer the idea of "memory cards" which contain chips and carry a set credit limit. But these cards are more expensive than POS cards and Credit Agricole reckons its system is the likely market leader.

The Credit Agricole programme began with one Euro-marche hypermarket and eight small shops and has now been sufficiently encouraging to prompt senior bank executives to predict that it could lead to a nationwide POS system within the next five years.

So far, Credit Agricole has spent more than FF20m on the Limoges experiment. The idea is to allow customers of the bank to make use of Credit Agricole's green plastic card in order to make purchases at shops which are debited from their bank accounts.

The same card doubles as a cash dispenser device and already has a magnetic stripe which can be programmed for the POS function.

Alan Friedman



Promotion for electronic point-of-sale payment in Limoges: "I choose, I tap in and it's paid... good news near to home."

## Innovations in applying viewdata: report by Rex Winsbury

## Home banking service

THE MOST interesting innovation in applying viewdata to banking in Britain has been pioneered, not by a bank, but by the Nottingham Building Society. Under the name Homelink, it offers the UK's first-ever home banking service, using the TV set with a suitable adaptor, to make payments, check your statement of account, and request loans, at practically any time of the day or night.

Homelink is a complex joint venture between the Nottingham, the Prestel arm of British Telecom, and the Bank of Scotland which provides clearing facilities and, among other things, a VISA card to Homelink customers.

Initially, these customers have to deposit £10,000 with the Nottingham to qualify for the service, and would typically be professional firms of solicitors, accountants, surveyors. This limit should soon drop to perhaps £4,000, and perhaps in time customers with as little as £1,000 deposited may also join Homelink, but have to pay a service charge.

These accounts attract interest at call money rates, but the customer can at any time, using the TV set, instruct the Nottingham to transfer money to his Bank of Scotland account and then issue a Bank of Scotland cheque in the normal way.

The finances of the venture are complicated. The customer, having deposited £10,000, receives a free adaptor and jack socket to connect his TV set to the Prestel system. He then pays normal telephone charges whenever he connects to Prestel, at local call rates. This applies even where other Prestel users in the same locality may pay STD rates: this is part of BT's financial contribution.

The customer also pays normal Prestel charges, such as the £5 a quarter subscription for a domestic user and the Prestel time charges, which can sink to nothing after 6 pm.

The Prestel computer is linked to the Nottingham's NCR installation by the packet switched network, and the charges for this leg of the connection are borne by the Nottingham—part of its financial contribution. The customer can then look at everything that is on Prestel, including the Homelink service, except information put up by other banks and building societies. This is known as a Restricted User Group.

What does this mean for other banks and building societies? They are totally free to start a home banking service on Prestel if they wish. But the contract between the Nottingham and British Telecom says that BT will not actively seek out another partner like the Not-

tingham, and it is unlikely that BT would give direct financial backing to a similar venture.

But there are other routes. Homelink has been technically operated for some months, and now has a list of customers (mostly new customers) waiting to be connected. Here again, BT has made something of an innovation in training special BT engineers not only to deliver and install the adaptor and jack socket but also to train the customer in its use.

## Micronet subscribers

But the other current innovation on Prestel, Micronet, is already hooking-up customers. Micronet is aimed at users of Home Computers, and enables them, among other things, to download software from the Prestel computer into their micros.

An initial mailing was sent out to 1,200 owners of BBC micros who had previously expressed interest, and according to Richard Hense, in charge of Micronet, about half of them have subscribed within a few weeks. Owners of other types of micros, such as Sinclairs, Tandys, Apples, etc., are being mailed in turn.

But the point is that a Micronet subscriber can also become a Homelink subscriber, and vice-versa. Already, one major UK clearing bank has been looking at Micronet as a way of distributing bank statements electronically to its customers.

The Home Computer has certain potential advantages as a home banking terminal. For one thing, the customer has already himself paid the cost of the terminal, thus freeing the bank from the cost of subsidising the home equipment (as Nottingham and BT have had to do with Homelink).

For another, the reconciliation of the incoming bank statement and the customer's own records could be done automatically by the home computer, provided that the subscriber has already been using his micro for home accounts. The Chemical Bank's Fronto home banking service in New York uses Atari home computers as the home terminal. A difference approach is evident in the Midland Bank, which has set up its own private viewdata system to test out customer reactions to electronic banking.

Initially, a few terminals are to be put into bank branches for demonstrations, but later terminals will be put out to customers' premises. This then is the non-Prestel route, taken more cautiously.

The UK approach contrasts strongly with that of two other European countries, Germany and France. In Germany, no less than seven financial institutions have linked their own computers to the public viewdata system, Bildschirmtext, to offer banking from home. There

## FORTHCOMING FINANCIAL TIMES SURVEYS

### ON THE ELECTRONICS AND COMMUNICATIONS INDUSTRY

Throughout 1983, the Financial Times is proposing to publish ten major Surveys on the Electronics and Communications Industry. The Surveys will include:

U.S. Electronics	June 28
Electronic Security	July 12
Mobile Communications	July 27
Manufacturing Automation	September 20
Software	September 29
European Space Programme	September
Telecoms	October 25
Investing in High Technology	November 30
Business Information Services	December 13

For further information and advertisement rates, please contact:

Alison Ravellife  
Financial Times, Bracken House  
10 Cannon Street, London EC4P 4BY  
Tel: 01-248 8000 ext. 4615 Telex: 885033 FINTIM G

FINANCIALTIMES  
EUROPE'S BUSINESS NEWSPAPER

The size, contents and publication dates of Surveys appearing in the Financial Times are subject to change at the discretion of the Editor.

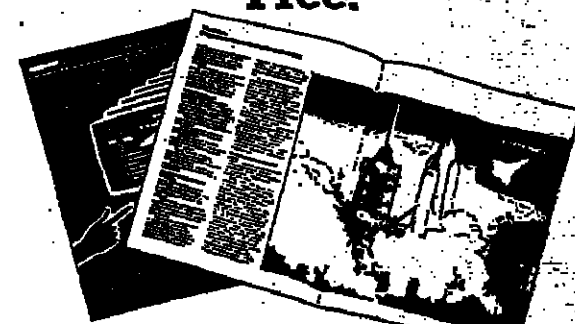
Security is...

... knowing that your computer software is safe from pirates and thieves.

OPEN COMPUTER SECURITY  
Specialists in data encryption

OPEN COMPUTER SERVICES LTD  
Prestel Highgate, East Sussex GU1 1TA  
Tel: 0705 575111 Telex: 67676

The definitive guide to private Viewdata. Free.



Lavishly illustrated. Incisively written. Wickedly biased. You must not miss our latest paperback. Clip this ad to your business card and send it to Val Baillie. She'll rush you your passport to applied information technology.

MODCOMP

European Headquarters Eskdale Road Wincoburn  
Wokingham Berks RG11 5TR Tel: 0794 998888 Telex: 846149  
Offices throughout the world.



## ELECTRONICS IN BANKING VII

David Churchill looks at the latest advances in electronic point-of-sale equipment

# A revolution at the supermarket checkout

THE ELECTRONIC revolution at the supermarket checkout that has been threatening for several years is now beginning to take shape with retailers in various sectors poised for a wide-scale implementation of new point-of-sale electronic equipment.

The Tesco Stores supermarket chain, for example, is understood to be considering soon whether to go ahead with widespread installation of scanning equipment in its stores, following the introduction of new electronic checkouts in some 15 of its stores so far.

The impact of electronics on retailing is seen by many trade observers as being of greater significance than the introduction of self-service into many stores in the 1950s and 1960s. The electronic revolution, however, no far seems to have made most impact on the food distribution sector where the high volume of food sold each day on low margins makes it an area ripe for more efficient data handling.

Department and non-food chain stores have also been at the forefront of using new sophisticated electronic point-of-sale equipment, including the optical character recognition systems using "light pens," but it is in the supermarket sphere where most of the emphasis has been put.

The key to retail automation in supermarkets has been the development of laser-scanning checkouts which have been in widespread use in the U.S. and on the Continent for several years.

Laser-scanning systems offer supermarket chains an unprecedented degree of stock control and potential for increased productivity which should lead to lower operating costs. For food manufacturers, the system offers a unique test-marketing process providing accurate sales figures and other data for their products.

**Identification**

The laser-scanning systems are based on the bar codes now printed on about 70 per cent (by volume) of all grocery products. These bar codes are built up from black lines of varying thickness which represent a 12-digit number which is unique to each product. Each number identifies the manufacturer and gives full details of the product, including size and weight.

The numbers are allocated by a central body, called the Articles Number Association, which has a store of some 100m numbers available to identify individual products.

When the checkout operator passes the bar code printed on each item over a low-power laser beam unit into the checkout, the information is "read" by the laser and transmitted to an in-store computer linking all the checkouts.

The store's current price for an item is then fed back to the checkout by the computer and is shown, together with a description of item on a visual display unit next to the cash register. At the same time the information is listed automatically on the till receipt which prints both the name of the item and the price.

As this process takes only a fraction of a second, and because the cashier does not have to key in prices manually, the whole checkout operation is likely to be both faster and more accurate than under conventional systems.

The laser-scanning system provides the means for advanced stock control. Goods brought into the store can be scanned on arrival and the information recorded in the in-store computer.

When the goods are subsequently scanned at the checkout, the computer automatically registers the stock depletion. The computer is thus able to alert store management to stock shortages and analysis of the

data enables the cyclical fluctuations in the sales of certain items to be identified.

Eventually, it is envisaged that stock re-ordering will be handled directly from the store computer to the company's depot computer and from there direct to the manufacturer.

Although these systems have been operating successfully in both the U.S. and Europe for several years, the introduction of laser-scanning systems into UK supermarket chains has taken longer to implement. This is because most supermarket chains decided to wait for manufacturers to print bar-codes on their products.

**Experiments**

The threshold figure for the volume of sales with bar-codes was seen as 70 per cent — a figure which has now been reached.

Some retailers were also not very happy with the state of the technology and so decided to wait until a new generation of scanning systems came onto the market.

Even so, there are now about 30 UK stores equipped with laser-scanning systems in the UK (compared with an estimated 6,000 in the U.S.). The number of stores using scanning in the UK is now expected

to grow very rapidly, since most of the chains have completed their experiments of the equipment.

According to a report called *Electronics in Supermarkets* (published by Post-News) there are likely to be over 250 UK stores with scanners within two years, making use of some 3,400 laser-scanning checkouts. In five years' time, the penetration is estimated at 1,250, with some 16,600 checkouts in use.

The major suppliers of scanning equipment are IBM and NCR, although there are several other systems available — such as those produced by Sweden, Hugin, DTS, and TEC.

Apart from scanning systems, many supermarkets and chain stores have upgraded their mechanical cash registers to take advantage of new electronic hardware.

According to the Post-News report, there are several categories of electro-mechanical cash registers now available. These start at £800 to £700 for a sufficiently robust machine with keyboard, displays, printer and cash drawer, through mid-range machines with more memory and computing power (£900 to £1,400) and on to powerful systems with extensive data capture and often capable

of operating a laser scanner.

In the non-food sector, department stores have adopted sophisticated point-of-sale equipment for several years — led by the John Lewis Partnership, Bantalls, and the House of Fraser group. John Lewis uses an IBM 3850 system, while Bantalls has an NCR 2181 operation. According to a report by the Economist Intelligence Unit, there is also a high degree of new electronic checkout equipment in department stores in the rest of Europe and in the U.S.

**Pressures**

This report, called "Chips in Retailing," also concludes that the expansion of new electronic checkouts through the whole retail sector may be slightly slower than others have predicted because of the high initial investment and lengthy period of payback.

"The pace is likely to pick up in the late 1980s when a significant proportion of large outlets would have introduced POS systems and streamline their operations," it says.

"Their experience should begin to percolate down to smaller outlets and exert competitive pressures which in turn could generate fears of being left behind."



The NCR 2126 Supermarket Checkout System with the slot scanner. As the cashier passes the item over the scanner the product code is automatically "read" and the sales data and price are recorded and transmitted to the alphanumeric display.

Electronic funds transfer at the point-of-sale

## Trials may begin soon

ELECTRONIC FUNDS transfer at the point-of-sale — or EFTPOS, for short — is still some way off from being widely introduced into the UK. In fact, the Office of Fair Trading — in a recent report — suggested that it may be the 1990s before any system is in widespread use.

But the position is now a lot more hopeful than it was a few years ago when disagreement between the banks and retailers led to a breakdown in negotiations for a system to be introduced. Now it seems likely that the banks will shortly announce a scheme whereby EFTPOS trials could begin soon and bring one step closer the cashless society.

It is a UK, however, still remains very much a cash-orientated society which makes the speedy introduction of EFTPOS less likely. Over 90 per cent of all retail transactions are estimated to be made in cash, although the higher the value the payment, the more likely it is to have been made by cheque or credit card. Just over half of the British workforce is still

could be as high as £250m, based on the 500,000 credit card imprints currently in retail outlets, with an average terminal costing £500 each. But there will also be substantial network and processor costs.

Moves to start an EFTPOS system were started in 1978 when a working party was set up by the Committee of London Clearing Bankers. This reported in early 1980 and recommended an extensive pilot exercise in Southampton which would subsequently be developed into a fully centralised national network.

This joint experiment was rejected, however, because of the high initial cost and because the participants felt that such a scheme could reduce the "competitive edge" of individual banks.

But in late 1981, the banks agreed to study an EFTPOS scheme again, using new electronic technology which would enable individual banks to move at their own pace.

Part of the problem with the delay in setting an agreement on EFTPOS in Britain must lie with a breakdown in communications between retailers and bankers.

While developments in the UK have been stagnating because of the difficulties of reaching agreement with all concerned, there have been EFTPOS experiments carried out in both Europe and the U.S.

In the U.S., with a fragmented banking structure, almost all the experiments have been small in concept, involving one bank and one store. However, one experiment — at a supermarket in Des Moines, Iowa — enabled customers from over 100 banks and financial institutions to buy goods from the supermarket with immediate payment through an EFT system.

Europe's first full EFT experiment has been operating in France since early 1979 in Bourges-Bresse and three neighbouring towns.

Some 54 retailers are equipped with about 140 terminals and over 35,000 cards have been issued to shoppers. The customer hands his card to the shop assistant who inserts it and a paper voucher into the terminal at the checkout. The customer then enters a personal identification number. Provided the transaction is accepted by the bank's computer, the customer's account is debited immediately and the retailer's account credited the following day.

Although the system is both free to the retailer and the consumer, it has not proved popular with either. The equipment used is cumbersome, taking up valuable counter space, and cannot be used for anything else. The retailer's account is credited only marginally faster and the system is restricted to only one bank's customers.

From the customer's point of view, there is no saving in time and users are not particularly attracted by the immediate debit of their accounts. It is reported that only one customer in three actually uses the system.

David Churchill

## Can you credit it?

### Now retailers can check out Visa cards in 25 seconds-via National Networks

This Transaction Telephone is already in operation in famous London stores.

For all card transactions, the customer's Barclaycard is passed through the slot at the back of the telephone.

This automatically connects the telephone with the Barclaycard computer centre, using British Telecom's Packet Switched Service. The computer checks the card and returns an authorisation code which appears on the telephone's display.

If there is any problem, the retailer and Barclaycard authoriser are automatically put into telephone contact.

The telephone can handle all the major credit cards, including Access, American Express and Diners Club. It also doubles as an ordinary telephone.

The Packet Switched Service uses new digital systems that enable a large number of discrete messages to share a single transmission path. It is one of many advanced techniques used by National Networks to provide complete communications capability for British business.

Our integrated teams of specialists bring to bear all the multi-disciplinary experience of British Telecom — one of the 'big four' in world communications. Thus, services, products, financing, maintenance and support for any form of communication — voice, data or text — can be tailored precisely to each customer's needs. How to contact us? Simply ring our central enquiry point on 01-623 5131.

**APPROVED**  
for use with  
telecommunication systems  
run by British  
Telecommunications  
in accordance with the  
conditions in the  
instructions for use.



Better communications for business **National Networks**  
British Telecom

Although the technology for an EFTPOS system has been around for some years, the high costs of setting up the scheme have outweighed potential savings.

paid in cash (compared with 5 per cent in West Germany).

Cash-handling by retailers and banks is very costly and labour intensive, but even cheques and credit card transactions are expensive.

On the basis of cheque usage in retailing, both retailers and banks must be bearing annual costs of around £100m, with a similar amount for credit card transactions.

The idea of EFTPOS is that the shopper should be able to pay for the goods bought by placing a personal plastic card in the terminal placed at a supermarket checkout or in a petrol station.

If the account is clear (and the shopper was not over-spending his limits) then an electronic signal would come back almost instantly, clearing the deal and guaranteeing the retailer payment. This arrangement would work whether the payment was being made through either the customer's credit card or current bank account.

Under the EFTPOS system, transactions using credit cards or cheques which currently take minutes to process would be carried out in seconds. In fact, the average time for a cheque or credit card transaction is one and a half minutes, while EFTPOS could complete the same deal in 10 seconds.

Although the technology for an EFTPOS system has been around for some years, the high costs of setting up the scheme have so far outweighed the potential savings. The capital costs, for example,



## ELECTRONICS IN BANKING VIII

Ray Snoddy looks at the high costs of cash-handling, weighing and transportation

## Cashless society still a long way off



## A mixed blessing

CONTINUED FROM PAGE 1

agreements. In the UK, National Westminster and Midland had already agreed to share their 1,386 installed machines.

There are, however, technical problems still to be resolved for all the major banks, regarding the "two or three track issue."

Mr Peter Lamb of the Leeds Permanent Building Society, who chaired the societies' ATM study group, said the search for a suitable scheme was being pursued urgently. The societies had to "get into the payment services sector if they are to grow."

But just as banks and financial institutions are installing electronic equipment to improve services to their customers at reasonable cost, so they are installing equipment to improve their own internal competence.

The UK banks, in particular, are threatened by the influx of North American banks. As one banking specialist said: "They know what the UK banks' customers are; the UK banks frequently do not."

One approach is the branch processor—the computerisation of the management functions in the branch office. National

Westminster pioneered the idea in this country but Lloyds are expected to follow suit soon and Barclay's is known to be experimenting with a system based on Digital Equipment machinery.

The major test for banks worldwide will be the introduction of electronic funds transfer at the point of sale. Many people believe that Europe will see large national banks and good telecommunications could lead in this demanding banking technology.

There have been a wide variety of experiments in the U.S. but the results—at least in terms of economic justification—have generally been inconclusive.

After several false starts the major UK banks and credit card companies last year decided to go ahead with plans to install nationwide EFT/POS. A report from Logica, the computer consultancy, is now being studied and the CLCB is expected to make public its recommendations soon.

For the banks, credit card companies and retailers it will be simply one more trend signalling the arrival of the electronic banking earthquake.

THE CONCEPT of the cashless society seems like a remote dream to the bullion managers of Britain's banks.

Admittedly demand for cash has been growing more slowly than expected because of the increase in the use of cheques and credit cards and the fall in the number of workers who are paid in cash. But the bullion managers still have to sort, count, store, guard and transport tons of coins and notes at great expense.

Of an estimated 50bn payments made in Britain each year most are for small amounts and are made in cash. In 1981, according to the Inter Bank Research Organisation, 38bn of the payments made were for sums less than £1, and only about 3.5bn payments were not made in cash.

The cost of handling cash—particularly copper—is very high. It can cost around £7 to count and handle £20 worth of half-pennies.

The scale of the problem is truly mountainous. In the 1982 financial year alone the Royal Mint added 567m pieces worth £48m to the circulation of coinage in the UK. The transactions of the UK cash society are now supported by a total of 710m 50ps, 2.154bn 10ps, 1.972bn 5ps, 2.324bn 2ps, 3.518bn 1ps and 2.536bn half-pennies.

Moreover, from the banks' point of view things are about to get worse. On April 21 the Royal Mint will launch the £1 coin and has 250m of them all ready to meet demand.

## Good idea

The £1 coin is a good idea from the Bank of England's point of view. People increasingly treat their pound notes as small change to be crumpled up in pockets and the life expectancy of the note is measured in months. Then, too, the notes move so fast in the system it is sometimes difficult to catch up with worn notes to withdraw and replace them.

But the arrival of the £1 coin highlights in a dramatic way major complaints by the banks about how cash is treated. Apart from being more costly to handle than notes coins are not interest-bearing and while notes can be returned to the Bank of England the Royal Mint hardly ever accepts coins back. A surplus of coins leads to very big accumulations in the cash centres of the banks and pushes up costs.

It is unlikely that the new coin, though worth the same as the pound note, will be given the same status by the Bank of England or will be accepted under the Bank's "hold to order" scheme. This allows banks to treat notes held in their cash centres as Bank of England deposits which can be having to transport them there physically.

The banks have many complaints about the cost of running their cash operations. Barclays Bank in 1981, the latest year for which figures are available, spent £5.5m moving cash between regional cash centres, branches and the Bank of England. Maintaining the cash centres cost Barclays another £6.1m.

But in addition banks complain of the costs of financing



the cash in their tills and acting as cash distributors for all of society, even those who do not have bank accounts. The 1978 Price Commission report on bank charges pointed out that throughout 1977 the London clearing banks maintained an average of £750m in notes and coin.

This was in effect an interest-free loan to the authorities which earned no revenue for the banks and involved heavy financing charges, the report said.

Not only does cash earn no interest; liquid assets have to be maintained on the deposits funding the cash—normally a ratio of 10 per cent. For every £1,000 in a bank's till over £1,100 has to be raised in deposits, normally at market rates.

Since the "hold to order" scheme began in February 1982 the burden has been reduced to

some extent. In Barclay's case this has reduced the bank's cash liability by £40m but financing the bank's average holdings of coin and cash in tills of around £200m still costs around £35 a year.

In the U.S., the London banks point out, the Federal Reserve bank meets much of the processing and transport costs. The coin handling problem is made worse because the demand for coin is seasonal. More coins are issued at Christmas and then trickle back to the banks until demand rises again in the summer. A typical clearing bank might find itself holding £25m worth of 50p pieces at the beginning of the summer—not to mention more than £200,000 in half-pennies.

Mr Patrick Fraser of the Banking Information Service argues that notes, besides being cheaper to handle, can be more easily replaced when inflation



Britain's Royal Mint will issue 250m £1 coins on April 21, although coins are more costly for the banks to handle than notes. Right: a consignment of 400 oz gold bars being checked in the vaults of Johnson Matthey Bankers; right: loose coin is automatically machine-wrapped into coin rolls at Barclay's cash centre, prior to despatch by bullion van to bank branches. The number of coins in circulation in the UK has been slowly rising in recent years.



Although coins account for less than 10 per cent of the value of cash in circulation in recent years the percentage has been slowly rising probably because of the increased use of vending machines—something that should receive another boost from the £1 coin.

Consumers, according to the Bank of England, respond slowly to the erosion of the value of notes through inflation and it is only in the last five years or so that there has been a sharp rise in the use of £10 notes. £20 notes account for just 5 per cent of notes in circulation and £50 notes are still an insignificant proportion.

Available figures, however, suggest that the share of cash in the total value of payments fell sharply from 78 per cent to 65 per cent in the five years to 1981.

This has been particularly marked in the movement away

from payment of wages and salaries in cash. By 1978 less than 5 per cent of workers were paid in cash in the U.S., Canada, West Germany and Sweden, although the figure for Britain at that time was almost a half.

Two anomalies are Italy and Japan, almost all of whose workers are paid in cash. But although the trend is downward in most developed countries the Bank of England warned recently in its quarterly bulletin that the terms "cashless" society will be an implausible prospect for the UK and most other countries in the foreseeable future.

"It is more realistic to think of a less-cash society in which the use of cash gradually becomes even more restricted to lower value transactions and to those transactions in which both parties seek anonymity," the Bank argues.

## Words of caution from top bankers

EACH YEAR, as Spring begins to warm the shores of the Mediterranean, several hundred bankers, and their friends from the electronics industry converge on the tiny principality of Monaco, filling the hotels of Monte Carlo with chatter about anticipated telecommunications, retail banking and similar topics.

This year was no different and saw the start on March 14 of the fifth annual convention of the European Financial Marketing Association—EFMA. What was unusual at this year's meeting, however, was a slight disenchantment with technology for its own sake. Instead of singing the praises of cost-saving machines, some top bankers warned their colleagues not to get carried away.

The message was that electronic banking technology should not be an end in itself, but a tool to be used in order to achieve greater efficiency in the financial services business.

Mr Ierland Prussia, chairman of the BankAmerica Corporation, said that developing technological competence was one of five ways in which banks could respond to competition from other companies.

They must also focus on innovation and entrepreneurial skills, understand and exploit opportunities in market segments,

join selected communications and payment networks to keep operating costs under control and integrate computer systems and people to achieve economies of scale.

Mr Bob Amos, deputy chief general manager at Lloyds Bank, warned banks that the most real test of "technology-driven" if they are to remain "market driven" is whether they can take charge of technological developments and not to allow the promoters of technology to control the banks.

## Largely a myth

"It is largely a myth to say that the market is clamouring for new technology. Indeed, the reverse is true. It is the technologists who are clamouring for it. Most consumers are normal, rational human beings who wish to be left alone, living their lives in peace and using the things they are used to, so long as they work efficiently, are readily available, familiar and reasonably priced," said Mr Amos.

Herr Ulrich Weiss, a member of the board of managing directors of Deutsche Bank and president of Eurocheque International, warned that over-reliance on technology could cause banks to lose the

advantage of personal trust they have built in customer relationships.

As non-bank companies threaten the established market positions of banks they would tend to compete on the basis of price and technological services, he added. Banks could counteract this trend by adhering to the "fundamentals of personalised service."

Mr Amos of Lloyds Bank attacked the Visa and MasterCard payment systems for being among the forces discouraging banks from being "market driven" as they should be. He claimed that many banks had spent themselves into "Concorde situations" by joining co-operative ventures such as Visa and MasterCard, only to lose control of them.

Mr Amos, in one of the more fiercely worded criticisms of non-banks, accused Visa and MasterCard of striving to "influence if not dominate the payment systems of the world for their own benefit."

This phenomenon, he suggested, was to the "ultimate detriment of the individual member banks' freedom to control their own initiatives and liabilities in the payment systems field."

Alan Friedman



Mr Bob Amos of Lloyds Bank warns that banks must resist being "technology-driven," if they are to remain "market driven."

## Security problems take a new twist

THE INTRODUCTION of electronic banking, especially in the handling of cheques and credit cards, automatically poses many problems for the bank and the customer.

For banks, the electronic age means that their business relies heavily on telecommunications, be it the telephone, telex or a special computer link. In the U.S. alone, some 450,000 funds transfer messages are sent over the major banking networks such as the New York Clearing House Interbank Payments System (CHIPS), the Society for Worldwide Interbank Telecommunications (Swift), and Fedwire, the Federal Reserve communications system.

Banking networks offer the criminal many opportunities for fraud such as the input of fraudulent data transmission, fraud involving automatic teller machines and electronic funds transfer networks, and malicious damage to electronic data stored in computer systems.

Lloyds of London introduced an insurance policy last year which covered some of the risks involved in electronic banking and computer systems though many frauds seem to involve telephone and telex systems rather than complicated computer tampering.

Indeed, many computer experts agree that the main concern is not computer fraud but rather the theft and criminal use of bank cards. Losses of bank cards are increasing and banks are now considering ways in which card security can be improved. Options being studied include the introduction of photographs or encapsulating signatures within the credit or bank card to make erasure more difficult.

Even before a customer obtains a cheque book or credit card, banks and card

operators check on potential users' credit worthiness as a means of protecting against possible fraud or other illegal use of electronic banking services.

For the customer, there is the worry about the amount of information which is being stored in various computer files around the country, its detail and accuracy.

And would be liable to fines and deregistration if they were found to have breached the rules.

The Bill also provides for subjects of personal data files to have access to the information which is stored in data banks, to check the accuracy of the data. There are some very important exemptions.

Over the past decade, there have been two major reports on data protection in the UK and the public right to view such information. The first was the Younger Report in 1972. Five years later this was followed by the Landor Report whose recommendations were largely rejected by the government of the day.

Britain, which lags behind most European countries in its legislation for data privacy, passed the Data Protection Bill in December last year in which the government said down its proposals for the storage of personal details. Its main recommendations were that information about a person should be for one or more specified purposes, should be accurate and up to date. To ensure this, it is proposed to appoint an independent registrar who will supervise the observance of the rules by data users and computer bureaux.

All those operating data banks would be required to register at regular intervals

such as data held for national security reasons, assessment of tax or duty, immigration control and in the detection of crime.

In addition, the Home Secretary could authorise withholding personal data by government departments, local authorities and other government bodies under special circumstances.

Commercial bodies, such as banks, would have to register all computer-based files, but not records kept in manual filing systems. This differentiation of data files has been criticised by many organisations concerned with personal privacy issues, such as the National Council for Civil Liberties, as a major failing of the proposed Bill.

Bankers admit that, on certain occasions, they use outside, as well as their own internal, sources to gain information about people seeking loans or other banking services. In the UK, those outside sources are likely to be the United Associa-

tion for the Protection of Trade, UAPT, or CEN Services, a subsidiary of Great Universal Stores, which has been operating for more than two years.

These organisations keep information such as names on the electoral register, details of county court judgments against individuals up to six years, and data gathered by member organisations. All these files will have to be declared under the Bill if they are on computer—and most of these are.

Banks use UAPT and CEN because of the potential abuse of cheques, credit cards and other banking services. In the UK, some steps have already been taken to combat the banks' concern over rising cheque and credit card frauds.

For example, large retail outlets can make use of sophisticated electronic funds transfer and transaction telephones such as Racal's TCI system which cost around £500. Until recently there had been no cheap system for smaller shops to check every transaction. It is often here that abuse takes place because it is not economic for small shop owners to telephone card operators for sales less than £50.

In mid-January, however, British Telecom, BT, announced that it was introducing Telecom Silver which is intended to overcome this problem. With an initial connection charge of £98 and a quarterly rental of £17.50, Telecom Silver offers a cheap way of verifying credit and cheque cards.

Customers receive a special push-button telephone. When a verification is needed, the credit card number is entered on the telephone keypad, along with the card expiry date and the amount of the transaction. The telephone receiver is then lifted and a local call is made to the Telecom Silver central

system which automatically routes the call to the relevant card company wherever it might be in the country for the cost of the local call.

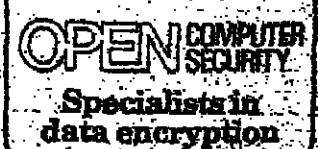
A synthesised computer voice tells the retailer whether or not the sale should go ahead. If the card is fraudulent the computer will advise the retailer what to do.

Obviously these measures are just the beginning as far as banks and other commercial organisations are concerned in protecting against abuse.

As more reliance is placed on electronic banking, so greater care over the security implications will be required both for the operators and their customers.



Contact us in the strictest confidence by writing to FREEPOST, Brighton, East Sussex BN1 1ZY. Or telephone us today on (0273) 672191.



Specialists in data encryption

**VCR II (EPOS)**  
**TAKE STOCK**  
**AND LET**  
**VCR**  
**MIND YOUR OWN BUSINESS!**

telephone  
**MIKE EGAN**  
**(07476) 3202**

**DISTRIBUTOR ENQUIRIES WELCOME**

VCRII is the designated model number for a new concept in Cash Register design, developed to handle all the standard functions of a modern electronic point of sale unit, but with extra features "built in" to provide management information vital for any retail environment. It has the flexibility of being a completely "stand alone" unit with solid state memory (chipped up as required) with supporting battery back up, alternatively the system can be software controlled in a "multi-user" configuration employing up to 32 terminals. The VCRII has many unique features, constructed to cope with a wide range of retailer applications.

**VECTOR DATA SYSTEMS** Tel. (07476) 3202  
**GROSVENOR BUILDINGS, HIGH STREET, GILLINGHAM, DORSET**

## TECHNOBANK 84

INTERNATIONAL EXHIBITION OF TECHNOLOGIES &amp; SERVICES FOR BANKING &amp; FINANCE

## A NEW ASSET FOR WORLD BANKING &amp; SUPPLIERS OF EQUIPMENT &amp; SERVICES

in one year, TECHNOBANK opens for business in Geneva, Switzerland  
**BALEXP0 MARCH 27-30 1984**

INNOVATION!  
BUSINESS!  
CONTACTS!

TECHNOBANK IS AN INTERNATIONAL EXHIBITION OF EQUIPMENT & SERVICES

SENIOR OFFICERS FROM BANKS WILL OCCUPY CONTACT OFFICES TO MEET SUPPLIERS

TECHNOBANK WILL ALSO FEATURE SYMPOSIA ON:

1. internal networks & data communications (INSIG)
2. new challenges in banking software (INT L BANKING FORUM)
3. financial printing security (I.M.P.A.)
4. security & new payment systems (O.R.O.S.)
5. new developments in bank branch security (2nd EDP Conference of Geneva)
6. office of the future and bank productivity (2nd EDP Conf.)
7. technology & social changes in bank (2nd EDP Conf.)
8. technology and bank competitiveness & profitability (BOOZ, ALLEN, HAMILTON)

**DON'T MISS THE MAJOR EVENT IN BANKING WORLDWIDE! BOOK NOW!**  
Cut and return to: TECHNOBANK, P.O. Box 625, CH-1211 Geneva 1 - Tel 423 334 city ch

Name ..... Title .....  
Company .....  
Address .....  
Postal Code ..... Country .....  
Tel. .... Tlx .....